

## NEWS SUMMARY

### GENERAL

**Desai deputy seeks his job**

Mr. Charan Singh, India's Deputy Prime Minister, resigned from the Cabinet and later claimed he could succeed outgoing Premier Morarji Desai after securing the leadership of the newly-formed Janata (S) Party.

Senior members of the Janata (S) are thought to have received assurances of support from several other parties, including the official Congress opposition led by Mr. V. E. Krishna Menon.

The other main contender for the leadership, Mr. Jagjivan Ram, Deputy Premier and Defence Minister, was also busily rallying support from within what was left of the ruling Janata Party. *Back Page*

### President quits

Ahmed Hassan Al-Baker, the soldier President who has led Iraq since 1968, resigned and was succeeded by Saddam Hussein, Vice-Chairman of the Revolutionary Command Council.

### Lebanon Cabinet

Lebanon's Prime Minister Selim Al Husein formed a new 12-man Cabinet and said he would try anew to stabilise post-civil war Lebanon.

### Sadat plea

President Anwar Sadat of Egypt is to make a personal plea for support for his peace treaty with Israel during the Organisation of African Unity's Heads of State meeting, which opens in the Liberian capital of Monrovia today. *Page 3*

### Drugs appeal

Ugandan Health Minister Arnold Biase acted for foreign exchange to buy drugs which have run so short that doctors have stopped giving prescriptions and dentists are pulling teeth without any anaesthetic.

### Eat suicides

Six Vietnamese refugees committed suicide and seven others died of hunger while crossing the South China Sea in a boat with 26 others to the Philippines.

### Iran resignation

Iran's Defence Minister Taqi Rahbar tendered his resignation as his chief critic in the army, military police commander General Sadiq Amiri Rahbari, accused the Government of not taking a strong enough stand against violence in ethnic regions. *Page 3*

### Anthony weak

Bone marrow boy Anthony Nolan has suffered two setbacks—failure of treatment to make his uncle a suitable donor and a severe haemorrhage—and his apocalypic organiser says he is very weak.

### England win

England beat India by an innings and 83 runs on the fourth day of the first Cornhill Test at Edgbaston. The Indians were all out for 253 in their second innings following a first innings 287 in reply to England's 633.

### Briefly...

Soviet Union is believed to have carried out an underground nuclear test north of the Caspian Sea.

British Airways and Iberia, the Spanish airline, are to cut fares by up to 40 per cent this winter. *Page 7*

South African police probing the disappearance of enough sodium cyanide to kill 10,000 believe it was washed into the Indian Ocean. *Page 18*

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)	
<b>RISES</b>	
Exch. 3pc 19/7 2991 + 1	
Exch. 12pc 19/7 2981 + 1	
Amal. Dist. Prod. 60 + 5	
Brent. Walker 88 + 5	
British Land 75 + 3	
Brown & Jackson 275 + 15	
Burnett. H'shre A 415 + 28	
Capitol. Profile 192 + 7	
Courtaulds 88 + 3	
Crouch (D.) 170 + 18	
Decca "A" 300 + 40	
Electronic Rentals 191 + 8	
Elect. Refuelling 212 + 14	
GEC 355 + 7	
Heron Motor 275 + 15	
Hunting. Gibson 255 + 15	
Imp. Contint. Gas xds 88 + 8	
Lloyds Bank 347 + 11	
Matthews (B.I.) 285 + 13	
NatWest 370 + 12	
Peters Stores 64 + 8	
<b>FALLS</b>	
Alexanders Discount 250 - 8	
Eurotherm Int'l. xds 300 - 13	
Jacksons Bourne E. 145 - 15	
Ladbroke 175 - 14	
Vinten 152 - 17	

### BUSINESS

**Gold up \$4<sup>3</sup>/<sub>4</sub>; Equities firmer**

• GOLD rose \$4<sup>3</sup>/<sub>4</sub> an ounce in London on doubts over President Carter's energy measures to close at a record \$292.1.



• EQUITIES rose on June trade figures and the FT 30-share index closed 4.1 up at 470.7 (469.8) in spite of the later announcement of a June current account deficit.

• GILTS followed equities with gains of up to a point on some shorts and the Government Securities Index closed 0.10 up at 72.44.

• STERLING rose 1.3c to close at \$2.4240, and its trade-weighted index was 71.3 (71.0). DOLLAR'S index fell to 343 (344.6).

• WALL STREET was up 0.69 at 834.22 before the close.

• BRITAIN gave up its claim that it should be entitled automatically to big subsidies from the EEC if it became a full member of the EMS as the Government decided to renew pressures for a reduction in the country's contribution to the EEC budget. *Back Page* and *Page 5*

• SIR KEITH JOSEPH, Industry Secretary, postponed until today his statement on regional aid to industry following the intervention of the Prime Minister. *Page 8*

• THREE DIRECTORS of Brentall Beard, the Lloyd's of London publicly quoted insurance broker, have been suspended from all executive duties throughout the group. *Back Page*

• BRITISH PETROLEUM was Britain's largest exporter in 1978. Among non-oil companies, BL regained its place ahead of ICI and Ford. *Page 4*

• PHILIPS of Holland announced a \$247m offer for the 39 per cent shareholding in Fye which it does not already own. *Back Page* and *Lex*

• FUTURES PRICES of all base metals fell on the London Metal Exchange, dragged downwards by fears of recession in the U.S., the seasonal lack of demand from industry and the decline in lead quotations. *Page 27*

• UNIONS AT the Corby steel-works plan to put themselves on a war footing to fight the proposed British Steel Corporation closure. *Page 8*

• COMPANIES

• GOODYEAR'S UK subsidiary reports a record pre-tax loss of £21.4m in 1978. *Back Page*

• RANK ORGANISATION reports pre-tax profits up from £57.3m to £64.4m in the 28 weeks ended May 12. *Page 18*

• LRC INTERNATIONAL pushed sales up 8 per cent from £93.2m to £98.9m in the year ended March 31. Pre-tax profits were down 11.8 per cent from £6.67m to £5.88m. *Page 18*

### BUSINESS

**Carter puts \$140bn plan to cut U.S. oil imports**

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

President Carter, adopting a new, hard-hitting style of leadership, proposed yesterday that the windfall profits tax on the oil industry be used to finance an ambitious \$140bn energy programme to reduce substantially U.S. dependence on foreign oil.

His multi-pronged package, which sets a goal of cutting oil imports by 4.5m barrels a day below what they otherwise would be by the year 1990, includes a commitment to use quotas to ensure that U.S. oil imports never again exceed their 1977 level of 8.5m b/d.

He provided the details of his programme in a rousing speech to a local government conference in Kansas City, the follow-up to his extraordinary Sunday night nationally televised address in which he admitted past failures of leadership and invoked renewal of the old American spirit of unity to break "the crisis of confidence" now affecting the country.

Even Mr. Carter's strongest critics conceded yesterday that he had perhaps given the most effective address of his Presidency. But it was generally agreed that it is failed to follow through with consistent advocacy of specific policies, such benefits as he may have gained on Sunday night would be quickly dissipated and his Presidency and political future

as much trouble as before. The package that he unveiled in Kansas City consists essentially of an amalgam of the new and the old, plus some items already before the legislature.

What he did not propose was either a lifting of current controls over domestic energy prices or an acceleration of the

energy facilities. New incentives including lifting of price controls in some minor sectors, for development of heavy oil, unconventional gas and shale.

Requiring utilities to cut present oil consumption by 50 per cent by 1990, saving 750,000 b/d.

Establishing a major residential and commercial conservation programme designed to save 500,000 b/d by the end of the next decade.

A \$2.4bn-a-year low-income assistance scheme to insulate the poorest Americans from impact of higher energy costs.

Provide \$16.5bn in the next decade to improve public transport and car fuel efficiency.

The Administration estimates that its existing policies and proposals would save 4m b/d in the next 10 years and that the new initiatives would have a further 4.5m b/d.

The major item of Government expenditure is to be the estimated \$88bn to finance the energy security corporation.

Continued on Back Page

**Foreign exchange markets unmoved**

By Peter Riddell in London and John Wyles in New York

PRESIDENT CARTER'S speech failed to impress the foreign exchange markets yesterday. The dollar declined against most leading currencies in nervous though generally thin trading.

Dealers in Europe said the speech made little difference to the short-term prospects of the U.S. economy. There appeared a reluctance to take up new trading positions for or against the dollar, and any selling was on a limited scale.

The dollar slipped to its lowest level against the D-mark for more than six months, though there was no significant intervention by the Bundesbank. The U.S. currency closed at DM 1.82, compared with DM 1.845 on Friday.

The dollar's trade-weighted index, as calculated by the Bank of England, fell by 0.3 points to 84.5, a decline of 3.2 per cent in six weeks.

The weakness of the dollar boosted sterling, which rose 1.3 cents yesterday to \$2.2420, its highest closing level since June 1973.

Any significant weakening in the dollar in the coming weeks could be the catalyst for fresh moves to tighten credit according to many New York analysts.

The Federal Reserve Board's continued commitment to a 10 per cent target for the Federal Funds rate—for overnight loans between banks—is causing some concern on Wall Street in view of the outlook for inflation and the recent surge in monetary growth.

For the moment the Fed appears to be subordinating achievement of its monetary growth targets to its desire not to exacerbate the current economic slowdown in the U.S.

This is generally seen as the meaning of the latest report of the Fed's Open Market Committee. On May 22, the committee voted to raise the Funds rate if monetary growth exceeds the upper limits of staff projections. On June 15, however, the committee voted on the recommendation of Mr. G. William Miller, the Fed chairman, not to change the Funds rate in spite of monetary growth in the May-June period which was an "annual rate above the upper limits of the ranges

in dispute." The wording is changed back, the TUC says, among customer or supplier of a company as well as the employer himself could bring an action against a union in dispute.

The argument centres on the Government suggestion that trade union immunity from actions in tort should not apply when breaches of commercial contract had been induced. The Government would like to revert to the formula that protects only breaches of employment contracts.

This was the position established by the 1906 Trade Disputes Act. But, according to the TUC, unions' liability for the financing of secret trade union ballots

**Big deficit in current account**

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN HAS a very large underlying deficit in the current account in spite of the rapid growth of North Sea oil output. This is the result of a sharp increase in imports, particularly of machinery and cars, coupled with a slight fall in exports.

The trend is obscured by big month-to-month fluctuations in the published figures caused by the continuing impact of the Civil Service industrial dispute.

The Department of Trade yesterday announced a current account surplus of \$61m for June, compared with a deficit of \$75m in the previous month. But after allowing for the distortions, the department estimates that the current account deficit was between \$300m to \$400m last month, somewhat less than in May.

Over the first half of this year as a whole the published figures indicate a current deficit of \$1.02bn. But imports amount

to \$900m may not have been recorded in this period and will show up in the trade figures over the next few months.

Consequently, the underlying deficit may have been around \$1.9bn in the first half of the year, compared with a surplus of \$604m in the second half of 1978. Most of the deterioration was on visible trade but the invisibles surplus dropped by \$286m partly as a result of higher net contributions to the EEC.

The large current account deficit has been offset by big capital inflows, attracted by Britain's favoured position as an oil producer at a time of sharply rising crude oil prices and by high UK interest rates. This has been reflected in the steady rate of growth in the oil and gas sectors.

The deterioration in the current account to a published deficit of \$1bn has been larger than forecast by the Treasury a month ago when a deficit of \$750m was projected for the first half of the year with rough balance in the second half.

The position would have been much worse but for a sharp decline in the visible oil deficit down from a quarterly average of nearly \$504m in 1978 to \$223m a quarter so far this year.

After adjusting for the various distortions, imports rose

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## Ladbroke loses casino hearing

BY JAMES BARTHOLOMEW

LABDROKE GROUP, the biggest casino operator in the UK, yesterday had its application for the renewal of four London casino licences refused by South Westminster Licensing magistrates.

## EUROPEAN NEWS

OUTLINE AGREEMENT REACHED ON 3-YEAR PRIVATE SECTOR PACKAGE

## Italian metal workers win new contract

BY RUPERT CORNWELL IN ROME

AFTER SIX months of arduous negotiations, union leaders and employers' representatives yesterday reached outline agreement on a new three-year labour contract for Italy's 1.2m metal and engineering workers in the private sector.

The deal, initialised at the Labour Ministry here after a final 12 days of almost uninterrupted discussion, may well have a greater impact on the national economy—OPEC oil price increases excepted—than any other single event this year.

The package now goes forward for shop-floor approval in the companies concerned. Separate arrangements covering the country's 300,000 State sector metalworkers, held up at the last minute, are expected to be ratified shortly.

Employees in the sector, which embraces private groups such as Fiat and Olivetti, and publicly-owned concerns such as Alfa Romeo, have won substantial pay increases over the life

of the contract till 1981, a greater say in company planning, and significant cuts in their working week.

In the short term, the agreement will end the recent severe disruptions in key industries in the North, particularly at the Fiat motor works in Turin, when workers expressed their frustration at the failure to reach a new agreement.

In the long run, the metal workers' breakthrough means that other outstanding contracts up for renewal, covering 3m workers in the textile, chemical, building and other industries, will probably be completed fairly swiftly. The risk of a "hot autumn" of labour unrest has receded.

The main points of the private-sector agreement are:

1—Workers will receive an extra £20,000 (£11) a month at once, a further £13,000 (£7) in mid-1980, and a further £13,000 in 1981. All these payments are on top of automatic increases

under the "scala mobile" system of wage indexation to retail prices.

They will also be paid in two instalments, about £120,000 back-pay, covering the period from January 1 this year, when the new contract was supposed to have become operative.

Special seniority bonuses will also be improved.

2—The unions have won

further rights to be consulted

and have a say in corporate

planning decisions, affecting

both new investments and

future employment levels.

3—Cuts in the working week,

the most hotly-contested of all

the demands in the original

package of claims submitted six

months ago, appear to have been

largely granted by employers,

despite hostility almost up to

the last moment.

The original claim was for a

reduction to 36-38 hours per

week from the present 40 hours.

Agreement has been reached for

five previously suppressed

public holidays to be reinstated in 1979 and 1980.

For the final year of the contract, a further 40 hours will be lopped off normal work schedules in a number of major industries.

In return, management have won the guarantee of greater "flexibility," allowing them to bring on overtime working, or take on (and get rid of) extra temporary labour at their discretion. But the overall agreement does not seem much to their liking.

Sig. Walter Mandelli, chief negotiator for Federmecanica, representing the private employers, said the talks were the most tiring and bitter ever.

The losers, he declared, were the Italian economy and the thriving "submerged economy."

One of the main reasons for the success of this, it is believed, lies in the rigidity of the structure of major industry, especially in the larger groups.

This rigidity and lack of adaptability, may have been reinforced by the metal workers' accord. It was also being observed that shorter "official" working hours will allow more time for remunerative second jobs.

Under a complex settlement

agreement with Herstatt

creditors worked out in late

1974, German credit institutions

were to receive 45 per cent

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Foreign banks and municipa

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cent and other creditors

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65 per cent.

However, despite this accord,

some of those private customers

felt the BAK could have

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examination of Herstatt's

business on grounds that there

were rumours of heavy

foreign exchange losses.

The group carried its complaint

against the federal authorities

into the courts, but lost

the first round in Cologne in

December, 1977.

A further appeal to the Federal

Court of Justice last week

brought the judgment meaning

the affair must go back to

Cologne for further considera

tion. The judgment defines the

circumstances under which the

BAK may have a particular

responsibility towards the

customers of a bank, as well

as for the soundness of the

credit sector in general.

It says also, that the BAK may

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The Federal Court decision does

not mean that the private

customers have virtually won

their case. It will be up to

the Cologne court to decide

probably not before next year

—how the general principles

announced may apply to the

particular circumstances of

Herstatt.

Furthermore, examination of

the affair will be carried out

on the basis of German credit

law as it existed when

Herstatt collapsed. Since then

the law has been tightened,

giving the BAK wider powers

for scrutiny and intervention.

Dr. Othmar Emminger, the

Bundesbank president, says he

agrees with an OECD estimate

that the latest oil price

rise may reduce West Germa

ny's rate of real growth by

around a half percentage point.

Reuter reports from

Dusseldorf.

In an interview with the financial weekly "Wirtschaftswoche," he added that this

means real growth in 1980

might be 3-3.5 per cent instead

of the originally expected 3.5

per cent.

The OECD made the estimate in

its annual report on the Ger

man economy, published last

week.

## Court to reopen Herstatt inquiry

By Jonathan Carr in Bonn

AN IMPORTANT judgment by

the Federal Court of Justice has given new hope to a group of former customers of

Bankhaus I. D. Herstatt, the Cologne-based bank which collapsed in June 1974.

The judgment means that a Cologne court will again have to examine Herstatt's tangled affairs, in considering whether

the Federal Credit Supervisory Office (BAK) acted

correctly in the period leading up to the Herstatt collapse.

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## OVERSEAS NEWS

## S. African amnesty for illegal workers

By Quintin Peden-Jonesburg  
THOUSANDS OF black workers working illegally in urban areas in South Africa may now be registered by their employers under a temporary concession announced by the Government.

Enforcement of a drastic increase in the fines payable by employers of illegal black workers, from R100 (£25.6) to R500 is to be postponed until November.

The Government announced yesterday that the fines payable by employers of illegal black workers, from R100 (£25.6) to R500 is to be postponed until November.

The Government announced

workings from racial workers and politicians that the rigid enforcement of influx control laws, aimed at preventing rural blacks from seeking work in the urban areas, would cause a further big increase in black unemployment. The move was welcomed yesterday as a significant concession for individuals who have run the risk of summary arrest and deportation to the tribal homelands, but it makes no change in the underlying influx control system.

The concession only applies to workers who have worked for the same employer for at least a year, or who have worked in the same area for at least three years. The Western Cape, which has attracted large numbers of illegal workers from the homelands, is excluded, as are blacks from outside South Africa.

Credit for the concession is generally attributed to Dr Piet Kappoor, Minister of Co-operation and Development. He was under pressure not only from liberal politicians, but also from employers, and homeland leaders, who feared the consequences if thousands of unemployed were forced back into the impoverished rural areas.

There are no official estimates of the number of illegal black workers, although the huge Soweto complex outside Johannesburg alone is believed to have a population of 1.5m compared with a "legal" figure of 700,000.

Mrs Simeon Duncan, national vice-president of the Black Sash, which advises blacks on their legal rights, believes the administration boards will be inundated with requests for registration, although officials maintain that only a few thousand workers are affected.

Dr Nethan Motla, chairman of the Soweto Committee of Ten, said: "The Government

should scrap "the entire iniquitous and oppressive pass

law and influx control system."

The complexities of multiple government in Iran are examined by Andrew Whitley in Tehran.

## Decision-making in the Ayatollah's republic

DESPITE the tales of bottle smashing in Iran, some passengers travelling on an Iran Air jumbo jet say from London to New York might still be surprised to find that the airline, which used to boast of its sophistication and fast rate of growth, is no longer serving alcohol on any routes, not even the fiercely competitive transatlantic run.

They might not be surprised. New regimes are usually keen to prove their credentials of purity and abroad with symbolic gestures. As Dr. Mehdi Tajaddod, the Iranian Prime Minister, told the then head of Iran Air, Mr. Hushang Tajaddod, when he went to power against the decision, "we are an Islamic Republic and, as such, soon to be applying our principles."

What happened then sheds light on the involved process of decision-making. In Iran, which affects not only those who want a drink but those having any dealings with that country. In fact, the ban on import alcohol was not a straightforward matter of policy put into effect. The provisional Government had "far" more important matters to worry about than its revolutionary purity in the skies. The process went something like this:

An Iran Air passenger, and an airline steward were said to have been offended by a key member of the Government such as Dr. Ibrahim Yazdi, the Foreign Minister, are equally essential. The top layer of Government posts is made up solidly of a small group of families with long and close ties to the clergy.

Much is made in Iran these days of the "multiplicity of decision making centres" as Dr. Tajaddod says, or to the existence of two parallel governments at the top and "a government within government" further down the ladder. Essentially this refers to the clergy and the committees.

Before the revolution and in the days immediately after the clergy's role was said to be a temporary one. Since then it

has been made abundantly clear that their new administrative set-up is intended to outlast the appointed Bazargan Government and its elected successors.

Mr. Hashemi Sabaghian, the then Deputy Prime Minister for Transnational Affairs, who acted as a Jack-of-all-trades in what is a fluid and interchangeable inner Cabinet, then despatched a letter to Mr. Tajaddod informing him of the decision.

Already badly hit by the revolution, the Iran Air management

calculated that the ban would cost them \$40m a year in lost passenger revenue. But when

Mr. Tajaddod, a highly experienced airline man, newly appointed by Dr. Tajaddod, saw the Prime Minister to try to persuade him to reverse the order, he was told: "We shall give you more pilgrims to Mecca instead." Mr. Tajaddod was later replaced.

The principal criterion for membership of the administration or a senior post in a state agency is religious piety. Perpetuating one's speech with quotations from the Koran is a mark of the new Bazargan man. Many big enterprises in Iran these days stop work at midday for prayers led by the managers.

It could, and has been, argued

that a group of clerical hardliners unrepresentative of the body of opinion in the country,

seized power for themselves in February, in the wake of Khomeini's standard-bearing

process. On this basis, those devoted themselves to consolidating their position.

Acknowledged supreme and unchallenged at the top is the Imam, the leader, as he is universally known within Iran, the man who until 18 months ago had been almost forgotten in his exile. Alarmingly for liberals and the uncommitted, Ayatollah Khomeini's status among his followers has now become near divine. His long daily speeches are treated as infallible wisdom.

He acts in many ways as the unofficial Head of State, receiving visitors from abroad, approving Iran's ambassadors, examining legislation and issuing policy directives on general as well as specific issues, such as the break in diplomatic relations with Egypt.

To a greater extent than

with the Shah, it has become clear that their new administrative set-up is intended to outlast the appointed Bazargan Government and its elected successors.

As for the committees responsible for local security and general "defence of the revolution," the Prime Minister's repeated attempts to secure their abolition or neutralisation under the Government have met with no success, because of Ayatollah Khomeini's refusal to eliminate the grassroots fighting arm of his own power structure.

Shi'ite Islam, the State religion, does not recognise a defined hierarchy of authority, but to cope with the task of running the country an informal structure resembling an inverted pyramid has been worked out among the clergy-administrators.

Remarkably, it is a structure which deliberately excludes the majority of the top seven Shia Ayatollahs from the decision-making process. On this basis, the weakness of three rival elements—the civil administration, the local clergy under Khomeini, and the Revolutionary Guards, the Pasdaran, in charge of the guards is a relatively young clergyman close to Khomeini, Hojatulislam Lahouti.

To the distaste of many professional army officers still serving in middle-ranks, the armed forces have had to work side by side with the Pasdaran, aggressive young zealots strong on commitment and low on training.

The armed forces are being put back together again as conventional fighting units with traditional discipline. Apparently backed by Dr. Tajaddod, the commanders are making strenuous efforts to wean their forces away from the political arena.

Last month's decision to nationalise all banks, rather than just a few on the brink of bankruptcy, came from the council, probably on the advice of their economic theoretician, Mr. Abolmaseh Bami-Sadr. Typically, when the decision was made and passed on to the Prime Minister, the government officials most concerned were not informed, let alone consulted.

Most major items of business originating within the secular administration, such as the

annual budget, are submitted to the Revolutionary Council and to Khomeini first for their consideration before release. Members of the Government, including Dr. Tajaddod, do not appear to attend the council's meetings.

Instead each Thursday the Council makes a pilgrimage to Qom to discuss the issues of the day with Khomeini. At these sessions outsiders, such as big bazaar merchants, are sometimes invited to participate. In a homely touch contrasting with the style of the former regime, the Bazargan party to Qom usually travels in a minibus.

Professional insecurity within the provisional administration, as well as a revolution which many fear is not yet completely over, act as a powerful deterrent to decision-making.

Initially the Government acted boldly and decisively, but in its fourth month of its power has been faltered and slowed. At a time when the reckoning of past mistakes is still going on, managers are frightened to take any decisions.

The balance of power between managers and their committees varies enormously from organisation to organisation. Most paralysed by all are the provincial administrations, where the Governors-General, appointed by the Prime Minister, have frequently found themselves to be the weakest of three rival elements—the civil administration, the local clergy under Khomeini, and the Revolutionary Guards.

With Egypt isolated from the rest of the Arab world, President Sadat desperately needs friends in Africa. It is with that in mind that he has decided to make a personal appeal to the OAU, despite the security risks.

Despite lobbying from the North African states and Libya, the language of the resolution is expected to leave individual countries some room for manoeuvre.

With Egypt isolated from the rest of the Arab world, President Sadat desperately needs friends in Africa. It is with that in mind that he has decided to make a personal appeal to the OAU, despite the security risks.

Observers believe there is a growing number of leaders in Africa which would prefer to back, what they see as the moderate line of President Sadat against the hard-line Arab states. Those holding this view

argue that confrontation with Egypt is not the way to gain a lasting peace in the Middle East. They are also believed to be disappointed with the way that Arab aid policies have been carried out in Africa.

Col. Muammar Gaddafi, the Libyan leader, is not expected to attend, although he is concerned with another controversial matter on the conference agenda—the recent conflict between Uganda and Tanzania.

Libya intervened ineffectually on the side of President Idi Amin of Uganda.

Libya and Sudan have condemned Tanzania for what they say was a violation of Uganda's sovereignty and interference with its internal affairs. Mr. Moghaddam instructed his chief of police to take action.

He in turn failed, and was replaced.

In despair, the Governor-General then went to see Ayatollah Khomeini in Qom, who despatched a personal envoy to sort out the problem. The

Gen. Rahimi said he would impose law and order in Khuzestan Province, "based on the principles of discipline and freedom."

Five men alleged to be members of the Black Wednesday Arab guerrilla group were arrested and im-

## Sadat to make OAU plea in person

By Mark Webster in Monrovia

PRESIDENT ANWAR SADAT of Egypt faces an uphill battle to win support from African countries for his peace treaty with Israel during the Organisation of African Unity's Heads of State meeting which opens in the Liberian capital, Monrovia today.

A resolution produced by the OAU's Council of Ministers, which has been meeting for a fortnight, condemns the treaty but stops short of condemning Egypt.

Despite lobbying from the North African states and Libya, the language of the resolution is expected to leave individual countries some room for manoeuvre.

With Egypt isolated from the rest of the Arab world, President Sadat desperately needs friends in Africa. It is with that in mind that he has decided to make a personal appeal to the OAU, despite the security risks.

Observers believe there is a growing number of leaders in Africa which would prefer to back, what they see as the moderate line of President Sadat against the hard-line Arab states. Those holding this view

argue that confrontation with Egypt is not the way to gain a lasting peace in the Middle East. They are also believed to be disappointed with the way that Arab aid policies have been carried out in Africa.

Col. Muammar Gaddafi, the Libyan leader, is not expected to attend, although he is concerned with another controversial matter on the conference agenda—the recent conflict between Uganda and Tanzania.

Libya intervened ineffectually on the side of President Idi Amin of Uganda.

Libya and Sudan have condemned Tanzania for what they say was a violation of Uganda's sovereignty and interference with its internal affairs. Mr. Moghaddam instructed his chief of police to take action.

He in turn failed, and was replaced.

The matter will almost certainly be discussed in secret session and African opinion is split over the issue. Most countries agree that the removal of Amin was desirable but are afraid of the precedent.

On the issue of Zimbabwe Rhodesia the OAU is by no means unanimous although it has refused to allow a delegation from Bishop Abel Muzorewa's Government to attend the conference.

## Defence Minister submits his resignation

TEHRAN — Brig-Gen. Taqi Riahi, Iran's Defence Minister, submitted his resignation yesterday after a row over his dismissal of the country's hardline military police chief.

Gen. Rahimi yesterday asked to be given command of Iran's entire western front, where fresh violence has flared among the minority Arab population.

He had 3,000 men on stand-by to travel to the

southern oil province of Khuzestan, he added. On Sunday, a grenade was thrown into a mosque in the province, killing seven Government supporters.

Five men alleged to be members of the Black Wednesday Arab guerrilla group were arrested and im-

## What were the principles up to now?

Very simple in essence. Comparison with similar jobs in private industry is the agreed method of settling the pay of most civil servants. So our members' work was compared with that of similar staff in seventy-five organisations outside the Civil Service. From these outside pay rates an agreed "median" salary (i.e. the middle one of the whole range of salaries) can be obtained.

This is conventionally used in most Civil Service pay settlements. However, because of the special nature of our members' work it has always been accepted that they deserved "pay somewhat above the average" (to quote the Report of the Royal Commission on the Civil Service). This has been agreed time after time by the Civil Service Department and confirmed by the Civil Service Arbitration Tribunal as is shown in the following table:

1965 pay agreement	medians +11%
1969 pay agreement	medians +15%
1972 pay agreement	medians +15%
1974 arbitration award	medians +20%
1975 pay agreement	medians +13%
Contrast that history with the situation in 1979:	
Civil Service Dept offer:	medians +NOTHING!

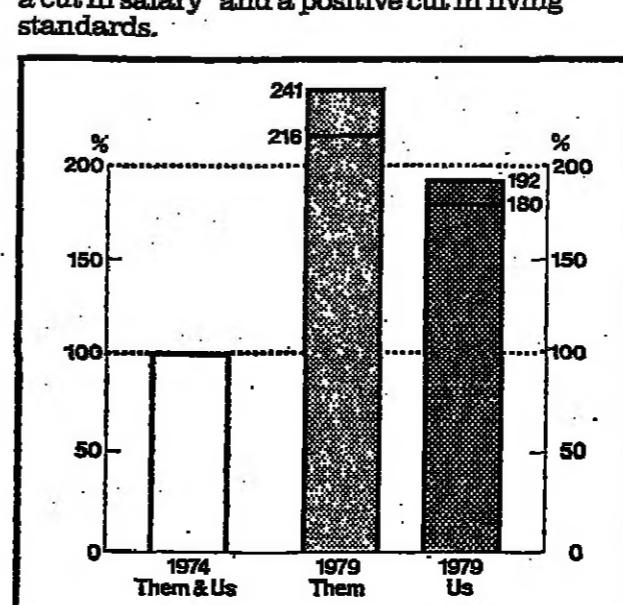
You will immediately conclude that, obviously, there must be a reason. But the Institution of Professional Civil Servants cannot imagine what it can be; nothing has changed since previous settlements. And the Civil Service Department won't tell us. Perhaps they can't imagine what it could be either!

## What do the figures really mean?

The easiest way to show why our members are so upset is to compare the 1979 offer with the salaries of those who are used as comparisons outside the Civil Service.

The 1974 salaries of those outside the Civil Service and those inside are represented by the 100 bar in the left hand column of the chart. That is the year of the Civil Service Arbitration Award. In 1979, those outside the Civil Service are being paid between 216% and 241% of their 1974 salaries. That is represented by the lightly dotted bar. (During the same period earnings generally as measured by the official index have moved by 240%). Those inside – our members in Professional and Technology grades – are being offered between 180% and 192% of the true value of the 1974 award. That is the darker bar in the right hand column.

You see why we describe this as "effectively a cut in salary" and a positive cut in living standards.



## Why not arbitrate?

A natural question – especially in view of the fairness of the 1974 award. But arbitration is only right when the processes of negotiation are exhausted. The Civil Service Department will not even start negotiations on the issues in dispute.

## What should be done?

There is a simple way to bring the dispute to an end. The Institution is very ready to accept that an independent conciliator should bring the two parties together and assist them towards a solution. Isn't that a responsible attitude and shouldn't the Government respond?

You may now see why our members feel that they have been attacked by their employers and therefore have to defend themselves against what by any standards is unfair treatment. But the Civil Service Department is not really our employer – the Government is! And it represents the whole nation. It represents you.

## Do YOU want a fair settlement?

Further information from  
The Institution of Professional Civil Servants,  
Northumberland Street, London WC2N 5BS.

IPCS

# Carter sets saving target: 4.5m barrels of oil a day

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT CARTER has taken two immediate steps—imposing quotas on oil imports and taking controls of the price of so-called "heavy" oil—and has outlined a range of longer term measures, many needing Congressional approval and financing, to meet his ambitious goal of saving an extra 4.5m barrels a day of imported oil by 1990.

The Administration claims that earlier energy legislation has cut U.S. import needs projected for the year 1980 by 4m b/d. Taken with the new measures, this will reduce U.S. oil imports by the end of the 1980s to 4.5m b/d, according to figures released by the White House, compared with the 13m

b/d level they would otherwise have reached by 1990.

Mr. Carter's programme actually goes well beyond his Sunday night pledge that the U.S. would never use more foreign oil than it did in 1977. It plans to cut the current U.S. oil import levels in half over the next decade.

As an immediate start, the President has set a quota of 8.2m b/d on oil imports for 1979, a step that he can take on his own under a 1953 law allowing him to limit imports that threaten national security.

This is 300,000 b/d below the 8.5m b/d ceiling that Mr. Carter promised Western leaders last month at the Tokyo summit for 1979 and 1980. The new quotas

will be announced year by year, and 1980's has not yet been worked out.

The immediate impact of the quota will not be severe because it roughly matches the average level of imports so far this year. In addition, the current U.S. economic slowdown is bound to hold down industrial demand for energy.

Another executive action the President has taken is to remove all price controls from "heavy" oil, a tar-like crude which must be heated for extraction. The U.S. is estimated to have reserves of around 10bn barrels of heavy oil, mostly in California. "Heavy" oil will also be exempt from the windfall profits tax.

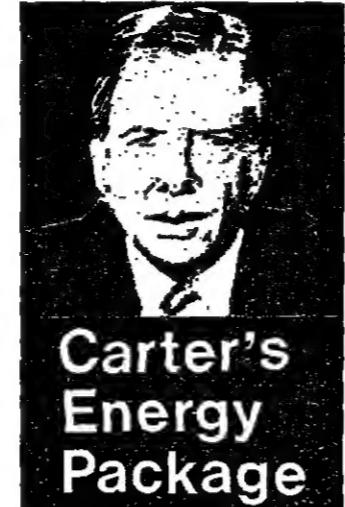
## Japan concern at plan's impact

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

APART from giving President Carter's new energy saving programme a warm official welcome, Japan appeared yesterday to be preoccupied with the impact which the Carter plan might have on its own position as an oil importer.

Japan is the world's second largest importer of oil after the U.S. with an average of 5.4m barrels a day expected in 1979 against the U.S. figure of 8.5m barrels. Halving U.S. imports by the end of the 1980s might mean that Japan would become the world's biggest importer and thus the country most exposed to international demands for import saving.

Japanese officials are not yet certain of the feasibility of the new U.S. plans, but if they are realistic, Japan will be under strong pressure to intensify its own oil saving efforts. It will



## Europeans welcome proposals

By Roger Boyes in Bonn

THE WEST GERMAN Government, welcoming President Carter's energy statement yesterday, expressed the hope that Congress would approve the proposed programme of import quotas, research and conservation.

But Bonn also indicated that it would welcome the lifting of oil price controls—not mentioned in the Carter declaration—and the approximate alignment of U.S. oil prices with those of the other industrialised countries. A Government spokesman also made clear that it would welcome an explicit commitment to the continuing use of nuclear power.

Kathy Bishkoff adds from Sharjah: Mr. Giscard d'Estaing, the French President, welcomed Mr. Carter's new energy strategy as an important step in line with the spirit of the Tokyo summit.

## Some sceptics in London

By RAY DAFTER, ENERGY EDITOR

BRITISH Prime Minister Mrs. Margaret Thatcher is expected to lend her support to President Carter's energy plans when she reports to Parliament today.

Mrs. Thatcher was among Western leaders who told Mr. Carter at the Tokyo economic summit that the U.S. must take urgent action to reduce its oil imports. Now that the President has proposed an ambitious package to achieve that aim, the British Prime Minister will feel that her support is incumbent. It is unlikely that she will criticise details of the proposals.

However, within the oil industry in London senior company officials were sceptical about some of the plans. For

instance, it was felt that the programme for developing solar energy was far too ambitious. Similarly, the proposals for synthetic fuel production may be difficult to attain, bearing in mind the long lead times involved and the environmental constraints.

On the other hand, the industry was pleased that Mr. Carter is to tackle the web of red tape enmeshing them trying to develop domestic energy. Two omissions surprised London energy analysts, the President's failure to include nuclear power in his package, and the lack of action on bringing U.S. fuel prices more in line with the rest of the world.

## Moderates in Sandinista cabinet

By HUGH O'SHAUGHNESSY

A BROADLY-BASED and politically moderate cabinet has been named by the five-person provisional government council of Nicaragua amid reports that General Anastasio Somoza is to leave the country today.

Sr. Sergio Ramirez, a member of the council, announced in San Jose, the Costa Rican capital, that 18 ministers and six supreme court justices had been named. Sr. Tomas Borges, one of the leading Sandinista guerrilla commanders, is provisional interior minister and the Rev. Miguel d'Escoto, a priest of the Maryknoll missionary order, is to be foreign minister.

The defence minister is to be Colonel Bernardino Larios, a former member of the National

Guard who sought to overthrow the Somoza regime last year, and later fled Nicaragua.

The provisional governor of the central bank has been named as Sr. Arturo Cruz, an economist who was till last month working at the International Development Bank in Washington. The economy minister is to be Sr. Roberto Mayorga, formerly secretary-general of the Central American Common Market. Sr. Joaquin Cuadra Chamorro, a lawyer and economist, formerly of the privately-owned Banco de America in Managua, is to be finance minister. The agriculture portfolio went to Sr. Ricardo Coronel, professional agronomist.

The provisional appointments, and the naming of conservative figures to the supreme court,

have not been divulged for fear of reprisals against appointees in Government-controlled areas. A full list was given to Mr. William Bowdler, the veteran diplomat who is effectively U.S. Ambassador to the provisional government in San Jose.

Some reports from the U.S. indicate that the Carter Administration is prepared to let General Somoza settle in Hawaii.

Britain announced yesterday that an RAF Hercules from Belize was to airlift 150 tons of food from Panama to Managua in response to a Red Cross appeal.

even the fuel potential of exotic things like sugar cane, cereals, rotting vegetation, and rubbish.

Synthetic fuels are attractive to the U.S. with its vast deposits of coal and oil shale (and access to large tar sands in neighbouring Canada). While U.S. oil and gas will probably run out in the next century at present consumption rates, there is enough coal and oil shale to last hundreds of years, and the U.S. already has spare coal production capacity.

But coal suffers from some well-known disadvantages. It is costly to mine and transport, and dirty to burn. Moreover, it cannot fuel a car and is therefore no replacement for oil.

Liquefaction or gasification of coal is not new. Germany did it during the war, and South Africa has been doing it for years, but on a tiny scale compared to U.S. needs. If Washington were to go ahead with a synthetic fuel programme, it would have to be on a gigantic scale.

Synthetic fuel is a misleading term, since it implies something artificial or manufactured. In fact, it denotes basic fuels like coal and oil, which have been transformed by an industrial process into a more usable form, like oil and gas. It also covers oil shale, tar sands, and

the Kentucky and Virginia coal-fields, and near Seattle on the West coast, with the participation of large U.S. oil companies and West Germany and Japan. But though Con Edison, the New York utility, burned some liquid coal last year which passed the local environmental air tests, production is small and very expensive.

Two pilot plants currently under construction will cost over \$3.5bn, and the fuel itself costs the equivalent of over \$25 per barrel.

Similarly, oil shale faces immense technological and cost problems. The largest deposits lie under a broad swathe of land overlapping Utah, Wyoming and Colorado. Government-sponsored projects are afoot here as well, with companies such as Occidental, Union Oil and Gulf.

Air quality laws prevent the open-cast mining of shale, so engineers are working on a scheme to "cook" the shale in situ with vast, slow-burning fires, melt out the oil, collect it at the bottom of the mine and pump it to the surface. The cost

of each of these "retorts" would be about \$1bn, and the resulting fuel would not be economic at less than \$25 a barrel, probably a lot more.

Experiments have already started. The government has sponsored pilot projects around

## Dowty in India aero supply deal

THE Dowty Group has negotiated a multi-million pounds agreement with Hindustan Aeronautics of India, for the supply and licence-manufacture of a range of Dowty airframe and engine equipment items for the Jaguar combat aircraft for the Indian Air Force, writes our aerospace correspondent. The Dowty Group produces landing gear, reheat fuel and nozzle control systems for the Adour engines; hydraulic system components; electrical, electronic and sealing products; precision castings and UHF equipment.

Meanwhile Singapore Airlines has signed a \$50m loan agreement with a syndicate of banks lead by Morgan Grenfell, the Royal Bank of Canada and the Scandinavian Bank. The loan is Singapore Airline's first approach to the syndicated Eurodollar loan market.

### £10m GEC contract

GEC Gas Turbines has been awarded a turnkey contract, including all civil works, worth about £10m to supply a gas turbine generating plant to the Public Power company of Athens for installation at the Lavrion power station situated 40 miles from Athens. The plant consists of two GEC EM610 heavy duty industrial gas turbine generating sets and all associated auxiliaries equipment, switchgear and transformers and will be used on base load and peaking generation service to supplement the existing steam turbine power plant at the Lavrion station, a GEC announcement said. The GEC is to enter commercial service in early 1980.

### Romanian credit

Morgan Grenfell has signed two U.S. dollar buyer credits, each of which is the first dollar buyer credit in the country concerned. A loan of \$2.4m has been made available to the Romanian Bank for Foreign Trade to help finance a contract worth \$3.9m between Motherwell Bridge Engineering and LSCC Romchim. A loan of \$3.5m to Oman will help finance a contract between the Ministry of Electricity and Water in Oman and Mirrlees Blackstone of Stockport. Both loans are guaranteed by the Export Credits Guarantee Department.

### Brazil loan

The Ex-Im Bank has tentatively approved a \$23m loan and a guarantee covering \$12m in private credits towards Brazil's first nuclear power plant, AP-1000 reports from Washington. The agency has since late 1971 approved \$10m in direct loans and guarantees for about \$73m in private credits for the construction of the Angra dos Reis nuclear power plant on the Brazilian coast between Rio de Janeiro and Sao Paulo. The additional financing was necessary because costs of the project had gone up.

### Paper machine to S.A.

Mondi Paper has awarded a contract to Beloit Walmsley, of Lancashire, valued at \$20m, to supply a newsprint machine to be installed at Mondi's Merebank Mill in Durban, South Africa. This machine will be the fourth to be installed since commencement of operations in 1971, all of which have been supplied by Beloit Walmsley. Mondi is the principal supplier of newsprint to the South African market.

### UK yarn to USSR

British Celanese, a Courtaulds subsidiary, has obtained an order from the Soviet Union for 5.5m worth of yarn. The company announced that the material will be manufactured at its plants near Derby and Coventry. It is the company's biggest order from the Soviet Union in 26 years' trading.

missions company which has a branch in America.

Radiators have been chosen for Ferodo's first U.S. manufacturing venture because the Sofica range is reckoned to offer the special lightweight qualities which U.S. car manufacturers are now demanding in their search for new vehicle economy.

The Sofica radiators are made from aluminium and can be assembled without welding.

## BRITAIN'S LEADING EXPORTERS

# BP leads, BL and GEC move ahead

BY GEOFFREY OWEN

BRITISH PETROLEUM was again the UK's largest exporter in 1978. Among non-oil companies BL regained what it regards as its rightful place ahead of ICI and Ford.

Ford's export performance in 1978 was affected by a long strike, while the apparent decline in ICI's figures reflects the hiving-off of IML towards the end of 1977. Excluding IML, ICI's 1978 exports were \$864m, little different from 1977.

The gap between the top four

last year, rising from seventh to fifth place in the table with an increase in exports of nearly £150m.

This is the seventh year in which the Financial Times has published its annual league table of exporters. It is striking that virtually all the companies which figured in the 1972 list, which contained only 75 companies, have retained their positions; most of them are in capital goods, may fluctuate erratically from year to year because of the timing of contract completions.

There are, however, several newcomers who have moved fast, but GEC moved strongly ahead

in a company's contribution to the balance of payments. Not only are imports not taken into account, but the figures also exclude other forms of overseas income, such as royalties and licence payments, which for companies like Pilkington and Rank Xerox are particularly important.

As stated in previous years, it is almost impossible in a list of this kind to avoid some errors and omissions. It is hoped that these will be brought to our attention by the companies concerned.

## THE TOP HUNDRED EXPORTERS—1978

Previous year's ranking is given in brackets

	1978 £m	1977 £m	1978 £m	1977 £m	1978 £m	1977 £m	1978 £m	1977 £m
1 (1) Brit. Petroleum	1,259	1,188	34 (38) Plessey	120	94	70 (54) Burmah	72.1	75.2
2 (4) BL	910	854	37 (34) Johnson Matthey	116	110	71 (51) Blue Circle Ind.	69.6	67.4
3 (2) ICI	856*	936	38 (37) NIS	115	95	72 (57) Delti Metal	68.6	71.0
4 (3) Ford	775	894	39 (36) STC	113	104	73 (45) Tate and Lyle	67.1	67.0
5 (7) GEC	665	524	40 (39) Turner & Newall	109	94	74 (62) Monsanto	67.0	70.1
6 (5) British Steel	654	623	41 (31) Tioxide	105	112	75 (77) BOC International	65.5	55.9
7 (6) British Aerospace	497	526	42 (47) IBM	102	85	76 (78) Grand Metropolitan	63.2	55.8
8 (9) Unilever	468	429	43 (53) John Brown	97.1	75.3	77 (75) Booker McConnell	62.5	58.2
9 (8) Royal Dutch Shell	423	440	44 (43) RTZ	95.2	89.7	78 (75) Metal Box	61.3	63.5
10 (10) Courtaulds	388	405	45 (27) EMI	94.4	129	79 (74) Vickers	60.9	60.5
11 (11) Massey-Ferguson	364	369	46 (49) Kodak	94.0	83.5	80 (—) Comsat	60.6	60.6
12 (12) Hawker Siddeley	361	295	47 (44) Eng. China Clay	93.45	87.4	81 (74) D. Brown Tractors	61.0	71.0
13 (13) Rolls-Royce	341	285	48 (52) Weir	93.44	57.7	82 (58) J. C. Bamford	60.4	53.0
14 (14) IBM	334	264	49 (50) ICL	92.4	83.0	83 (81) Rowntree Mackintosh	59.4	59.5
15 (15) Distillers	300	245	50 (49) Infracor	90.0	91.0	84 (67) Imperial Group	58.0	51.2
16 (23) Tube Investments</td								

JPY 10150

# Britain has the energy to carry on for at least another 300 years.

We have proven coal resources to last for at least another three hundred years.

Which makes good news when you consider that to replace our present coal output with imported oil would worsen the country's balance of payments by over £5,000,000,000 a year.

And makes especially good news when you remember that world production of oil could well have passed its peak by around the end of the century.

Two good reasons why we should continue to look for coal now.

In fact, exploration is running at ten times the level of ten years ago. And has resulted in some pretty impressive finds.

Selby in Yorkshire, our biggest new project, will soon be producing its first coal. It will then build-up to ten million tons a year for at least another thirty years.

Which is a lot of coal.

In fact this country now produces as much coal as all the other EEC countries put together.

Not so much coal we can afford to squander it, but not so little that we have to panic.

It simply means British Industry has the time to plan ahead, knowing there is an assured source of energy for at least another three hundred years.

And it gives us lots of time to continue working at maintaining Britain's energy independence. If not directly through coal, then through the conversion of coal into other energy sources, such as oil and gas.

In the technology of using coal, Britain leads the world.

Our most recent breakthrough is known as fluidised bed combustion.

This technique provides higher heat release rates than have been possible with coal up to the present time.

Which means that boiler sizes and therefore capital costs can be reduced.

It also means that, because combustion takes place at a temperature below the melting point of ash, boiler availability is greatly extended, and a wider range of fuels can be burned.

You can seek the advice of our Technical Service experts on fluidised bed combustion, and on other ways of making your plant heating more efficient and more economical.

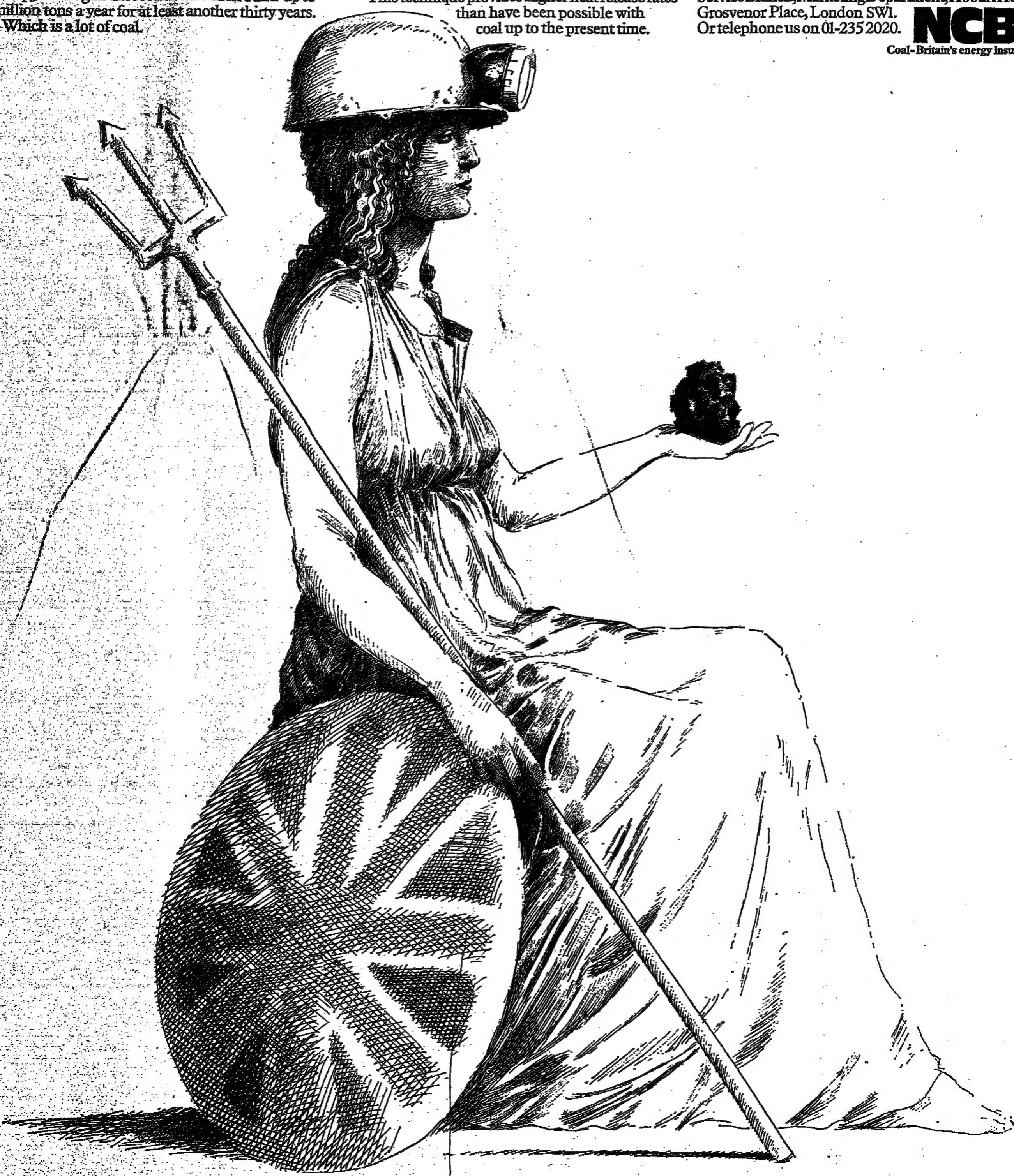
To discuss your heating needs or problems with an expert, please telephone us.

If you'd simply like to know what coal can offer you, send for a copy of the brochure 'Coal - Your Future.'

Write to the National Coal Board, Technical Service Branch, Marketing Department, Hobart House, Grosvenor Place, London SW1. Or telephone us on 01-235 2020.

**NCB**

Coal-Britain's energy insurance





July 1979

## Winter air fares to Spain cut by 40%

By Our Aerospace Correspondent

BOTH BRITISH AIRWAYS and Iberia, the Spanish airline, are to cut fares to Spain by up to 40 per cent this winter.

From November 1, it will be possible to fly from London to Malaga for £88.50 return compared with the cheapest scheduled return fare now available of £148.

Other examples of the cuts include: Barcelona (from London) £88 return, against £108; Madrid £82.50 return against £99; and Madrid £112.50 return against £134. Corresponding cuts will be available from UK provincial airports to Spain.

These new public excursion fares will be available on all scheduled services. No advance booking is needed. Passengers may stay between one and 13 weeks at their destination.

The cuts follow British Airways' plans to reduce fares in Europe progressively. It has already introduced cheaper rates to other countries, including France and West Germany.

## Call for cut in price restraints

By Maurice Samuelson

BASIC industries in developed countries must be relieved of restraints on prices, profits and planning if investment is to revive in the next 20 years. Otherwise, investment in new plant will not be able to meet expected levels of demand, and there will be a decline in production and job opportunities.

This is the bleak conclusion of a paper prepared jointly by research organisations in the U.S., UK and Canada.

It found that investment was being held back by the exceptionally high cost of new projects when measured in terms of units of output. For a group of ten basic industries surveyed, these costs were growing on average at more than three times the relevant inflation rates during the 1970s.

It blamed a "quantum leap" in the costs of gaining approvals for projects and of constructing and financing new plants.

Investment would only revive if the price of new projects could be relied upon to show a return on the investment high enough to justify new plant. Where profit levels and returns on investment in basic industries are inadequate to justify new plant construction, they will need to be improved by acceptance of rises in prices sufficient to provide the necessary incentive," the report says.

*New Investment in Basic Industries*, published by the British-North American Committee, sponsored by the British-North American Research Association (UK), National Planning Association (USA), and C.D. Howe Research Institute (Canada); 60p. £1.

## Footwear group picks president

THE Clothing and Footwear Institute has chosen its first president since it merged with British Boot and Shoe Institution on May 31.

He is Mr. Edward Rayne,

who was invested as president at the institute's general meeting in Hendon, North London yesterday. Mr. Rayne has been chairman and managing director of H. and M. Rayne since 1951 and president of the British Boot and Shoe Institute since 1973.

THE expected bid last week for Mining Investment Corporation by Burnett and Hallamshire, the private mining and construction group, will make the new joint company by far the largest private coal operator in the country.

The private sector is a dwarf beside the giant of the National Coal Board, providing some 12m tonnes of privately sold, but tightly controlled, coal each year, compared with the board's 120m tonnes.

Section 36 of the 1946 Act which nationalised the UK's coal mines provided for private participation in deep mining, where the mines had no more than 30 miners working underground.

The dispensation was made partly because it was recognised that the NCB would not wish to work small reserves which might be attractive to small, even one-man operators, and partly because mine workers themselves often identified with the output of coal and wished to preserve the flexibility to exploit them.

Though small, the industry has proved profitable enough.

Its fortunes are determined by the general price of coal, which in turn is regulated by overall energy prices, especially the price of oil.

## 'Too little money spent on energy conservation'

By MAURICE SAMUELSON

THE EEC COMMISSION has spent too much money on solar energy research compared with the amount spent on conservation of conventional fuels, a House of Lords select committee report said yesterday.

Resources allocated to the commission's four-year-old research programme had been surprisingly low and its progress too slow. In the next four years, almost half the £25m research budget would go on solar power, compared with about £1m on conservation, says the report by the Lords European Communities Committee.

Only three or four full-time officials at the commission were working on its energy conservation team.

The precise role of the commission's four-year-old rational use of energy programme remained obscure. It was recognised that "overwhelming responsibility" lay with national

Energy Conservation, third report of the House of Lords Select Committee on the European Communities (SO).

## Manx brief suggests firm financial future

By ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

THE ISLE OF MAN has the basic ingredients for a successful economic future, according to a business brief prepared by the island's government.

But since the economy is highly susceptible to outside influences, development will depend very much on "the growth and the ability of our trading partners to overcome their basic problems."

Growth, however, depends on availability of labour. The island is seeking to control an increase in population so that the needs of industrialists do not conflict with the quality of the environment.

There is a strong feeling on the island that the industrial base should be widened because a considerable part of the surge in the economy over the past decade has come from the financial sector.

This now accounts for just over 29 per cent of curtailed income, more than double the share of manufacturing industries, and is growing fast.

This is the central point of *A Businessman's Briefing*, from the Industrial Office, Douglas, £2.

*Isle of Man: Digest of Economic and Social Statistics, 1978*, from the Treasury, Douglas, £2.50.

Ronaldsway Aircraft Company is the largest concern on the Isle of Man. It makes components and assembles ejector seats for the Martin Baker company as a sub-contractor but there is no financial link between the two concerns.

## Howe welcomes support

By PETER RIDDELL, ECONOMICS CORRESPONDENT

SIR GEOFFREY HOWE, Chancellor of the Exchequer, has been impressed since the Budget by "the number of people of all kinds and jobs who have enthusiastically endorsed what the Government has begun to do."

During his recent visit to Tokyo for the economic summit, Sir Geoffrey noted that the British business community was "beginning to sing a different song." They were saying it would be difficult to get good people to come out and not to go home. In the past it had been the other way round.

These comments were made in a lengthy interview on LBC radio (London Broadcasting). Sir Geoffrey discussed the

## NEWS ANALYSIS PRIVATE COAL OPERATORS

## New company's 30 sites

By JOHN LLOYD

The recent sharp rise in the coal price has meant that coal has been able to raise its prices twice in the past six months by a total of about 22 per cent.

While this has provoked protests from the Central Electricity Generating Board, the NCB's largest customer, oil is so scarce that the CECB has no choice but to pay. It will double its imports of coal to about 3m tonnes—but even so, it needs every tonne of domestic coal the mines can produce.

The result is, as Mr. George Helsby, Burnett's managing director, said yesterday, that profit margins in all the energy industries have risen considerably in recent months. Both the Minicorp deal, and the recent acquisition by Burnett of an oil distribution company, now appear to have been very good moves indeed.

The new company will have some 30 operating open-cast sites, and one drift mine, the Wedgwood Colliery, Staffordshire. Mr. Helsby reckons total production will be over 1m tonnes a year, a large proportion of that being produced for the NCB. It will also have almost as many sites in various stages of applying for planning permission.

A second benefit to both companies is that the 1,000 acres of land presently held by Min-

## London Transport revenue grant to be maintained

By OUR TRANSPORT CORRESPONDENT

THE GREATER London Council has rescinded a move to cut governments and the EEC had not yet become a distinct and effective forum for discussion.

The EEC's legislative programme had been thin and Sir William Hawthorne, chairman of the UK advisory committee on energy conservation, had argued that EEC proposals on the labelling of domestic energy consuming appliances had, if anything, delayed the introduction of a UK labelling requirement.

Should the commission's proposals be accepted by the EEC Council of Ministers on solar energy, "which is unlikely to make any major contribution in the short term," would be allocated 50 per cent (58m units of account) of the funding of its second four-year energy programme.

The figures emerge from the council's proposed transport budget, which envisages spending £273m in the financial year 1980-81 and £558m in the next five-year period.

The council's planning committee will also consider

tomorrow an alternative "base" programme for spending of £257m next year and £1.4bn in the five year period. The final figures will depend on the Government's response to the programme.

The decision to maintain London Transport's fares support grant at its present level represents an about-turn in the ruling Conservative group's thinking about transport in the capital.

### Elections

When elected two years ago, Mr. Horace Cutler, the council leader, told London Transport bluntly that it must improve productivity in order to operate on a tapering level of revenue support.

However, with council elections due in May 1981, the Conservatives are keen to avoid forcing London Transport into a series of large fare increases next year.

Fares went up by an average

of 7.5 per cent in July and are to go up again by 12.5 per cent in September.

The GLC's transport programme also demonstrates that its leaders have still not lost hope of winning Government support for extending the Jubilee Line eastwards from Chingford.

A figure of £12m is included in the programme for a start on the new underground line and for construction of the Woolwich Tunnel, which would be used by both British Rail and the Jubilee Line when extended into docklands.

The proposed expenditure of £273m is broken down into £27m for London Transport revenue grants; £7m for LT investment; £8m for borough council schemes; £5m for roads and traffic management (of which £2.8m is earmarked for road building) and £12m for the Jubilee Line and Woolwich Tunnel.

## Farmers fight City for £3.5m estate

By CHRISTOPHER PARKES

A £3.5m tussle for possession of one of Britain's oldest agricultural estates is expected this summer between City institutions seeking sound investment for their portfolios and the present tenants of the land whose families have farmed it for generations.

The 2,700-acre Hough on the Hill estate, Lincolnshire, which incorporates five let farms and a further 224 acres of land with vacant possession, is being sold to meet capital transfer tax payable following the death last year of Lord Brownlow.

The estate is being sold by private treaty as opposed to auction, an agent's spokesman said. Institutions do not like to carry on their activities in public.

One of the tenants said the families on the land at present would have no trouble finding the funds for their bid which is expected to be assessed with the others early in September.

The estate had been in Lord Brownlow's family's possession since 1743 when Sir John Cust, Speaker of the House of Commons, married the daughter of the High Sheriff of Lincoln. Their son, later Lord Brownlow, was born a year later.

## Cut in Norway ferries a blow to Tyne tourism

THE NORTH-EAST tourist industry, heavily dependent on visitors from Norway, has been dealt a blow with the announcement that the Oslo-Bergen line is to cut its winter Sea Link services to 60 ships, was continued.

## London given £14,000 shine

NINE HISTORIC buildings in London—including a superb example of English baroque architecture, Christ Church Spitalfields—will benefit from Greater London Council grants totalling more than £14,000.

The money will go towards the cost of essential repair work to the buildings such as renovating the interior of Christ Church and re-roofing the Market House at Uxbridge.

# Speedlink

## Computer-controlled freight system

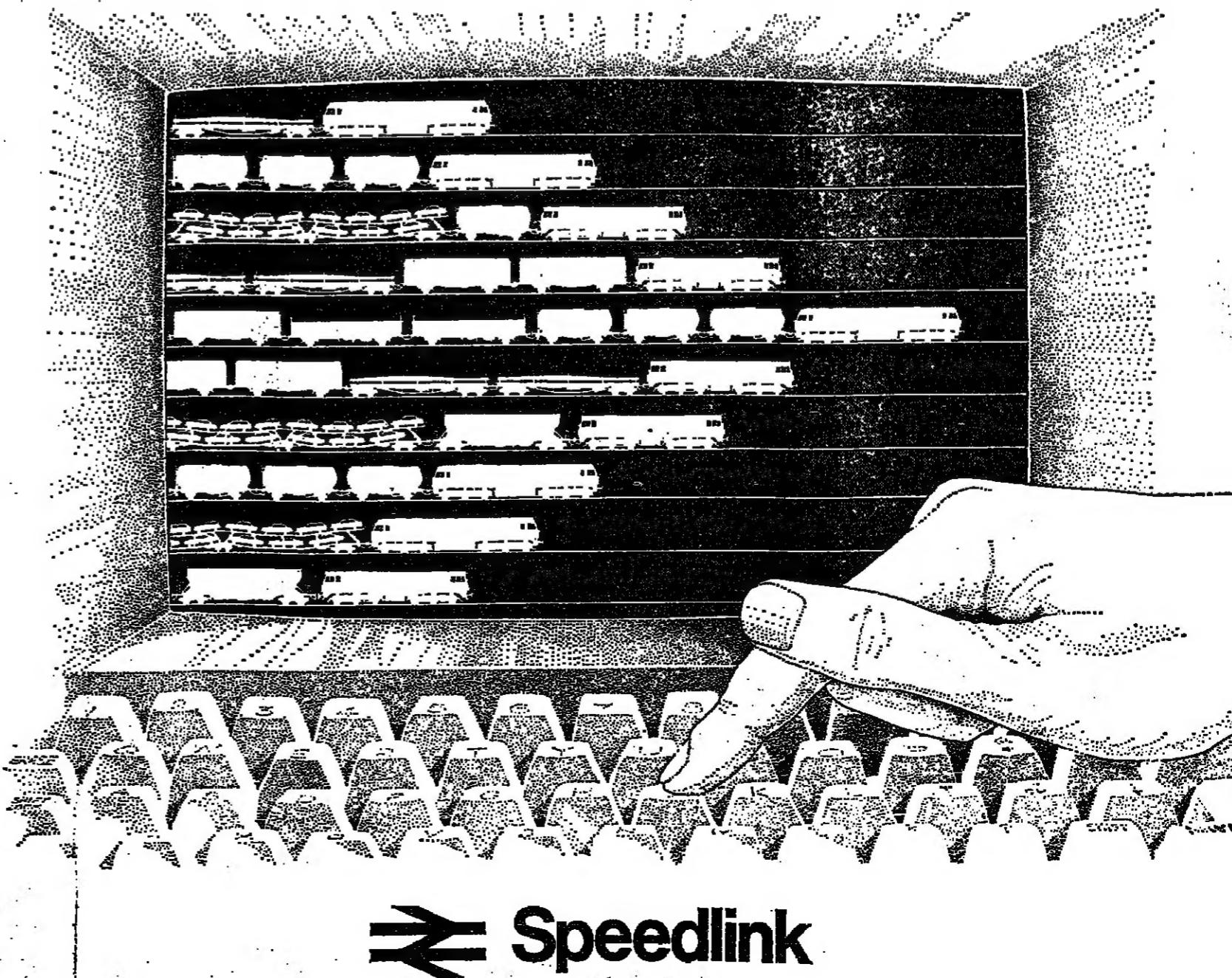
Spearheading Railfreight into the 80's Speedlink, Railfreight's fast wagonload system, uses the new generation high-capacity wagons travelling at speeds up to 75mph. It is a fully computerised freight system. Every wagon movement is continuously monitored throughout, and transits are completed within hours.

Speedlink is so reliable that it already forms an integral part of some of Britain's major production lines, speeding everything from raw

materials to finished products around Britain or into Europe. Strictly to timetable.

Now Speedlink is poised to spearhead Railfreight into the 80's with a thoroughly proven and environmentally acceptable system which is both highly efficient and vigorously competitive.

For more information about Speedlink please write to the Chief Freight Manager, Railfreight, Room 5, Melbury House, Melbury Terrace, London NW1 6JU.



**Speedlink**

The freight name for reliability

## EEC Budget demand 'intolerable'

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

BRITAIN'S net contribution to the proposed EEC Budget for 1980 is likely to be in excess of £1bn, a figure which Mr. Nigel Lawson, Financial Secretary to the Treasury, last night condemned as "quite frankly intolerable."

Mr. Lawson said that the European Commission had already brought forward one rectifying letter increasing the size of the draft Budget. A further rectifying letter proposing another increase was possible in the autumn.

The Minister was speaking in a Commons debate on the draft Community Budget for next year. On Monday, he will be attending the EEC Budgetary council meeting which discusses the draft proposal.

He told MPs that it was undesirable that any EEC member state should suffer a Budgetary loss on the scale of that being proposed for the UK.

"It is certainly wholly wrong that the UK—one of the poorer members of the community—

should be doing so," he added.

Throughout his speech, Mr. Lawson emphasised that it was the net figure, rather than the gross, that was causing the problem.

Britain's opposition to the proposals did not mean that the Government believed that each member of the Community should get out precisely what it paid in.

"But it does mean that the present situation cannot be allowed to continue," he declared.

On behalf of the Government, Mr. Lawson accepted an amendment put down by the Opposition, criticising the UK's "massive and ever increasing" net contribution to the Budget.

The amendment called on the Government to press for fundamental reform of the Budgetary arrangements so that Britain's contribution was no greater than its receipts.

From the Labour front bench, Mr. Denzil Davies, an Opposition Treasury spokesman, said

that unless Britain received a better deal on the Budget we would give notice that we would take unilateral action to put matters right.

One way of doing this would be to announce that we intended to reduce our contributions gradually on a specific time scale.

"There is going to come a time when the British people are not going to fork out more—£1bn or more—without getting any appreciable benefit," declared Mr. Davies.

Mr. Davies said that Britain's £1bn towards the Budget was quite simply a matter of increased Government expenditure. Ironically, this came at a time when the Government was pledged to cut spending.

Opening the debate, Mr. Lawson said that the UK's gross contribution for 1980 in the Commission's original proposal would amount to just over £2bn.

But that would not be the figure at the end of the day. The rectifying letter which the

Commission had issued would increase the total budget by a further 3.75 per cent and add £155m to the UK's gross contribution, bringing it to £2.2bn.

However, what really mattered was Britain's net contribution which was arrived at after taking our receipts from the Budget into account. On the basis of existing policies, this would be above £1bn.

The Government would take every opportunity to impress on our Community partners the seriousness of the problem and the need for "substantial, rapid and lasting relief."

In particular, the Government would draw attention to the deficiencies in the existing financial mechanism under which Britain received refunds on its contribution in certain circumstances. The existing mechanism was quite incapable of meeting our needs.

Restrictions built into the mechanism limited the size of any refund the UK was likely

to obtain. Yet at the moment, expenditure from the Community Budget was only about £10 per head in Britain compared with an EEC average of between £25 and £30 a head.

Even on the most favourable assumption, we would qualify for a refund of only one quarter of our net contribution. But this would be on condition that we were in a balance of paying years.

As this condition was unlikely to be met, Britain's net refund would diminish to a mere £50m.

Mr. Lawson criticised the overwhelming bias in favour of the Common Agricultural Policy. Although the changes to the CAP could help us, it could not provide a realistic solution to our Budgetary problem.

Many member states would fiercely resist any attempt to cut back drastically on the CAP. Yet without a drastic reduction, we could not hope to reduce our contribution to an acceptable level.

## Joseph postpones statement

By Richard Evans, Lobby Editor

FOLLOWING THE personal intervention of the Prime Minister, Sir Keith Joseph, Industry Secretary, agreed to postpone his major statement on regional aid to industry yesterday to make it personally to the Commons today.

Mr. Thatcher insisted on the move on the advice of Mr. Michael Jopling, the Chief Whip, when it had become apparent that the Government's failure to include provisions in the Bill dealing with insider trading and loans to directors.

He warned the Government to expect even stronger criticism when the Bill reached the Commons—criticism all the more justified when the Government was contemplating highly controversial legislation on industrial relations law.

Lord Lyell indicated that the great deal of trouble" for the Government through its refusal to deal with the "company scandal" while insisting that it was necessary to legislate on industrial relations law.

But he recognised that 12 months was unlikely to be long enough to cover the problems associated with the use of names on labels on medicinal and similar products.

Lord Lyell assured the House that the Government wanted the changeover from the old to the new names to be carried through as smoothly and efficiently as possible.

Before the completion of the report stage, Lord Elwyn-Jones, the former Labour Lord Chancellor, renewed Opposition criticism of the Government's failure to include provisions in the Bill dealing with insider trading and loans to directors.

He warned the Government to expect even stronger criticism when the Bill reached the Commons—criticism all the more justified when the Government was contemplating highly controversial legislation on industrial relations law.

Lord Elwyn-Jones foresaw a great deal of trouble" for the Government through its refusal to deal with the "company scandal" while insisting that it was necessary to legislate on industrial relations law.

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHUCHER

## DATA PROCESSING

### Road traffic counted and analysed

TRAFFIC analysis equipment by Golden River, Bicester, will provide users of its traffic counting and classifying systems, who may not have ready access to computing facilities, with a stand-alone system capable of making full analyses from collected data.

Developed in conjunction with Abramson and Partners, London, the hardware consists of a Rair microcomputer with dual minidisk drives, a LA36 DECwriter as the console for controlling operations and providing the print-out, and a Golden River fast decoder MK2/29 to provide the raw data input. The complete system, together with the DS60, interactive analysis software package, costs less than £5,000.

Software, which is resident on disc, enables the user to define the basic parameters of site number, date and timing interval. It then requests the user to insert his cassette into the fast decoder and subsequently initiates the reading of the cassette data. Data is transferred on to diskette and all errors are listed on the printer. At this stage the user can edit the data if necessary, before proceeding with the analysis itself.

Two basic analysis outputs are catered for, these being firstly a page per day output, and secondly a page per week analysis giving hourly and daily averages. The complete process from inserting a cassette into the decoder to producing a weekly analysis print out takes less than 10 minutes.

Golden River Company, Tel: 0125 4481, Bicester, Oxon OX6 0UL.

### Tiny units get the data

OFFERED by Burr-Brown are three self-contained data acquisition systems in which the electronics are condensed into packages measuring only 2.2 by 1.7 by 0.22 inch but which nevertheless provide all the circuits needed to capture and process analogue data and present it in digital form to a data processor.

Each of the systems incorporates a 16-way input multiplexer with channel selection latching, sample and hold circuits, a high performance analogue to digital converter complete with voltage reference and clock, output buffers and overall digital control to mini-

mise the number of supporting devices needed.

The three units in the range



are SDM 556, 7 and 8, the first of which contains no instrumentation amplifier. The 558 is in a slightly larger metal package and is expressly designed for the very low level inputs provided by transducers such as thermocouples and strain gauges.

At a gain of 100 the error introduced by the 558 is less than 0.25 per cent of full scale at throughput rates up to 2000 samples/sec.

More from 11, Station Road, Watford, Herts (0923 33837).

## COMPONENTS

### Bearings take the load

MOUNTING wormshafts and wheelshafts of a new metric range of speed reducers on SKF taper roller bearings is significant among a number of design improvements which have enabled David Brown Gear Industries to widen its off-the-shelf units for all applications in the medium power range up to 80 kW.

David Brown had fitted angular contact ball bearings to the shafts of earlier designs of worm gear speed reducers in this range, but after extensive bearing load calculations, first using SKF computer programmes, checked by David Brown, the latter decided on SKF taper roller bearings for the new 2000t Radicon series.

SKF, Sudbury Park, Road, London, Beds, LU8 8SL. 0582 55977.

## INSTRUMENTS

### Very small counting unit

PUT ON the market in the UK by Continental Specialties Corporation is a frequency counter measuring only 76 x 152 x 38 mm and weighing 230 grams, but offering nevertheless a measuring range from 1 kHz to 550 MHz.

This calculator-sized unit, MAX-550, has a six digit LED display and an internal crystal-controlled time base which yields an accuracy of three parts in one million for input signals down to 250 mV.

Small size and simplicity of operation make the instrument useful for high accuracy field (or workshop) testing: there is no switching or adjustment of polarity, slope, trigger or input level, and automatic lead-zero blanking is incorporated.

Internal re-chargeable batteries prove more than two hours' continuous use or eight hours of typical intermittent use. If necessary the unit can be run from an external 7.2 to 12 volt dc supply. Accessories include a miniature aerial for direct radio transmitter frequency checking, cables, chargers and adaptors.

More from the company at Shire Hall Industrial Estate, Saffron Walden, Essex CB11 3AQ (0799 21682).

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More from the company at Shire Hall Industrial Estate, Saffron Walden, Essex CB11 3AQ (0799 21682).

The company claims a mean time between failures of 20,000 hours. The battery life is 2000 hours using alkaline cells.

More from 1 Boulton Road, Reading, Berks RG2 0NL (0734 861287).

## MATERIALS

### Makes a tough coat

PROMOTIONAL literature accompanying the launch of Keiblith Instruments' latest digital multimeter describes it as "the end of the line for analogues" pointing out that it can be bought for about the price of a "quality analogue meter" yet is sturdy, simple to use and is a full five-function digital meter.

Known as the Model 165, the instrument has a 0.6 in high liquid crystal display with crystal display with function and range shown. Carried like a portable radio, the meter

measures 85 x 235 x 275 mm and weighs only 1.4 kg.

It will measure alternating and direct voltage and current and resistance, employing a total of 26 ranges. Upper limits of measurement are 1000 volts DC, 200 megamps and 20 megohms. Sensitivities are 100 microvolts, 100 nanoamps and 100 milliohms.

The company claims a mean time between failures of 20,000 hours. The battery life is 2000 hours using alkaline cells.

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## THE JOBS COLUMN

## Readers' views on 'what makes a manager'

BY MICHAEL DIXON

THIS COLUMN certainly has a highly critical readership, especially on the topic of recruitment consultants. The object of the latest weighty, and on the whole welcome, comment is the article published here a fortnight ago about the research which has shown Boyden International's 80 head-hunters in various countries to be largely consistent in what they look for when selecting people for different kinds of managerial work.

Since it took the entirety of that column to describe the research, I cannot repeat the details now. So suffice it to say that the staff of Boyden's 29 offices were asked to judge the relative importance of various elements which go to make up five main attributes required of successful managers.

These attributes—ranked in order of their importance in each of a range of managerial jobs—were: the abilities to communicate, to administer, to solve problems, and to influence other people; plus the quality of the executive's personal "motivation."

Most of the 40 or so readers who have written or telephoned their comments seemed agreed that these five were indeed the essential foundations of effective management.

As always, however, there was one awkward customer in the squad, who took me to task on two grounds. The first was that the ability to communicate is not a separate attribute, but only one of the elements constituting the ability to influence people. If it wasn't, this customer said, the article I had written would not have made him cross, would it? His second target for sarcasm was the fact that I had quoted the word "motivation" although I had asserted, in two Jobs Columns during May, that nobody knows what motivation is—its being merely a collective term for the so far unidentified factors which cause people's work-performance to differ even though their pay, perks and suchlike are the same.

All I can say, Mr. Koch, is that I am touched by your sedulous attention. But I did not design the research. The responsibility for it, including the use of the word "motivation," belongs as was stated to the Rohrer, Bibler, Repligie Institute of New York. Nor did I put it to criticise the research, I just described it. So there!

Two other readers had a different reason for dissatisfaction with the RHR Institute's five attributes. It was that they should have been increased to six. This pair of critics did not agree on the term for the necessary extra attribute. One

thought it should be "education," and the other "humility." But if I may presume to read between their lines, they seemed to be expressing much the same sort of thing.

It was that it is no longer desirable, even if possible, for a manager to try to function as a steady-state superior animal, receiving communications filtering upwards through the hierarchy, making decisions in the light of knowledge and experience already in his or her personal possession, and transmuting the decisions back down the pyramid.

## Too proud

To be effective, managers will, therefore, need more and more to recognise that in some matters essential to their craft, their own and their immediate advisers' knowledge and experience were inferior to those of people farther down the hierarchy. To borrow Mr. Goddard's words: "I am convinced that solutions to problems that create ulcers at the top are known to workers at the bottom and could be had off-the-peg by management if it was not too proud to ask, and if the solutions are not there ready-made, then a lot of the knowledge that is needed to work out the solutions could be got by politely asking around on the shopfloor."

So in essence, what this particular pair of readers thought should be added to the five attributes and looked for by the head-hunters, was a concern to improve one's craft by going out and learning from all likely sources, however unconventional, and to ensure that one's supporting staff did the same. As Mr. Brooks put it: "A good manager shouldn't think he's good, but only getting better as time goes by."

Another reader, Mr. Gordon, also called for an addition, not to the list of attributes, but to the constituent elements. These are too numerous to repeat in full but, for example, the "communication" attribute consisted of the skills of listening, of engaging in dialogue as distinct from indulging in monologue, of expression, and of writing. "Administration" consisted of the skills of planning, of delegating, and of following-up.

Mr. Gordon thought that one particular thing should be added to the lists of elements making up every one of the five attributes. It was an appropriate sense of humour. He added: "This is important all-round for management. If you take 'influencing other people' in particular, I would say it was most important of all. It's more important for leadership than management if it was not too important to ask, and if the solutions are not there ready-made, then a lot of the knowledge that is needed to work out the solutions could be got by politely asking around on the shopfloor."

The reference here is to the element which the head-hunters thought most crucial to influencing other people. The element was leadership, described as "directs the behaviour of others toward the achievement of common goals by charisma, insights or the assertion of will." Which brings us to the main target of the readers' criticism because all but two of them cited the inclusion of "charisma" in that description, as typical of the Boyden exercise which offended them.

"According to my dictionary," said Mr. Atkinson, "charisma would-be-favours especially given by God." We all have some of those, and don't have others. Until every one of the selection consultants can tell me which particular favours they mean, they won't get me to believe that they'd know charisma even if they saw it."

The opposite was felt by Mr. Newman. Charisma was something he thought had undoubtedly been possessed by "Jesus Christ, Hitler, Gandhi and Martin Luther King," but by very few others. "To be sure, the head-hunter would recognise this quality when he saw it, but I fear that he would have to be in business a long time before he met someone with real charisma who was being interviewed for a job as a manager."

However, Messrs. Atkinson and Newman and almost everyone else were united in thinking that the research study implied what one called "an insufferably arrogant assumption" on the part of Boyden's staff. It was that once having defined, however loosely, the skills and attitudes most important to managerial work, the consultants would be capable of determining whether or not those skills were present in people whom they were interviewing.

Take for example an element which the head-hunters thought of great importance to the problem-solving attribute—the skills of grasping "the source, nature and key dimensions of a problem." And for another the element considered equally important, of "judgment" reaches appropriate conclusions from available information.

What evidence had I to offer? asked the generally indignant critics, of head-hunters' ability to divine during a relatively short period of contact off-the-job, that a candidate possessed such skills? "What questions does the head-hunter ask to determine these characteristics?" inquired Mr. Newman, perhaps ironically.

The answer is that—lacking charisma and having been concerned only to describe the research anyway—I do not know. But if members of Boyden International, or indeed any other recruitment consultants, have answers to give, I will gladly report them in a future column.

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# Reserve role of the D-mark

BY DAVID MARSH

IT IS time for a West German initiative to provide official backing for the use of the Deutsche Mark as an international reserve currency. Despite growing moves by central banks to diversify their reserve holdings out of the dollar and into the "hard" currencies, the Bundesbank is highly reluctant to accept that the Deutsche Mark has a natural role as one of the world's most important reserve assets.

The Bundesbank's dislike of reserve currency status has become even more illogical since the end of last year, when the U.S. Treasury, as part of the dollar defence moves urged on it above all by European central banks, started to borrow Deutsche Marks abroad to build up its foreign exchange reserves.

## Debate

Since the November 1 dollar rescue package, U.S. officials have stated their willingness to accept some reduction in the international role of the dollar and the development of a "multiple currency reserve system" in which particularly the Deutsche Mark and yet to take over some of the reserve currency burden shouldered by the dollar—has become the subject of debate at the Bank for International Settlements.

But the Bundesbank has not yet fully played its part. By refusing to extend its facilities for central banks to hold Deutsche Marks in a controlled and orderly way, it is in fact contributing to the build-up of pressures in the international financial system.

The background to what Mr. Gordon Richardson, the Governor of the Bank of England, last month called "the incoherence of the present arrangements for the provision of reserves" is that the proportion of dollars in the world's foreign exchange reserves, at around 30 per cent, is far too high considering the persistent imbalances of the U.S. economy. The dollar component has remained surprisingly steady over the last decade or so.

Some changes in the composition of currency reserves have indeed occurred. The Deutsche Mark now accounts for 8 to 10 per cent, or roughly what sterling's share was at the beginning of the 1970s. And when the large dollar accruals in the reserves of the major Group of Ten countries, which have resulted mainly from foreign exchange market intervention, are subtracted from the total, it is clear

that the dollar component in the reserves of many countries, particularly developing nations, is well under 30 per cent. None the less there still seems to be a structural imbalance in the overall reserve make up.

This has produced an in-built desire to shift out of the dollar which especially last year compounded the problems already caused by the U.S. current account deficit.

## Japan's action

Reserve diversification looks likely to continue whether the world's monetary authorities want it or not. Far from carrying on a vain attempt to stop the growth in the D-Mark's reserve role, there is a clear need for the Bundesbank to seek ways of controlling and perhaps institutionalising the process.

The Bundesbank could take a leaf out of the book of the Bank of Japan—which has encouraged the build-up of yen holdings among central banks in S.E. Asia—and allow those central banks in Europe and elsewhere with a legitimate foreign trade interest in the D-Mark to increase their official working balances held at the Bundesbank. It could offer OPEC and other countries with large reserves formal channels for long-term DM reserve holdings.

It could even go so far as to inaugurate official contacts with foreign central banks in order to explore and go some way towards satisfying these countries' medium- and long-term needs for DM reserve holdings. Above all, a change in attitude is required. The Bundesbank quite rightly points to the destabilising consequences of large inflows of central bank money into Germany. But the answer is not so much to bar the inflows but to offset them by ensuring that the Federal Reserve year by year is a large net exporter of long-term capital through overseas investment aid and foreign bank lending. Net long-term capital exports last year came to only DM 2.2bn—a paltry figure for a country in such current account health as Germany. At a time when the U.S. looks highly unlikely to regain a low enough inflation rate to win back fundamental confidence among the world's dollar holders, it is not enough for Germany to appeal for more U.S. leadership to solve the reserve currency problem—it should show some itself.

6.20 Nationwide.  
6.25 Leo Sayer.  
7.25 Centennial.  
9.00 News.  
9.25 Last of the Summer Wine.  
9.55 The Royal International Horse Show.  
10.45 Humming Bird.  
12.10 am Weather / Regional News.  
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All Regions as BBC1 except at the following times:  
Scotland — 9.50 am Magic Roundabout. 9.55—Jackanory.  
10.10 Don and Pete. 10.15 Hong Kong Phoney. 10.35-10.55 Take Hart. 5.55-6.20 Reporting Scotland. 12.10 am News and Weather for Scotland.  
Wales—4.45 Crystal Tipps and Alstair. 4.50-5.10 Lladron Donaw.  
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6.40-7.55 am Open University (Ultra high frequency only). 9.10 For Schools. Colleges. 10.55 Cricket: First Test—England v India. 1.30 pm Ragtime. 1.45 News. 2.10 Cricket: First Test. 4.18 Regional News for England (except London). 4.20 Play School. 4.45 Hunter's Gold. 5.10 Ask Aspel. 5.35 Captain Puwagase. 5.40 News.  
5.55 Nationwide (London and South-East only).

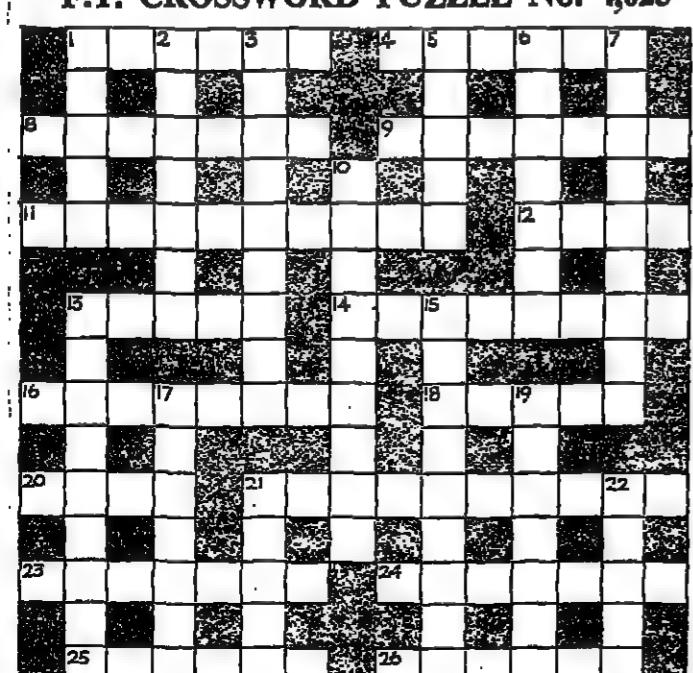
## TV Radio

Indicates programme in black and white

BBC 1

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## F.T. CROSSWORD PUZZLE No. 4,023



1. Adjourn in alcove (6)  
4. Feline drink? What a saucy! (6)  
8. Not in with support otherwise could remain longer (7)  
9. Has his hookah got this in it? (7)  
11. Consider it could be intentional (10)

12. Gave a false impression about German song (4)  
13. Blood around pole in shrub (5)  
14. Like some modern buildings to offer big increase in salary (4-4)

16. Mixed in caster and tea-raddy (8)  
18. Another person in thought to make different (5)  
20. Network making me quiet (4)

21. Take a photograph of monster flower (10)  
23. Fix dance and bagatelle (7)

24. Rich widow is invited to gamble (7)  
25. Land in eastern country (6)

26. Charm a stubborn animal before start of training (8)

DOWN: 1. Solution to Puzzle No. 4,022 (15), 2. Another person in thought to make different (5), 3. Annoucement of a financial record (9), 5. Stone article over entrance (5), 6. Start of Scottish choral arrangement for pupil (7), 7. Body of constables on ship or it could be the owner (9), 10. Laundered used to be her chap (9), 13. Source of wine or rumour (9), 15. Watch space where defaulters are confined (5-4), 17. Occupy in official dress (7), 19. Toll in track around state (7), 21. Divide a half-bottle of tonic water (5), 22. Public ring on green (5), 23. Network making me quiet (4), 24. Rich widow is invited to gamble (7), 25. Land in eastern country (6), 26. Charm a stubborn animal before start of training (8).

DOWN

1. Awaken us with caviare around (5)  
2. Dismiss the man with the money (7)

# The making and drinking of Chianti

CHIANTI. ABOUT whose quality-control and promotional bodies I wrote about in my last article (published on July 11), is in a sense a "modern" wine. Of course red and white wine was made for centuries on the delicious Tuscan hillsides, and part will have been known at the wine of that central area, lying between Florence and Siena, now broadly known as Chianti Classico. But it was only about 1860 that Baron Bettino Ricasoli in his castle of Brolio not far from Siena, "codified" Chianti, by laying down that it must be made principally from two red grape varieties and two white: Sangiovese and Canaiolo, and Trebbiano Toscano and Malvasia respectively. He also stipulated to some degree what were the correct proportions, and these were defined in the 1967 DOC regulations. Sangiovese may vary from 50 per cent to 80 per cent, Canaiolo from 10 per cent to 30 per cent, and the two whites, with Trebbiano predominant, from 10 per cent to 30 per cent. It is not compulsory to use all four varieties, but a minimum of 10 per cent of white wine must be employed, the purpose being to lighten the rather powerful, tannic reds. One minor black grape may be added too, principally

separately, usually before the main harvest, and laid on straw for three or four weeks. Then after the first fermentation of the main crop, which takes up to a month, depending on various growers' practice, these raisins are added and a slow second fermentation takes place for a further six weeks. The *governo* aids in the blending of the wine, as well as helping to round off its "corners," keeping it fresh and lively, and preventing a later fermentation in bottle. Preceding the Ricasoli reforms, it probably began in the days when the vinification was not very skilfully done by peasant farmers, and the *governo* covered up some of the deficiencies. It is not, however, obligatory. Some of the more sophisticated producers believe it to be unnecessary in normal years.

Also less practised than in the past is pasteurisation, used to stabilise the wines, but at the same time inhibiting development. It is now used mainly on ground of supply problems—the straw covering has to be hand-made under cottage industry

agreement 788: fresh, flavoursome and with something of the attraction of a young Beaujolais.

The traditional picture of Chianti is of a wine bottled in the straw-covered fiasco. This, however, is on the way out, on

ground of supply problems—the straw covering has to be hand-made under cottage industry

standing year was '64, followed by '67 and '69. I sampled some interesting Chiantis back to the early 1960s—among them well-matured '68s at such estates as Magnifici-Guicciardini, Pasolini, S. Felice, Torniella, and Vicchiomaggio (all of which have British agents for more recent vintages).

Some of these wines, as well as a number of '71s, were beginning to lose fruit. On the whole Chianti is a wine at its best after four or five years, and with age it does not entirely lose that somewhat astringent acidity which the Italians particularly like to accompany their spicy foods. The *Putto* wines are often at their best within two years of the vintage, as well as the *Classico* wines, which must be pasteurised, so no doubt were sold without any warrant as "Chianti bianco," but although there has been such agitation for such a wine to be authorised and blessed with a DOC this is now recognised to be out of the question, for it would confuse those who know Chianti as a red wine. Moreover wines from the Trebbiano grape which must constitute the bulk of any Tuscan white, tend to be on the heavy, plodding side, though it is fair to say that they are often now much lighter and fresher than they were. Yet they might not compare very favourably on world markets with Soave, Verdicchio, and Frascati.

Perhaps some time in the future a new Tuscan white may be produced, not basically from the Trebbiano, but also from the increasingly popular Pinot grigio. Meanwhile, of course, there is DOC Chianti white, notably *Vernaccia di San Gimignano*, *Pitigliano*, *Montecarlo* and the offshore white wine of *Elba*. But these are made in very limited quantities. Tuscany is best known for red wines, and quite rightly so.

## White wines

Visitors to the region who want to see a really representative collection of the *Classico* wines should visit the *Emilia* in the agreeable little town

## WINE

BY EDMUND PENNING-ROWSE

markets as *Brinian*. Refrigeration is used to kill dangerous fermentations and leave the wine clear, but many growers do this only for Chianti designed for early drinking, and even then prefer to treat it to avoid oxidation by other chemical means.

Some firms, notably *Antinori*, like to include in the blend up to 15 per cent of red wine from outside the region, usually from Apulia and Sicily, where the wines can be so strong that one would scarcely be surprised if a corkscrew were to stand upright in a glass. These wines can give strength, colour and additional roundness, but also its common astringency.

Chianti may not be bottled before March following the vintage, and this precludes a *Chianti novello*—fortunately, many think. But it can be drunk young enough, and on my recent visit I enjoyed some

## Outside aid

The other permitted but not compulsory addition to the blend is up to 15 per cent of red wine required by the regulations. To demonstrate that an excellent wine may be made without any wine produced from the Sangiovese, which may lack some of the punch of Chianti, but also its common astringency.

Chianti may not be bottled early in the year, and this precludes a *Chianti novello*—fortunately, many think. But it can be drunk young enough, and on my recent visit I enjoyed some

there. *Rheinsparkle* nevertheless kept well inside the final quarter of a mile. The additional furlong of today's event will suit her admirably.

Just two—*Royal Caliph* and *The Bedford* face the Hills today. The first-named got up close home to beat *No Bombs* and *Rose Standish* in a 1-mile maiden event at Redcar on June 23. The form of that event has been given several worthwhile boosts through the exploits of the runner-up.

*The Bedford* also obliged on his last appearance on the Hills today. The son of *English Prince* justified heavy support at Nottingham five days before *Rheinsparkle's* Haydock run: holding off two determined rivals in an admittedly modest two-mile event. That was a good effort by *The Bedford*, a bay son of the Alcide mare, *Grass Emerald*, but this mile and five furlongs could be on the short side for him.

Most of the other events at Ayr have also cut up badly and there are just 31 runners. *Rheinsparkle* is

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# FINANCIAL TIMES

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Tuesday July 17 1979

## A battle on many fronts

PRESIDENT Carter, in a long-awaited display of leadership and determination, has declared that the U.S. will never allow oil imports to exceed the 1977 level of 8.5m barrels a day and that imports will be reduced to about 4m barrels a day by 1990. None can doubt the sincerity of the President's commitment or the force of his appeal to the American people, but for the rest of the world what matters are the practical questions—are the goals realistic, will the measures proposed by President Carter be sufficient to achieve them, is there the political will to carry them through? Some scepticism is inevitable when one recalls the fate of President Carter's earlier "declaration of war" on the energy crisis and of President Nixon's Project Independence, proclaimed five years ago.

### Optimistic

Amid the general criticism of American greed and President Carter's indecisiveness, the magnitude of the problem facing the U.S. is sometimes underestimated. The starting point is the recent projection by the Energy Department that, even on reasonably optimistic forecasts of supplies of domestic oil, natural gas, coal and nuclear energy, oil imports are likely to rise from 8.5m barrels a day in 1977 to around 14m barrels by the late 1980s.

The scope for policy changes which will dramatically alter these projections is limited. President Carter is pinning some hope on an increase in coal supplies, especially to the utilities, but the Energy Department's projection already assumed a substantial growth in coal's contribution (from the equivalent of 7m to 12m barrels a day). Even if the proposed Energy Mobilisation Board clears away some of the environmental obstacles which have held back investment in coal, it is hard to see much improvement on the Energy Department's figures within the ten-year timescale which President Carter is using.

The President's failure to mention nuclear power in his address to the nation on Sunday night was disappointing, but he did say in Kansas City yesterday that nuclear power must play an important role in ensuring America's energy future. If this lukewarm endorsement implies a desire to reduce the time needed to plan and build nuclear power stations, so much the better, but here again the benefits of accelerated investment in nuclear energy are not likely to be seen until the 1980s.

Chasing the pattern of America's energy consumption is not comparable to putting a man on the moon. Although some of the managerial and technical skills used in that programme will be needed, the organisational problems are much more difficult. It is a battle on many fronts and no one should be ignored. But it is the behaviour of the individual energy consumer which will be crucial.

## A fresh start in Strasbourg

JULY 17, 1979, could turn out to be an important date in European history. Unfortunately, as with all such pronouncements in recent years, one has to add the immediate qualification: "but then again, it may not." With today's opening of the first session of the directly elected European Parliament in Strasbourg, the European Community is setting out on uncharted waters. The impact that the Parliament's new status will have on the course of European integration is unlikely to be known for some time. The answer is in the hands of the 410 newly-elected European Parliamentarians, many of whom, particularly in the case of the British members, have little or no political experience.

### Indifference

There are at least two schools of thought about how the European MPs (or MEPs) should set about their task. The first, which is probably the majority view, is that they should try to make the best use of the powers the Parliament already has and seek greater influence over Community decisions without deliberately rocking the boat. The second is that they should go all out for greater power, without shrinking from a major confrontation with national Governments if that becomes unavoidable. In practice, they are unlikely to succeed with the former approach unless they make it quite clear they are holding the latter in reserve.

The MEPs are in a good position to take the initiative if they want to. The new European Monetary System has, so far, stood up to the strains on it, but national Governments are on the whole short of fresh ideas about the further development of the Community—or the reform of existing policies, such as the Common Agricultural Policy, that are clearly going wrong. If the directly elected Parliament wants to make its mark, it must lose no time in convincing the Community's two other main institutions, the Commission and the Council of Ministers, that it is a different animal from its indirectly elected predecessor.

## A confession, and a sermon, to Americans

### ON THE PROBLEMS . . .

"It is clear that the true problems of our nation are much deeper . . . than gasoline lines or energy shortages, deeper even than inflation or recession . . . All the legislation in the world can't fix what's wrong with America."

★ ★ ★

"I want to talk to you . . . about a fundamental threat to American democracy . . . it is a crisis of confidence . . . that strikes at the very heart, soul and spirit of our national will. We can see this crisis in the growing doubt about the meaning of our own lives and in the loss of a unity of purpose for our nation. The erosion of our confidence in the future is threatening to destroy the social and the political fabric of America."

★ ★ ★

"Washington DC has become an island. The gap between our citizens and our government has never been so wide."

★ ★ ★

"What you see too often in Washington . . . is a system of government that seems incapable of action . . . a Congress twisted and pulled in every direction by hundreds of well-financed and powerful special interests."

★ ★ ★

"We are at a turning point in our history . . . energy will be the immediate test of our ability to unite this nation. It can also be the standard around which we rally. On the battlefield of energy we can win for our nation a new confidence."

★ ★ ★

"We can manage the short-term shortages more effectively and we will. But there are no short-term solutions to our long-range problems. There is simply no way to avoid sacrifice."

★ ★ ★

"Just as the search for solutions to our energy shortages has led us to a new awareness of our

★ ★ ★



nation's deeper problems, so our willingness to work for those solutions in energy can strengthen us to attack those deeper problems."

## Carter: crusader at the cross-roads

BY JUREK MARTIN, U.S. Editor

HEADS of State have different ways of working their wills on the public. Among recent American Presidents, Richard Nixon employed public pleasantries and private espionage; Lyndon Johnson, until Vietnam undid him, twisted arms until they hurt; John Kennedy relied on charm and the inspiration of vigorous youth. But surely no President before Jimmy Carter and few, if any, major national leaders have had such recourse to self-criticism, almost to the point of self-flagellation, in order to set a nation and a Presidency, on a new course.

It is quite clear that no single speech, not even one as extraordinary as the one delivered by Mr. Carter to the nation on Sunday night, can by itself salvage a faltering political career or instantly induce a new spirit of energy consciousness in a nation long accustomed to profligacy. Such changes can be wrought only by the consistent application of policies over long, tough months and years—the sort of practical follow-through at which this President has been so defective over the last 30 months. The U.S. has been introspective for too long now to be wakened from its deep sleep overnight.

But what Jimmy Carter did offer on Sunday night was a fascinating mixture of the old and the new which could have profound political, economic and social consequences. The old was the attempt to invoke once again the unique fires he kindled in 1976, when, as an obscure southern governor and peanut farmer, he managed to persuade enough Americans that their government ought to be no better than themselves, and that there should be a relationship of trust between Government and people—a direct line of communication, as it were.

His remarkable admissions of fallibility, his confession that he had become a mere manager not a leader, that he had become isolated from public sentiment by the institutionalised rigours of Washington, all were richly redolent of those early primaries three years ago, palpably so on Sunday night.

For all remarkable days he had been closed in Camp David, conferring with the great and small, experts and outsiders, seeking more to find out what was wrong with the country than formulating narrow and particular solutions.

He cancelled his original energy address set for July 5, simply because he concluded that another technical exposition would no longer serve the needs of the nation and probably would be ignored or

picked to pieces by a disenchanted establishment, or both.

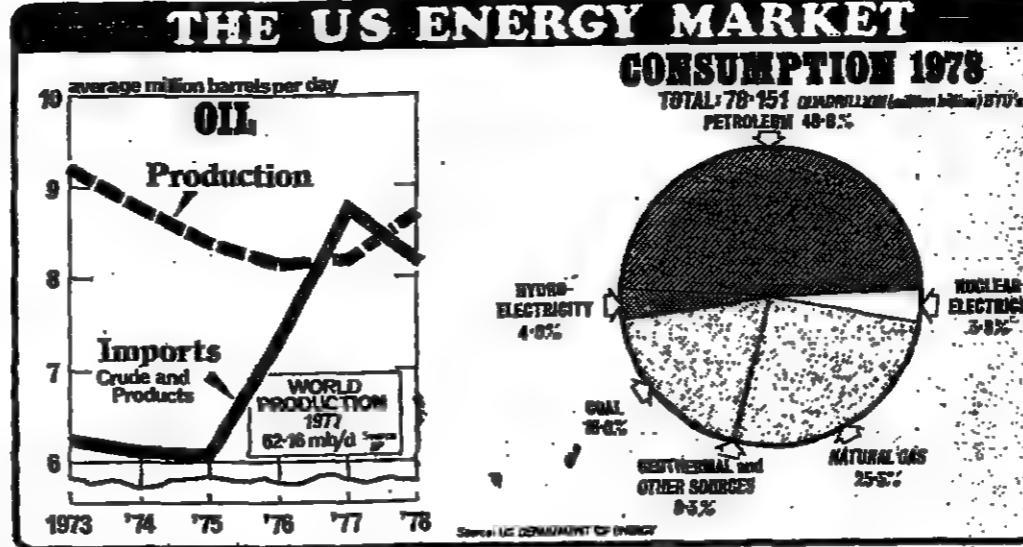
Apparently drawing strength from this unprecedented presidential experience—during which time cynical Washington occasionally buzzed with rumours that he had taken leave of his senses—he came across with a new firmness: the sing-song Southern cadence, the complex sentences containing innumerable subordinate clauses, the almost deferential manner—all were replaced with strong, emphatic and even strident tones. He clenched and pounded his fist and the crisp, staccato manner of his delivery when he enumerated his six-point energy plan almost succeeded in disguising the fact that he was proposing little—import quotas excepted—that was either new or not in train already. Even hardened Washington commentators yesterday morning had to confess they were impressed.

Indeed, it was the manner of Mr. Carter's presentation, rather than what he actually proposed, which was captivating the nation yesterday. Yet the reactions from precisely those partisan interest groups against which the President inveighed all served to demonstrate that direct appeals to the people over the heads of political and private institutions do not necessarily work. Congress is without doubt, as Mr. Carter said, "twisted and pulled in every direction by hundreds of well-financed and powerful special interests . . . with every extreme position defended to the last vote, almost to the last breath, by one unyielding group or another." But that, as the President well knows, is America's democracy as currently practised.

Thus yesterday morning found the following: Conservatives, particularly Republican presidential contenders, were complaining that in ignoring the free market mechanism by dismantling federal-energy price controls immediately, Mr. Carter had made a fundamental mistake. Both supporters and opponents of nuclear power were declaring themselves deeply suspicious of his conspicuous omission of any reference to this power source. And environmentalists were proclaiming themselves to be against that the proposed Energy Mobilisation Board will end up with strong, emphatic and even strident tones. He clenched and pounded his fist and the crisp, staccato manner of his delivery when he enumerated his six-point energy plan almost succeeded in disguising the fact that he was proposing little—import quotas excepted—that was either new or not in train already. Even hardened Washington commentators yesterday morning had to confess they were impressed.

Leaders in New England, where the first presidential primaries will be held next year, have been quick to point out that this region is more heavily dependent on imported oil than any other and thus will suffer most from any imposition of import quotas unless the government comes up with a way of sharing the burden more equally. The oil industry immediately took exception to Mr. Carter's renewed insistence that Congress enact a tough windfall profits tax: "more generally, there was criticism that Mr. Carter did not address himself to the public opinion as he recovered. And since the President is generally quite well liked—if not thought to be especially competent—his position, at least until recently, probably was never as bad as the polling numbers suggested.

But the seemingly endless slide of the last few weeks has finally induced genuine fear among his advisers, who had previously consoled themselves that a recovery would be certain once Mr. Carter came to match up in the public mind against the alternatives—the Reagans, Connallys and Browns of the political landscape, all of whom appear to possess notable drawbacks to electoral success. It had begun to appear that even the simplistic or ill-



national ability to respond dramatically to calls for action which transcended, as he put it, crass materialism. "We have learned," he said from his pulpit, "that piling up material goods cannot fill all the emptiness of lives which have no confidence or purpose. Much as John Kennedy inspired the country to put a man on the moon in ten years, so Jimmy Carter, speaking directly to the living rooms of the nation and not to its political and other representatives, was endeavouring to elicit a similar response.

The new Jimmy Carter lay claim to the tone he adopted throughout his address. Close students of the President have long thought that though not a naturally distinguished orator, he is capable of impressive performances when deeply wrapped in his subject: that was true of his first energy speech of April, 1977, of his moving address to the Israeli Knesset in March this year and again, palpably so on Sunday night.

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formed palliatives offered by the potential opposition were becoming attractive in comparison with a President whose ability to direct the Government was increasingly confined.

Nowhere is the leadership crisis more starkly demonstrated than in the hypothetical contest between Mr. Carter and Senator Edward Kennedy. It is probably accurate to say that Mr. Kennedy, ten years to this week after the incident at Chappaquiddick, does not want to run for President next year. But being a Kennedy and a Democrat, he has to think in national terms, which is precisely how he is perceived by the electorate. The Senator's overwhelming lead over Mr. Carter in the polls stems from the fact that the public approves entirely different criteria in judging the two men: even those who, by any political logic ought to prefer Mr. Carter are drawn to Mr. Kennedy because of the aura of leadership which surrounds him.

It is precisely this *Droit de seigneur* that Mr. Carter is now seeking to recapture. It will not be an easy task. The President is no longer the fresh, uncharred face who, running against the Establishment, was sole to tap a source of national discontent. He now has nearly three years of bitter and publicised difficulties in government to overcome. In seeking to re-ignite the spirit of 1976 by offering the nation the same public opinion polls, it has been Mr. Carter's low standing in public eyes that has enabled his opponents to work their will. Or, to put it another way, he is asking not merely for acceptance of his past errors and misjudgments but for a national judgment that the reformed Jimmy Carter is worth a second chance.

And he is doing this at a time when inflation is still rating unabated, when the economy is slithering into recession and when unemployment will soon be on the rise again—and when the country is in a disgruntled, mean-spirited and iconoclastic mood. It certainly is not the most propitious moment to start anew. But, having publicly cleansed his soul in his Sunday night confession, the President is going to try to assert leadership, as traditionally and classically understood. Given the remarkable single-mindedness of purpose he displayed in becoming President in the first place, it would probably be premature, at this stage, to say that many beta against his success.

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It is precisely this *Droit de seigneur* that Mr. Carter is now seeking to recapture. It will not be an easy task. The President is no longer the fresh, uncharred face who, running against the Establishment, was sole to tap a source of national discontent. He now has nearly three years of bitter and publicised difficulties in government to overcome. In seeking to re-ignite the spirit of 1976 by offering the nation the same public opinion polls, it has been Mr. Carter's low standing in public eyes that has enabled his opponents to work their will. Or, to put it another way, he is asking not merely for acceptance of his past errors and misjudgments but for a national judgment that the reformed Jimmy Carter is worth a second chance.

And he is doing this at a time when inflation is still rating unabated, when the economy is slithering into recession and when unemployment will soon be on the rise again—and when the country is in a disgruntled, mean-spirited and iconoclastic mood. It certainly is not the most propitious moment to start anew. But, having publicly cleansed his soul in his Sunday night confession, the President is going to try to assert leadership, as traditionally and classically understood. Given the remarkable single-mindedness of purpose he displayed in becoming President in the first place, it would probably be premature, at this stage, to say that many beta against his success.

But the seemingly endless slide of the last few weeks has finally induced genuine fear among his advisers, who had previously consoled themselves that a recovery would be certain once Mr. Carter came to match up in the public mind against the alternatives—the Reagans, Connallys and Browns of the political landscape, all of whom appear to possess notable drawbacks to electoral success. It had begun to appear that even the simplistic or ill-

formed palliatives offered by the potential opposition were becoming attractive in comparison with a President whose ability to direct the Government was increasingly confined.

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## FINANCIAL TIMES SURVEY

Tuesday July 17 1979

J.P. Heijnen

## Dutch Capital Market

The impact of Government measures to ease the uncertainties of the economic situation in the Netherlands has been felt throughout the Dutch money and capital markets, the foreign exchanges, banking and insurance sectors. Meanwhile, Government plans to improve Dutch industry's competitiveness abroad, reduce inflation and hold down unemployment, have been particularly hindered by this year's series of oil price increases.

THE DUTCH capital markets casting agency, the Central Planning Office, will present new data on the prospects for the economy when the 1980 budget estimates are presented to Parliament on September 18. The most recent forecasts were made by the Planning Office in March but they have since been overtaken by the rise in OPEC oil prices.

The Planning Office in its March review described the Dutch economy as "very vulnerable". This view was echoed by Dr. Jelle Zijlstra, President of the central bank, in his annual report presented in May. The Dutch economy is not in a strong enough position to withstand external storms, he warned.

Gross National Product is expected to rise at a slightly quicker rate this year—by 2.5 per cent compared with 2 per cent in 1978. Exports will rise 8 per cent in volume, double the rate of increase last year, while imports will rise more slowly, by 4 per cent compared with 5.5 per cent. The most recent figures showed that the Netherlands had halved its trade deficit to F1.55bn (US275m) in the first four months of the year compared with the corresponding period in 1978.

On the legislative front, the central bank's sway over banks operating in the Netherlands has been extended under the long-awaited law on the supervision of the credit system, while the insurance companies also face tougher controls. The chief Government for-

it is a far cry from the surplus of F1.75bn recorded in 1976. While the visible exports position is improving the invisibles position is substantially in the red with the tourist balance already expected to show a deficit of around F1.4bn this year.

Inflation was more than halved in two years to 4 per cent in 1978 but the initial forecasts were for a slight increase again this year to between 4 and 5 per cent, without taking into

adjusted number of people out of work was nearly 215,000. incomes — public authority workers and those receiving social security benefits. The unions have been vocal in their protests. Meanwhile the worrying growth of the Government borrowing requirement and the sluggish development of the

extension applies until the end of this year. Lending which is not matched by long-term borrowings may only rise by 8 per cent on the average amount outstanding in the final quarter of 1978. This limit applies to the larger banks, although smaller banks are allowed a growth rate of 9 per cent. These curbs have succeeded in limiting monetary expansion over the past 21 years and have also helped to lower inflation.

tent management, the Central Bank may instil its own managers in a bank which finds itself in difficulties without informing the public and may arrange support operations for an institution in trouble. Monetary controls have also been extended to the "near-banks."

## Supervision

It is now the turn of the insurance companies to come under tighter supervision. A draft Bill toughening up the conditions imposed on insurers and setting higher solvency margins was sent to Parliament in June.

The impact of these developments has been felt in the money and capital markets, the foreign exchanges, the stock exchange and throughout the banking and insurance sectors. The State has been a regular borrower on the money and bond markets. The credit curbs have increased the amount of long-term bank borrowing, but industry — perhaps fortunately — has not returned in force to the markets. Bankers and economists are perturbed that the disparity between inflation and interest rate levels will delay this return.

Dr. Zijlstra has repeatedly warned of the uncertainties facing the economy but has also stressed that the Netherlands can solve these problems if the right moves are made. The September budget estimates will show how the Government has responded to this challenge.

## Plan to reduce uncertainties

By Charles Batchelor

Although the Dutch unions have shown considerable restraint in their demands for increases in basic wages in recent years, employers complain that the automatic indexation of wages to prices and the concessions won in the areas of early retirement and extra holidays still amount to a substantial increase in wage costs. The Federation of Dutch Industry, the major employers' organisation, estimates that instead of falling further this year the rate of increase will be the same as in 1978—around 7.25 per cent.

The corollary of high wage costs has been unemployment. It is expected to average 210,000 this year, 4,000 more than in 1978. In June the seasonally

account the latest oil price rises, the central bank would ultimately like the Netherlands to equal the West German level of inflation, securing the guilder-D-mark link and improving the competitive position of exporters.

The Government's "Blueprint 81" has dominated the economic debate in recent months. It aims to reduce the growth in public spending in the three years to 1981 by 20 per cent or F1.10bn (US25bn). Spending is now expected to rise to F1.200bn instead of F1.210bn from the 1978 level of F1.160bn. The longer term target of 4.5 per cent is to improve Dutch industry's competitiveness. This was followed by another proposal to bring in a package of measures effective from July 1, to allow the growth

economy have forced revisions of the original plans. Signs that the Government deficit would reach 6.5 per cent of national income forced the Finance Minister, Mr. Frans Andriessen, to announce emergency measures last month to speed up the collection of taxes and make extra spending cuts. This is expected to bring in F1.13bn and reduce the deficit to 6 per cent of national income — an acceptable level in the short term but still well above the long term target of 4.5 per cent.

The limits first imposed on bank lending by the central bank in 1977 have been continued and the latest nine-month

would fall unless they compromised.

Emphasising the stretched state of state financing, a four-year-old agreement allowing the Government to borrow extra funds from the central bank to meet temporary cash shortages was invoked for the first time in May. Though funds have not yet been taken up under this arrangement the way is clear for the Government to do so if the Treasury account at the central bank moves into deficit. The Government may borrow up to F1.1bn at any one time, although the average amount must not exceed F1.35bn in the period to February.

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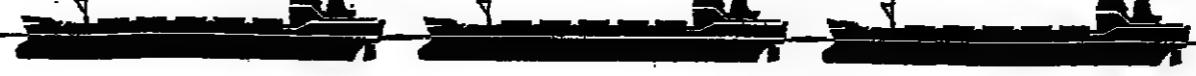
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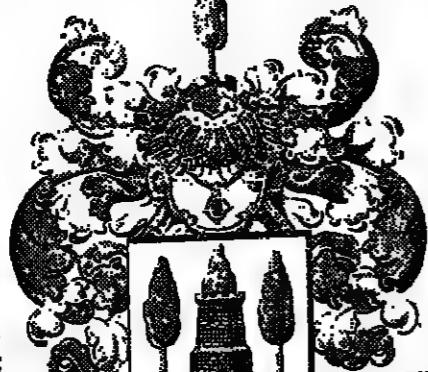
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THE BANKS look like emerging from 1979 in far better shape than most other sectors of the Dutch economy. Boxed in by official curbs and an increasingly sluggish trading background, loan demand is starting to tail off. But banking margins have widened a trifle this year, and the rapid expansion of the past five years has allowed the sector to build up plenty of fat.

In 1978 lending by the commercial banks to the private sector rose by 22 per cent, according to central bank statistics. Two of the three largest commercial banks managed to outstrip the average, with Nederlandsche Middenstandsbank lifting advances by 28 per cent and Amsterdam-Rotterdam Bank achieving 24 per cent growth. Algemene Nederland Bank was held back by a proportionately heavier foreign loan book. Even so its advances rose by 20 per cent.

The banks continued to experience high demand for mortgages and consumer credit generally as well as short-term commercial loans. On average, banking margins may have eased by 1 per cent to around 3 per cent. But the squeeze was not enough to stop profits from continuing to soar, and after-tax earnings of the big three commercial banks rose on average by more than a fifth. ABN and Amro achieved profit growth of 15 per cent and 19 per cent respectively while with Fl 128m at the net level NMB managed to clock up an increase of 28 per cent. The absolute figures at ABN were Fl 369m and at Amro Fl 283m.

This year the constraints of a weakening economy are going to have an adverse impact and

bank lending cannot hope to match the growth of recent years. The Government has tightened its grip on credit expansion, and competition for business among the banks is starting to become noticeably keener.

At the same time recent moves among the banks to improve their solvency ratios have resulted in — among other things — a rash of rights issues, so the industry's earnings growth in 1979 is going to look even less impressive where it matters most, at the per share level.

## [see fit]

But the banking community is far from despondent. There have been useful returns this year in a number of ancillary areas — notably currency dealing — and banking margins over the first six months were showing a slightly more healthy average than for the opening half of 1978. The consensus view seems to be for a rise in bank lending this year of between 10 per cent and 15 per cent and a consequent increase in after-tax profits of perhaps a tenth for the major stock market listed banks.

Accounting for something like 90 per cent of the commercial banking market, Holland's three main commercial banks dominate the industry. They present combined balance sheet totals of well over Fl 100bn. But Dutch banking is more dilute than it might appear to the casual onlooker.

There are, for instance, any

local authority financing, and the Post Office Savings Bank and Post Office Giro also have sizeable operations. In terms of absolute profits, the largest bank in Holland is the agricultural co-operative Centrale Rabobank.

Rabobank's earnings growth last year only just crept into double figures, with a gain of 12 per cent at the net level. But the bank managed to expand its assets base at a pace that would not have embarrassed the more aggressive commercial banks. Its balance sheet total at the end of 1978 was a full 21 per cent larger at Fl 74.2bn. Traditionally linked to the market for farm finance and household accounts, Rabobank today is clearly bent on becoming an international banking operation.

In terms of international thrust ABN is probably the most active among the banks. Something like 40 per cent of its earnings arise outside Holland, although the proportion of non-Dutch assets is lower. At the end of 1978 ABN's foreign assets base was around 30 per cent of the group total.

At the bank's annual Press conference in Amsterdam earlier this year ABN chairman Dr. Andries Batenburg underlined the competitive pressures building up within Holland as he unveiled ambitious plans to expand ABN's branch network in Europe and North America.

In West Germany ABN was looking around for opportunities. In Canada the bank hoped to expand the number of offices from two to five, while once again it is received for the purchase of the LaSalle National Bank of Chicago, and the Ministry of Finance.

## THE BIG FOUR BANKS

	Balance sheet total Fl bn	Percent increase	Net profits Fl bn	Percent increase
ABN	76.2	29	270	15
AMRO	72.6	22	252	19
NMB	32.1	23	126	28
RABO	74.3	21	272	12

operation would be given to yet more branches in the U.S. Britain emphasised.

Starting next year with an office in Madrid, the bank has received permission to open five branches in Spain. The Middle and Far East also figure prominently in ABN's foreign expansion programme with the bank clearly intent on matching the growth of its foreign earnings with a similar build up in overseas assets.

One Canadian bank is in the process of pulling out, but there are still something like 30 foreign-owned banks operating in Holland, mostly in Amsterdam. The most recent arrival is the Banco de Vizcaya from Spain.

Dutch banks are currently going through a fairly painful period of adjustment to Parliamentary revision of the credit supervision regulations. After eight years of preparation the Government announced in January wide-ranging new powers to increase public safeguards and tighten the supervisory arms of the central bank and the Ministry of Finance.

The supervision of banking

Jeffrey Brown

## ...and in insurance

carries on the Hofstra report on inflation and taxation. The past year has seen the opening in the Netherlands of a life office of Prudential, the British group. Another British insurer, Equity and Law, which has had a life office in the Netherlands since 1971, has reported successful growth in 1978. Total premium income has gone up by at least 30 per cent, and the insured sum exceeded the Fl 3bn level in February this year. Both companies' equity has built up a reputation as a very active market force.

Since then the annual reports of the six largest insurance groups — Nationale Nederlanden, Amvest, Envia, Delta Lloyd, Amiss, Ago and Stad Rotterdam — have shown 1978 to have been another good year, in which increases in earnings of 20-30 per cent were chalked up. Most companies have forecast "substantial" profit increases for the current year, and recent quarterly statements indicate that business is developing in line with expectation.

The annual reports also showed that accident insurance, a distinctly weak point in Dutch insurance over the past few years, has turned in strongly improved results. This development is generally attributed to the more flexible attitude of the Government towards premium increases and to the improved discipline on the market by the various companies themselves.

Now that the hoped-for price rise at the Amsterdam Stock Exchange has not got off the ground as a result of rising interest rates, the uncertain economic picture and the generally "subdued" domestic interest, has started to focus once again on the financial sector — banking and insurance. NMB, another Dutch bank, has noted in its stock market review.

As a result of the increased profit contribution from international and diversified activities, the "quality" of earnings in the Dutch insurance sector has been increasing steadily and the process of integration, concentration and far-reaching automation is beginning to bear fruit. Other factors that contributed to the development of business last year were the much reduced rate of inflation, lower wage costs, a fairly high level of interest rates, the earnings contributions of new foreign acquisitions and, bar the severe winter, the absence of any insurance disaster.

The threat of far-reaching profit sharing schemes being forced on Dutch business by the trades unions, rumours of a possible nationalisation of parts of the insurance sector and the threat of a possible new compulsory pension scheme have all subsided with the arrival of the Centre-Right Government. On the other hand, Amfam pointed out in its report the state of the national economy continues to give rise for concern and "fiscal uncertainty", over possible measures in future, particularly as regards tax deductibility of interest paid, still remains. This "fiscal uncertainty" began after the publication of the Ministry's supervising economic competition.

We are certainly not looking for new acquisitions here. The last one, Oude Haagche, was made six or seven years ago.

Mr. J. M. van der Meulen, Nationale's management board secretary.

## ENNIA PROFITS FROM SUSTAINED PERFORMANCE, INTERNATIONALLY



Life Assurance



General Insurance



Non-Insurance Activities

## Summary

As we forecast, our financial results in 1978 confirm the forecasts we made last year. Both profits and gross receipts went up, gross receipts by 3% from dfl. 1,849 million to almost dfl. 2,000 million; profits after tax by 29% from dfl. 42.9 million to dfl. 55.5 million. Overseas interests showed reasonable growth and now account for 23% of all receipts.

These increases are largely attributable to a recovery in our general insurance business. We expect the same conditions during 1979, and our receipts and profits should rise in keeping with them. This should enable us to maintain both a healthy level of growth, and levels of profits per ordinary share, which rose by 8.4% to dfl. 25.96 in 1978.

## Life Assurance

The results in this sector continue to reflect the developments we have made in the policies for both company pension fund schemes and individual life policies. Although gross receipts fell by 2% to dfl. 1,099 million as a result of non-recurring premium movements in 1977,

profit after bonuses and dividends to policyholders rose by 6% to dfl. 58.5 million, and we expect this trend to continue through the coming years.

## Annual Results 1974-1978

	1978	1977	1976	1975	1974
Gross premium life assurance	651.5	716.3	607.8	743.5	509.8
Gross premium general insurance	609.5	505.7	414.6	380.7	251.4
Other income	651.6	565.4	454.9	356.0	282.4
Gross receipts unconsolidated company	76.8	62.3	46.8	—	—
Gross receipts	1989.4	1849.7	1524.1	1480.2	1043.5
Per Ordinary share dfl. 30.00	dfl. 285.31	dfl. 271.30	dfl. 241.09	dfl. 246.39	dfl. 208.16
Shareholders funds	25.96	23.95	20.71	18.45	12.61
Net profit	8.00	7.50	6.50	5.75	5.32

## General Insurance

Essential as it is to the fabric of our society, general insurance represents a high risk area for insurance companies. Although the results in this sector represent a

substantial recovery due mainly to the amendment of conditions set in motion in the Netherlands last year they cannot be said to be entirely satisfactory. However premium levels did improve — 1977's loss of dfl. 14.1 million was converted into a profit of 1.1 million, and gross receipts rose by 21% to dfl. 719 million.

## Non-Insurance Activities

Ennia's programme of logical diversification into such areas as financing consumer credit and housing, property investment and development, and holiday sites, has proved itself of considerable benefit. Gross receipts rose by 33% to dfl. 171 million and profits before tax by dfl. 0.1 million to dfl. 8.3 million, and we look forward to further growth next year.

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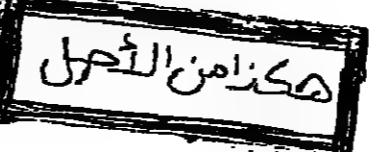
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CONTINUED ON NEXT PAGE

July 1979



The renewed weakness of the dollar is being balanced, in part, by an upsurge in demand for the Deutsche Mark, with the result that the guilder is in danger of being forced out through the floor of the EMS. Above: part of the foreign exchange dealing room at Amro Bank, at Rembrandts Park, Amsterdam

## Insurance

CONTINUED FROM PREVIOUS PAGE

Among other reasons for the diversity as well as to internationalise their activities, diversifications are cited as the obvious good growth prospects particularly in the south-east, the country's liberal attitude towards foreign acquisitions and, inevitably, the relatively inexpensive dollar. Comments Mr. van de Meulen: "We are certainly in the market for further growth in Europe, but for varying reasons the possibilities are rather limited there."

Just how important foreign insurance activities are for Dutch companies is illustrated in the annual reports. Of Nationale's total turnover of Fl 5.9bn in 1978, about 36 per cent was generated outside the Netherlands. For Amev's share was about 22 per cent on a total turnover of Fl 1.1bn and for Emma 22 per cent on a turnover of nearly Fl 2bn.

### Prospects

Emma noted that the share of domestic insurance activities in its overall turnover was bound to decrease even further in the coming year, but was careful not to state what it thought the ideal balance would have to be. Other Dutch insurers have suppressed themselves in similar vein. Emma added: "Despite the presence of restrictive measures abroad, insurance markets in many countries offer more expansion possibilities than the already strongly developed Dutch market." It said it was putting know-how gained abroad to good use in its domestic operations.

Though their increased foreign commitments have increased the Dutch groups' vulnerability to currency fluctuations, the improvement in the exchange rates of sterling and the dollar has certainly had a favourable impact on business results last year.

Gradually deteriorating growth prospects in the domestic insurance market and the growing awareness of the need to spread risks have forced the Dutch companies to

not expect that companies would run into serious difficulties as a result of the guidelines.

Michael van Os

THE PRESSURES that built up last year for the Dutch capital market have continued into 1979. The major internal constraint, the Government borrowing requirement, shows no sign of diminishing, balance of payments uncertainties linger on and this year's squalls on the foreign exchanges have been no less severe.

As a result, interest rates in Amsterdam have been rising for most of this year and long-term bonds now return nearly two points more than they did in the second quarter of 1978 when fixed interest yields reached their lowest level for five years. At the beginning of 1979, average long term bond yields were around 8.1 per cent. They have since moved up to above 9 per cent.

The capital market's difficulties are manifold but the most pressing remain those arising from currency movements. The problems posed by Europe's new currency framework, the EMS, have been especially testing, creating intense interest rate pressures and sparking off a bout of competitive leapfrogging across the financial capitals of the continent.

The introduction of the EMS coincided with a revival in the fortunes of the U.S. dollar and subsequent reversal of the sort of currency strength that some European financial centres had come to take for granted. Interest rates began to creep upwards with West Germany the main focus. The rest of

Europe had no choice but to keep in step.

Recently, of course, the whole currency question has had to be re-begged. The narrowing of interest rate differentials between New York and the major continental centres has led the international investor to do an about-turn in his currency thinking, following the latest turn by OPEC in the oil price screw.

The renewed weakness of the dollar is being balanced, in part, by an upsurge in demand for the DM, with the result that the guilder is in danger of being forced out through the floor of the EMS. Dutch short-term rates have been rising sharply in recent weeks as the authorities attempt to keep within their official currency guidelines.

### Outlook

Against this fluid background, the short-term outlook is murky. Even if the present currency difficulties can be resolved, the internal constraints on the bond market remain substantial.

The outlook for the balance of trade—Fls 500m in the red after the first four months of 1978—is far from promising while the government is finding it hard to scale down its borrowing requirement. Government bonds on the financial markets this year are expected to represent something like 6.1 per cent of GNP, compared to

some three months after April as conditions became "too critical. Considerable official face had been lost with the issue of April 1978 which could only attract Fls 150m of investors' money.

As a source of new capital, however, the market in public bonds is severely overshadowed by the private placement market in Amsterdam. The public arena is largely restricted to State and semi-State borrowers, plus financial institutions such as the banks and insurance companies. Chemical group AKZO recently borrowed Fls 125m, but at the cost of a 9.1 per cent coupon.

Backed by a secondary market and linked visibly to central bank policy on interest rates, but high unemployment and a finely tuned social conscience make it difficult for the authorities to back in line with the needs of economic realism.

However, the State borrowing programme for the current year is nicely advanced with up to 65 per cent of funds needed currently in hand. Four Government loans have been raised on the long-term bond market so far this year, pulling in Fls 2bn on coupons ranging from 8.1 to 9 per cent for the latest 15-year issue.

Mid-way through 1978, tender offers of Government bonds could pull in only Fls 1.3bn, and the Government was forced to abandon the bond market for

pedigree is in the triple "A" bracket.

Understandably, costs are higher. On average a private placement costs the borrower around half a percentage point more than a similar loan on the public bond market, shading marginally if one or two ancillary factors are taken into account.

### Busy

There are no statistics available so it is impossible to draw direct comparisons between the two forms of debt. But all the major Dutch banks are heavily involved, and all describe their operations as "busy." For perspective, secondary market turnover was running a third down over the first four months of 1979, but rallied with a rise of 3 per cent during May.

Looking beyond the immediate, interest rates should begin to ease in line with a slowdown in the world economy. Against this background the investing institutions may soon begin to find favour with the historically high real rates of return available.

Dutch inflation, although under the sort of oil price-led pressures apparent throughout the industrialised world, is still running at less than 4 per cent compared to long-term bond market yields more than five points higher.

Jeffrey Brown

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## The Group's 1978 Results and Dividend

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- Net profit per share rose to DFIs 18.09 (1977: DFIs 16.35\*)
- Dividend per share increased 16% to DFIs 5.50 (1977: DFIs 4.75\*)

\*Adjusted for the Rights Issue in 1978

Notwithstanding the increased value of the Dutch guilder revenue rose 9%. International business accounted for 36% of total revenue. Improved results from non-life business contributed to healthy profit growth. Funds available for investment were at record level. Share issue and good investment performance boosted net assets by 26%.

## REVENUE

	1978 (In £'000,000)	1978 (In DFIs '000,000)	1977
Premium income: life	526	2,101	1,984
non-life	454	1,812	1,720
professional reinsurance	134	535	430
Income from investments and other activities	352	1,406	1,243
	1,466	5,854	5,377
Gross Profit	173	692	586
Profit participation life policyholders	35	339	292
Taxation & minorities	26	105	89
	62	248	205
Net Profit	1	5	4
Exceptional expenditure	—	—	5
Exceptional revenue	—	—	—
Available for appropriation	61	243	206
Dividend	19	75	60
Retained	42	168	146
Total assets	5,623	22,449	19,783
Insurance funds	4,121	16,451	14,957
Net assets	550	2,194	1,735

(rate of exchange at 31 December 1978 £1=DFIs 3.992)

## In the United Kingdom:

## The Orion Insurance Company Limited

The 1978 accounts show: Premium income £25 million; Investment income £8 million; Profit before tax £4 million.

London market marine, aviation and non-marine accounts produced satisfactory results but a loss was incurred in the home fire, accident and motor accounts. Investment income increased by 19% over 1977 on a comparable basis.

## The Life Association of Scotland Limited reports:

Premium revenue in 1978 increased by over 37% and investment income by about 25%. At 31st December 1978 long-term funds exceeded £100 million for the first time. Total surplus of just over £5 million is double that of 3 years ago.

For more information on our 1978 results write for our Annual Report in English to The Secretary, The Orion Insurance Company Ltd., 70-72 King William Street, London EC4N 7BT. The Secretary, The Life Association of Scotland Limited, 10 George Street, Edinburgh EH2 2YH. The Secretary, Merchant Investors Assurance Company Limited, Leon House, 12th Floor, 233 High Street, Croydon CR9 1LP or International Division, Nationale-Nederlanden, 18, Prinses Beatrixlaan, 2595 AK The Hague, the Netherlands.

## Merchant Investors Assurance Company Limited

Continuing its rapid rate of growth in the U.K. unit linked life and pensions sector, Merchant Investors premium income in 1978 at £20.6 million showed an increase of 64% over the previous year. New sales of regular premiums increased by 85% and new single premiums by 68%.

Nationale-Nederlanden operates on an international scale with branches or associated companies in the Netherlands, the United Kingdom, the Republic of Ireland, Belgium, Norway, Spain, Canada, the United States of America, Surinam, the Netherlands Antilles, South Africa, Australia, Singapore, Malaysia, Indonesia, the Philippines, and through general agencies in Denmark, Saudi Arabia, the United Arab Emirates, Oman and in other countries.

## Why do small countries often have such important banks?

Belgium and Holland are relatively small countries. Both, however, have very important banks. The presence of major Common Market economic institutions is solid evidence that our countries are considered an important financial centre. There's a good reason for this - our geographical location.

Not only do we have international ports with Antwerp and Rotterdam, there's a dense network of highways and railways giving rapid and direct access to the rest of Europe.

With over 1150 branches throughout Holland and Belgium, NMB Bank and Kredietbank are well-established to serve the area. In practical terms, this means we gain firsthand knowledge of business opportunities also among small and medium-sized companies, the backbone of the European business community.

And so, as well as offering all the regular banking services, we can arrange fruitful new business contacts for you.

If you ever need a helping hand in one of the world's most interesting markets, you know who to turn to: the joint forces of NMB Bank, Holland and Kredietbank, Belgium.

## Bank on us.

NMB Bank and Kredietbank  
Your business partners on the Continent.

KB: Export and Project Promotion, Arenbergstraat 7, 1000-Brussels, Belgium. Tel: 02-538050, Ext: 1348 Telex: 21123  
NMB Bank: Trade Information, P.O. Box 1800, Amsterdam, Holland. Tel: 020-5433716 Telex: 11402



KB KREDIETBANK  
NMB BANK  
NEDERLANDSE MIDDENSTANDSBANK NV

7030-5657

## Active dealings in unlisted stocks

AN ACTIVE secondary market in unlisted stocks furnishes alongside the "official" Amsterdam Stock Exchange. Little known outside the Netherlands, this market offers the chance of investing in a large number of sizeable and sound companies, according to the brokers specialising in secondary stocks.

Foreign companies have also established an opening in the Netherlands by purchasing an unlisted company. A number of Swedish timber groups acquired a Dutch foothold in this way. A major problem facing the foreign investor or the non-Dutch company seeking an acquisition is the lack of information on the companies and on the market itself.

Two Dutch brokers specialise in making a market in secondary stocks. Broekman's Commissiebank and D. W. Brand together drew up the market rules and they both publish weekly and daily lists of prices and dealings. The third important participant in the market is the Nederlandse Credietbank, through which many investors channel their deals. Credietbank also publishes the secondary market's only index of price movements.

The final responsibility for the proper functioning of the market is a "grey area," Broekman's admits. While the market itself is not under the direct control of either the central bank or the Finance Ministry, the three main participants—as credit institutions—are supervised by the central bank, while the two broking houses are bound by the Stock Exchange Association's rules.

The many informal links established with the official bourse in areas such as the merger of listed and unlisted companies or the decision by an unlisted company to seek an official quotation make for a close harmony between the working of the two exchanges, Mr. H. P. Quaries van Ufford and Mr. H. Lohuis of Broekman's said. If anything did go wrong the Stock Exchange Association would probably be the body to take action.

About 800 shares and bonds are listed in the annual market guides produced by the two

brokers, although many of these are inactive. A truer guide to the extent of the secondary market's activities is contained in the daily dealings list which contains the bid and offered prices for around 70 shares the bonds. Some of these are stuck which surface momentarily from obscurity as an inheritance is broken up or a family passes which the members can not or do not want to absorb.

Other concerns with a large amount of issued capital appear regularly in the daily lists. The P+C group, which is a large retail chain, the Tilburgsche mortgage bank and Verkade Fabrieken, a biscuit manufacturer, are among the major concerns, many of them household names, traded on the secondary market.

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## Options trading moves slowly

AFTER ITS first 15 months of operations the European Options Exchange is settling down to a slow but steady haul to viability. A series of setbacks in recent months and the absence of any spectacular rise in trading volumes have forced radical rethinking of several aspects of its policies.

It now realises that its early forecasts of a turnover of 7,000 contracts a day within two years of opening were hopelessly optimistic and the exchange's chairman, Mr. Ewald Brouwer, told the recent annual members' meeting that it would take another two years or so to achieve commercial success. On the other hand many members are already making a profit on their operations and many more can expect to do so before the exchange itself is in the black.

The EOE faced three major problems in 1978, according to its first annual report, published in May. Most significantly, many stock markets, and in particular Amsterdam, were bearish. The EOE subsequently introduced the "put" options—conferring the right to sell a share at a future date—but this provided only a very limited answer to the poor stock market conditions.

Less co-operation than expected was forthcoming from authorities abroad. The Bank of France, for example, approved dealings in French stocks on the EOE but at the same time said its own nationals could not trade in French stocks. Belgium is the only country besides the Netherlands which allows its investors to trade without restriction.

While these are factors over which the EOE's managers had little control they fell down badly in one area where they did—marketing the EOE. Private investors were insufficiently aware of the potential of traded options during the early months. The EOE has now, and belatedly, begun an intensified information campaign, holding seminars for interested private investors, stockbrokers and bankers. Nevertheless, Mr. Brouwer told the annual general meeting that in his view the EOE has still

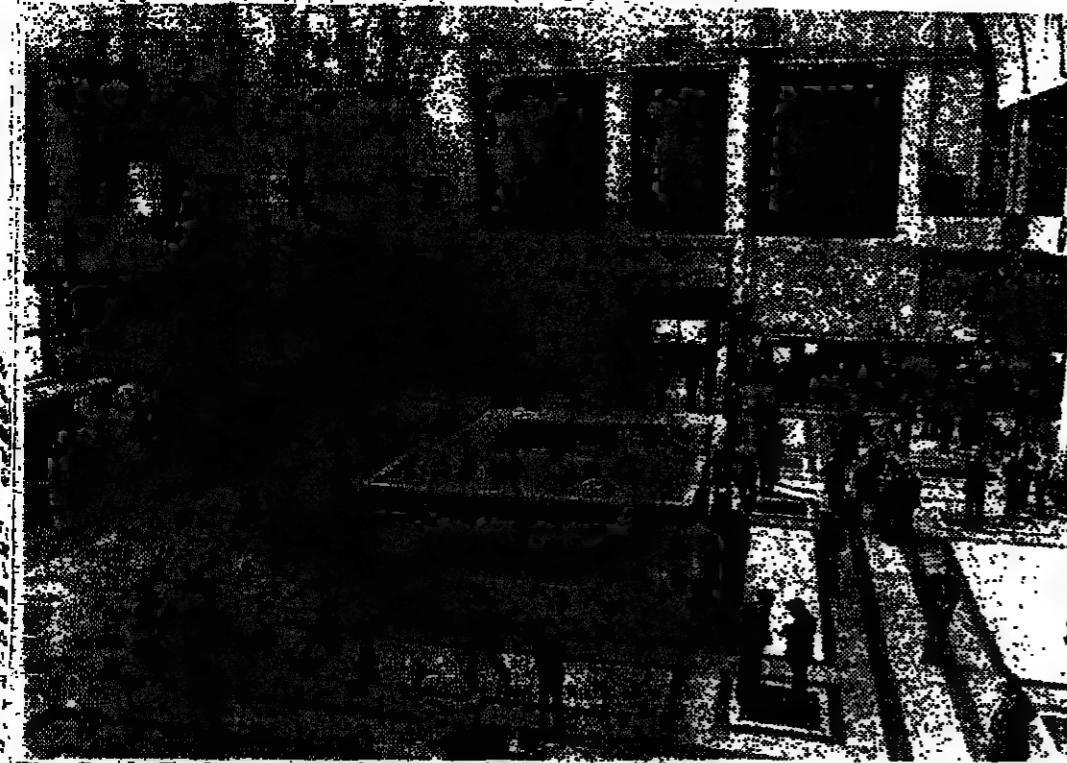
EUROPEAN OPTIONS EXCHANGE  
Volumes in the first 14 months  
Monthly volume of contracts  
Daily average  
Open interest at end of month

April, 1978	13,283	736	5,303
May	15,472	774	16,321
June	16,487	749	16,340
July	16,075	765	16,766
August	24,797	1,076	24,435
September	29,702	1,414	35,800
October	33,124	1,506	36,004
November	23,942	1,088	44,161
December	14,574	767	48,016
January, 1979	25,874	1,176	33,810
February	18,150	907	40,677
March	23,160	1,280	49,650
April	27,306	1,517	29,347
May	32,520	1,478	36,713
June	30,589	1,529	49,327

not budgeted sufficient funds this year for information and marketing.

Mr. Michael Jenkins, who is shortly to resign as a managing director of both the EOE and the clearing corporation is convinced that the private investors is still a force to be reckoned with. Despite the impact of the legislation in Europe there are people with money to invest. More important they are the people who are increasingly discouraged from investing in the stock exchange, as banks and stockbrokers divert them into unit trusts and other "safe" investments. There are still many investors, however, who want more excitement from their investments, Mr. Jenkins feels. In trying to project a respectable image the EOE may be underestimating its appeal to this class of investor.</p

## Money market squeezed



The Stock Exchange, Amsterdam. Share prices have made some modest overall progress in the last six months, although the stock market's main industrial share index is still on eighth below the peak of January, this year.

## Options

CONTINUED FROM PREVIOUS PAGE

operations alongside other activities are better placed to withstand the present low turnover volumes. The withdrawal of First Options has led to an improvement in business for the other clearing houses, while Merrill Lynch, the large U.S. brokerage, has now started clearing for the EOE's market makers.

The two market makers suspended at the end of 1978 for failing below their liquidity margins with their clearing houses have since got over their difficulties and returned to active membership. They are the Dutch company, Jasso Options, and the London registered Philippe George Marco.

Two problems which still face the EOE are a shortage of market makers and of writers of options. More market makers will mean increased competition and a smaller margin between bid and offer prices. Mr. A. Brak, a floor broker for the Nederlandsche Middenstandsbank, said in a magazine interview recently: "Mr. Jenkins maintains, however, that the premium rates on the EOE are very keen compared with spreads on the stock market

The EOE continues to complain of a shortage of writers—that is sellers—of option contracts.

It hopes to persuade institutions such as the smaller investment funds to become more active in the writing of call options. Many of them have shares in their portfolios which are currently only accounted for by the stock exchange.

They could however sell options on the shares, the EOE feels.

Unfortunately for the EOE

many of the smaller institutions still regard the writing of options as highly speculative. But writing options on stock which have not paid a dividend recently, such as Alco and Hongkong, and investing the premiums, would be a way of creating an alternative form of dividend, Mr. Brak argues.

The EOE is looking at a number of ways of increasing the volume of business—including gold, bond, foreign currency and commodity options. These, however, are longer term propositions and the exchange must first develop a solid basis of share option trading. The EOE is now considering a report prepared by a securities expert and former options manager of a major U.S. broker, Kemper.

Dolan, who was called in to advise on these developments.

The exchange is hard at work to secure the listing of German options and expects to do so this autumn. A problem in Germany has been a law which allows investors to back out of option obligations, leaving their bank or broker to pick up the losses. This obstacle should not be impossible to overcome, however, and the EOE is convinced that an option deal once agreed would be legally binding.

The opposition of the three largest German banks, Deutsche Bank, Commerzbank and Dresdner Bank, has still to be overcome, but the EOE has met an enthusiastic response from some of the other German banks. This may force the "Big Three" — which have also refused to take part in the Frankfurt options market—to rethink their attitude.

The EOE's managers are at present concentrating on Germany, and see Hong Kong, where there is also a great deal of interest for the Amsterdam market, as a longer term possibility. The listing of Hong Kong stocks would bring with it the same problem experienced with the U.S. Listings, that of

different time zones and stock exchange trading hours.

The listing of German options could attract a sizeable amount of interest from both German and Swiss investors. Dutch investors too have traditionally looked to the east, and German options may be expected to stimulate more business than Belgian and French stocks. It is important for the EOE that investors from a particular country may trade their "own" options. The ban on this by the Bank of France has severely hampered business in the three French options.

Surprisingly, because they were thought to appeal to only the more sophisticated investor, "put" options have excited a great deal of interest. Four "puts" are now listed—all in Dutch stocks—compared with 30 call options.

While there are parallels between the EOE and the Chicago Board Options Exchange the Amsterdam venture has in many ways broken new ground. The EOE admits to having made mistakes but its managers now feel they are gradually moving in the right direction.

C.B.

extent learnt to live with a large Government borrowing requirement, bankers are now facing up to the prospect of a further large deficit emerging from the 1980 budget estimates to be presented in September. They are also glancing uneasily over their shoulders at signs of strain within the European Monetary System.

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Does the Dutch Government encourage new business ventures?

Yes, it does. Foreign-owned companies are treated in exactly the same way as Dutch companies, and, in some instances, even have favourable tax treatment.

Are the customs tricky?

Typical of the flexible Dutch customs system is that you can

# Currency policy reaps rewards

WITHIN THE hard currency family that has grown up in the EEC over the past six years, grouped together first as the European joint float or "snake" and then, since March this year, as the European Monetary System (EMS) - the Dutch guilder can lay claim to being the closest relative to W. Germany's unswervingly strong Deutsche

Mark. Since the end of 1972 the guilder has depreciated against the D-mark by less (roughly 8% per cent) than any other currency in the Common Market. Against all other currencies except the Swiss franc and the Austrian schilling, the guilder has registered sometimes sizeable upward movements amounting to around 60 per cent over that period in the case of the dollar and 70 per cent against sterling.

Successful adherence to West Germany's 'hard' currency policy over the period of general floating rates has brought the Netherlands clear rewards. It has allowed the country to benefit from the last two years of economic upswing in Germany (by far Holland's most important trading partner), and at the same time has given its Government a considerable weapon in the battle against inflation. The average increase in consumer prices last year, at 4.3 per cent, was the lowest in the Community, apart from Germany and Luxembourg.

### Signs

Recently, however, signs have emerged indicating that rigid alignment of Dutch exchange rate policy with that of Germany has also brought its problems. The first cloud to come over the currency was last year's lurch by the Dutch balance of payments into current account deficit for the first time in seven years. The shortfall promises to be repeated in 1979, even though exports so far this year look much more encouraging. The second has been the dramatic rise in the public sector deficit, which forced the Government last month to put an emergency brake on spending.

The third - whose consequences for the guilder, and for the EMS as a whole, have not yet become completely clear on foreign exchange markets - has been the renewed rise in oil prices decided by OPEC at its Geneva meeting just over a fortnight ago. Since there is general consensus that the German economy is in fundamentally

Rising interest rates, which have been reflected most graphically by an increase to around 10 per cent in call money on the Amsterdam market, have been very much

a consequence of tighter credit in Germany, where the Bundesbank this year has been turning the monetary screw in order to dampen down accelerating inflation and rein in the increase in money supply.

The feature of the Dutch economy which has perhaps worried the foreign exchange markets most of all this year has been the rise in the Government's borrowing requirement, expected to be around 6.5 per cent of national income this year against the self-imposed 6 per cent limit and the original target of 4.5 per cent. The main reason has been the sluggish performance of the economy, together with the inability of the two coalition parties to agree on measures to reduce the deficit

last year, when the current account was in the red to the tune of some Fl. 2.5bn, spotlighted a basic malaise which has taken a hold on the economy during the years of natural gas surpluses - high output costs and an unfavourable product mix no longer corresponding to the needs of export markets.

Although the deficit is expected to decline this year, with the trade deficit down by half in

the first four months, there is

no sign yet of the current account returning to the black.

At the beginning of this year

a prominent member of the

Board of Amsterdam Rettterdam

Bank, Mr. C. van Westreenen,

went so far as to say that the

balance of payments position

would be the main restraint on

Dutch social and economic

Government would want to

centage of national income. But the move has plainly failed to reflect a degree of long-term realignment take place in the near future. It is significant that Holland, together with Belgium, which has a similar

where whatever else happens in the world, the continual re-appearance of a solid current account surplus is more or less taken for granted by economists and businessmen.

However, despite the strains in the guilder rate which have emerged over the last month, there is nothing to suggest that the Dutch are willing to give up any of the benefits associated with the virtuous circle of surpluses - high output costs, strong currency/low inflation rate. During the negotiations leading up to the formation of the EMS, Holland was the principal supporter of the German position that the new system should on no account be less "stability-oriented" than its forerunner "the snake".

But because of this and in view of the degree of convergence of the Dutch and German inflation rates - both are expected to be in the region of 4 per cent to 5 per cent this year - it is highly unlikely that the best solution from Holland's point of view would probably be for a small overall upvaluation of the Deutsche Mark - a course which Germany took during "snakes" adjustments in 1976 and 1978. This would give Dutch exporters in the German market an additional competitive edge, but would leave the parity of the guilder unchanged against the other members of the monetary system, allowing the authorities to decide the top priority task of the next few years - the elimination of the current account deficit from a position of unassisted currency strength.

David Marsh

### Spending

The "emergency brake" on

public spending announced by

the Finance Minister last

month, involving measures to

curb public spending and

speed up tax receipts, was

meant to prevent the public

sector deficit exceeding 8 per

cent of national income. But

the move has plainly failed to

re-assure the foreign exchange

market. Since the "brake" was

announced, the guilder has

accelerated somewhat.

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# Modest progress in share prices

**THE EQUITY** market in Holland has had a fairly flat six months. Share prices have made no modest overall progress. The Amsterdam stock market's main industrial index index still sits eight per cent below the peak of 1978, touched in January. This share price trend is understandable. Along with most other economies in the industrialised world, the Dutch are finding it hard to make progress in the face of the latest and yet 'old' price rises. Inflationary pressures are mounting. Businesses are increasing their debts and the search for company profits is good deal less than exciting.

The fundamental attractions the stock market has thus far seen. The other side of the investment equation, the supply funds, is less depressing with situational liquidity remaining relatively buoyant. As a result, certain amount of new money arrived to trickle into the cities. But for the most part, the fund managers are concentrating on the competition. The fixed interest markets are earning off those of the funds at might have been reserved. Ordinary shares as investors to refuge from the slowing oil economy in historically an income market. Yields, turn in the long-term bond market have moved up sharply this year, and now top 9 per cent, whereas Dutch inflation though mounting is still running at less than two per cent.

Against this background, investment in Holland is set to stay out of fashion or the medium term. Stock market dealing volumes should already enough at best very slow, and there are pockets of resistance to the flat overall trend of share prices, notably along the financial services lines. But few investors are

## Uncertainty

The 1978 results of these big three reflect fairly accurately the current degree of investor uncertainty. Only Phillips managed to emerge from last year with profits ahead of stock market expectations and then only marginally. Having lagged noticeably over the first nine months, Phillips popped up with an eventual gain of 5 per cent in 1978 after tax earnings.

Phillips boosted its sales volume by 8 per cent last year, but the traditional batch of year-accounting adjustments clearly played a major role in the year's earnings. Moreover, the sharp (28 per cent after tax) gains shown after the first three months of 1978 were largely a reflection of the stock market's rise in oil prices.

Over the years the authorities

have clearly encouraged investment. Dividend controls and capital gains taxes are an unknown quantity, and dealing expenses—which in London alone have done so much to crowd out the individual investor—are relatively modest.

Many market operators, the banks especially, argue that dealing charges are too low for

willing to take more than a very guarded view of the foreseeable future.

Amico European Investment

centres of the Dutch market reflect the strong international position. The ten largest companies account for 50 per cent of the total quoted value of the stock market (see table) with Royal Dutch Petroleum, over-awing everybody. Royal Dutch represents some 40 per cent of the total market, while the

biggest companies account for nearly 8 per cent.

Source: Capital International

emerged just under 11 per cent higher at the pre-tax level on a sales rise in volume terms of 8 per cent. The current year has started much more impressively with growth for the opening three months of 1979 extending to 23 per cent before tax. But the performance here is plainly hampered by the weakness of profits at the beginning of 1978.

Most analysts in Amsterdam are expecting Unilever to produce some sort of profits growth this year, but no one seems to have raised their sights very high. In contrast, the trend of earnings at Royal Dutch Petroleum is likely to be dramatic if a constant reminder of the main reason for the present sluggish level of growth in the world economy.

Net income at the major oil group was up slightly more than a fifth in 1978, but this only put earnings broadly back to their level of four years earlier. During the current year, Royal Dutch was surging strongly forward as earlier stock losses turned into stock profits. Moreover, the full impact of the latest rise in oil prices has still to be reflected.

Unlike his counterpart in many other major financial centres, the Dutch private investor remains a substantial force in the stock market in Amsterdam. Estimates vary, but it appears that something like two-fifths of the total value of the stock market is held in private hands.

In the 10 years to the end of 1977, intense industrial integration, plus the odd business failure, effectively halved the number of shares quoted.

For what it's worth the per-

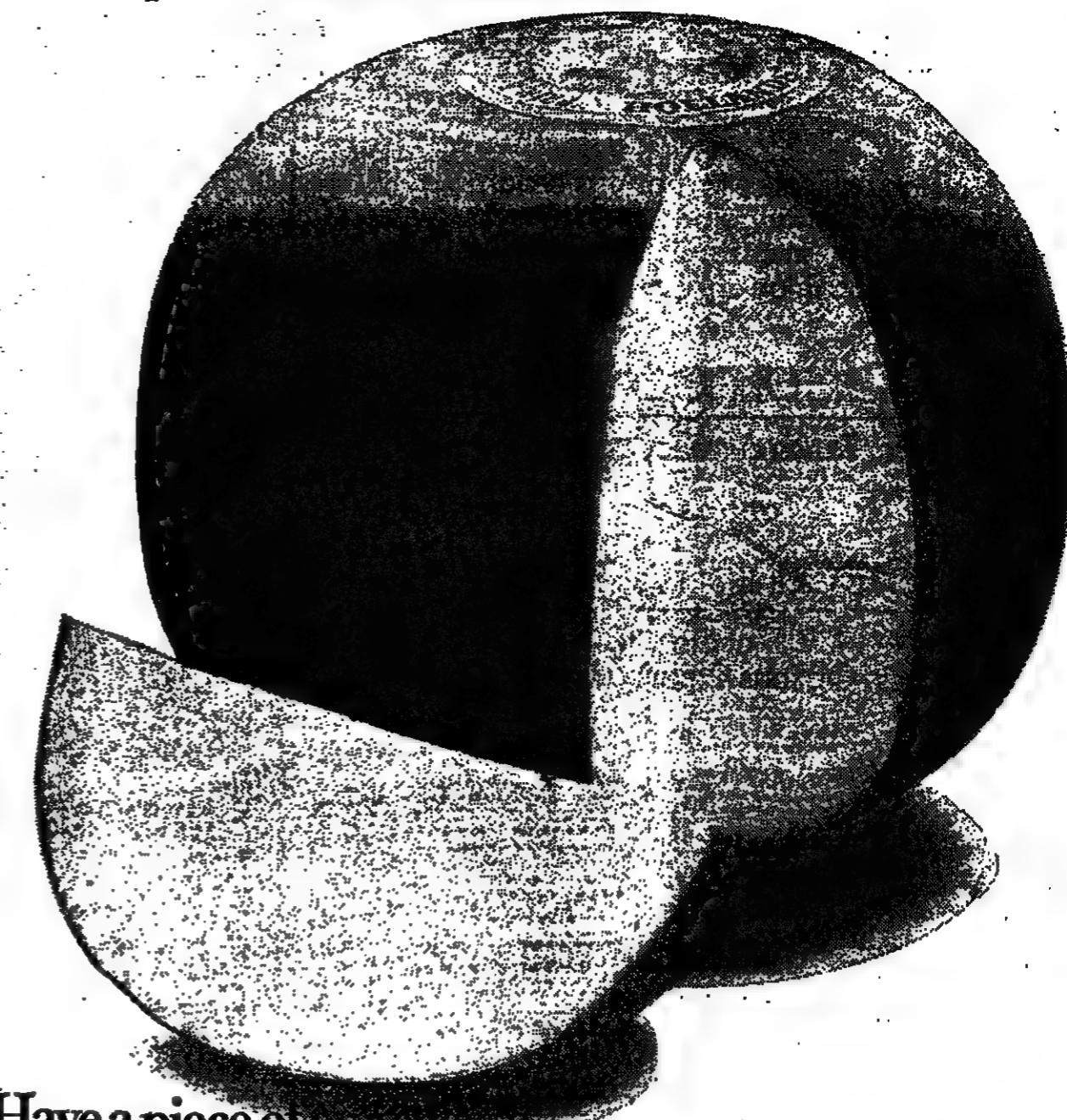
formance of the Dutch stock market this year has not been out of step with Europe in general. In fact, the first six months of 1979 produced a relatively resilient showing: according to statistics compiled by Capital International.

Over the January to June period, the Capital International world index was up 4 per cent with the Netherlands comfortably in excess of this, with a gain of 7.7 per cent. In contrast, West Germany was lagging by 12.7 per cent in the six months.

Among individual Dutch shares, Heineken was a notable laggard with a six-month decline of more than a tenth, while Royal Dutch Petroleum could boast a gain of more than a fifth.

J.B.

Dutch imports: around Dfl. 115,000 million. Dutch exports: around Dfl. 110,000 million.



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The Rotterdam Stock Exchange

## Powers

CONTINUED FROM PREVIOUS PAGE

anks to boost their solvency ratios through share issues. The ratio of shareholders' funds to risk-bearing assets has fallen badly to 7.4 per cent in the first quarter of 1978 after having been over 17 per cent 10 years earlier.

The bank has continually been lowering its requirements over time but has now decided to draw the line. The new Act gives the bank prudential powers before than before for its prudential controls. Its instructions are disobeyed it can put a credit institution into a "secret receivership"—which means that the institution concerned must refer all decisions to a secret receiver appointed by the bank. It can publish any more instructions.

Recently the inflow of foreign

Settlements is a strong advocate of improved monitoring of internationally consolidated bank balance sheets.

So much for the central bank's tight grip on the domestic banking scene. The other aspect of the bank's supervision concerns foreign banking. Traditionally Holland has been an exporter of capital and also an entrepot centre for international capital flows. The international banking business in Holland grew rapidly in the late sixties and early seventies during the period of current account surpluses created by the country's gas wealth.

### Abroad

Recently the inflow of foreign assets has slowed right down. But at the end of 1978 assets abroad accounted for one-third of the Dutch banking system's assets and liabilities abroad. Much of this out-to-out business was denominated in other currencies, but in the international deployment of its own currency Holland ranks third in Europe behind Germany and Switzerland, according to the OECD.

The bank adopts a liberal

attitude towards this out-to-out business—that is, borrowing funds abroad for re-lending to

foreigners. There are no reserve requirements or tax obstacles to such business and participation in internationally syndicated loans is subject only to general authorisation.

The chief aim of the bank's regulatory stance is to encourage capital export and re-export, but to discourage capital imports and to limit the adoption of the dollar as an international reserve asset. To this end the bank applies a (recently liberalised) rule which now states that the external liabilities of the Dutch commercial banks may not exceed their external assets by more than fl. 3.35m (fl. 1.675m). This type of control is enshrined in the new Act. Other measures to prevent capital outflows include restrictions on borrowing abroad by Dutch non-banks and from time to time restrictions on types of deposit and on interest payments to foreign depositors with Dutch banks.

Finally, in order to limit the

total quantity of Euro-buider

securities outstanding, the bank

operates a 'quiet' system for

public issues and private place-

ments by non-residents and, in

the case of private placements,

preserves some influence over

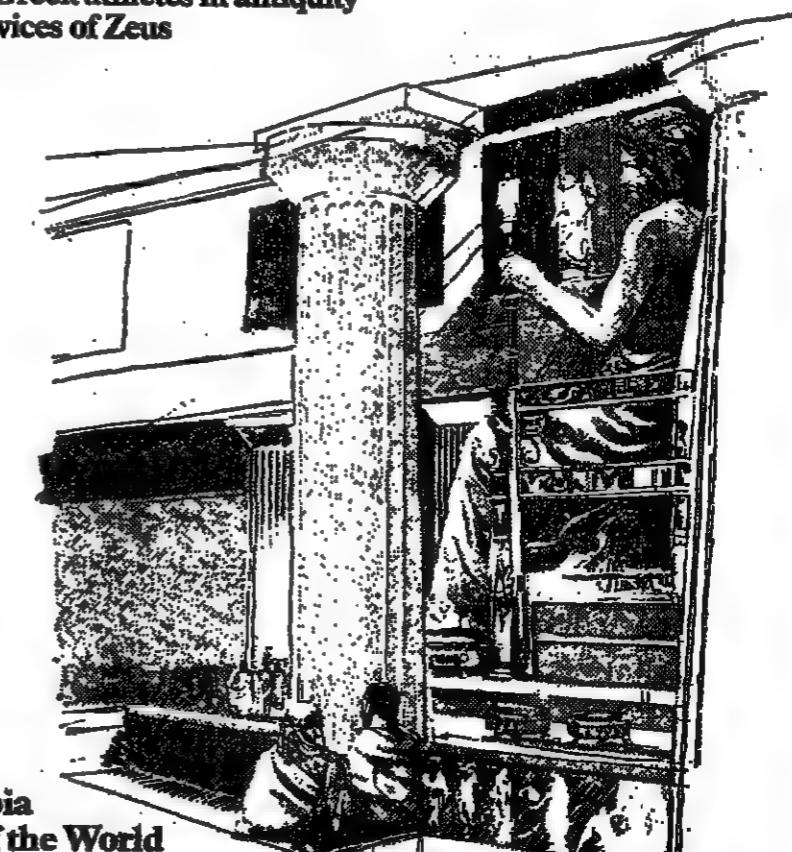
terms and conditions.

Nicholas Colchester

Before the Olympic Games the Greek athletes in antiquity implored the assistance and services of Zeus

The sacrifices were made at the temple of Zeus in Olympia, where the statue of Zeus, that was more than 10 metres high, was situated. Athene's most famous sculptor, Phidias, has designed it and executed it in gold and ivory. All classical writers consider this statue Phidias' masterpiece.

The temple of Zeus in Olympia  
One of the Seven Wonders of the World



## The rendering of services One of the seven activities of Amfas

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people who also work  
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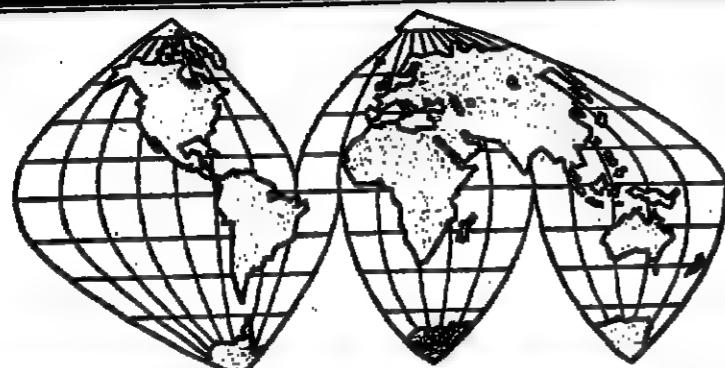
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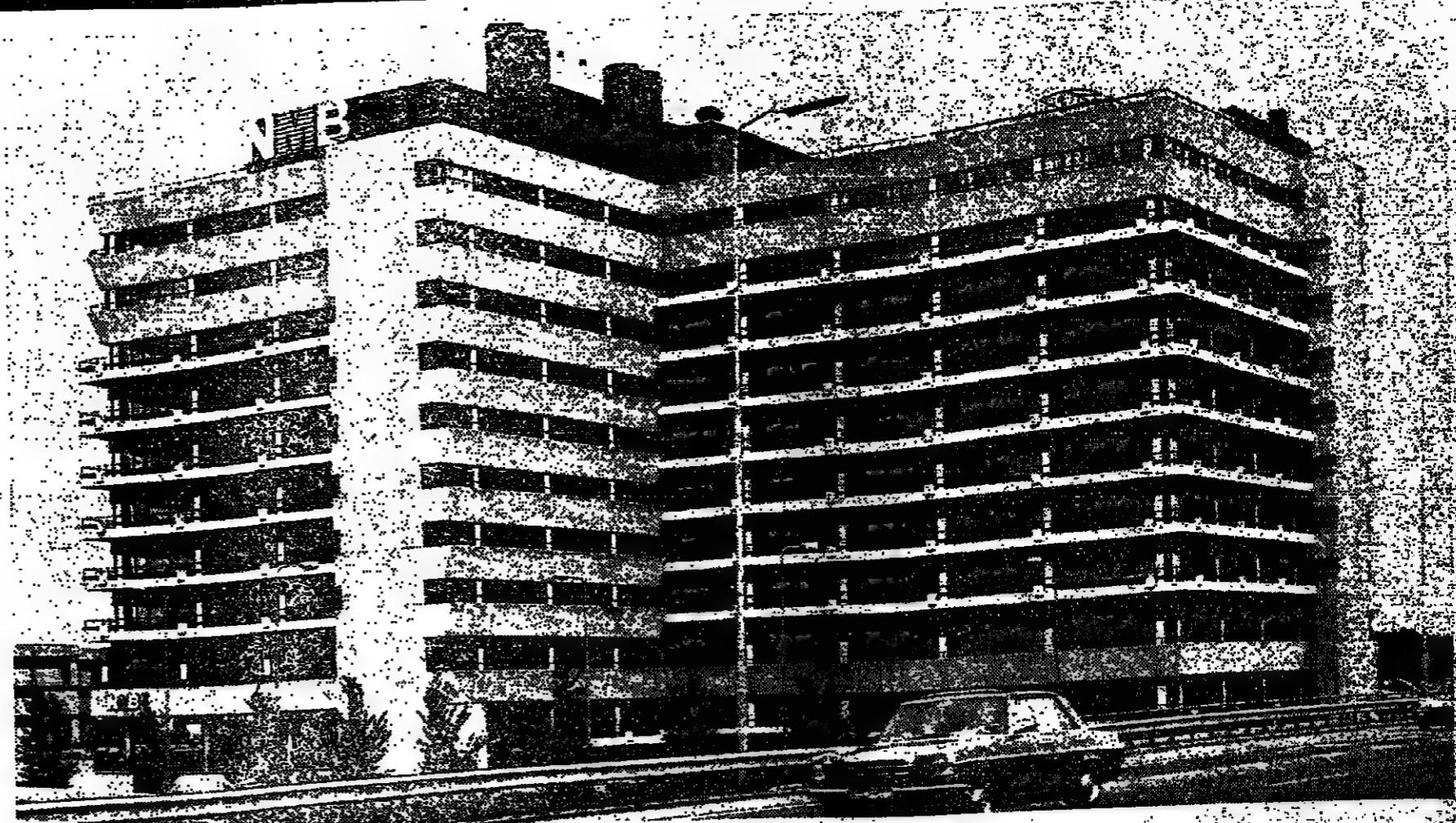
The Wesselius Investment Team: six personal confidential consultants achieving one result: Advice for you.

**Wesselius**  
six experts - one advice

How to meet them?  
Practice is the best meetingplace.



## DUTCH CAPITAL MARKET VIII



In recent years, the savings institutions of the Netherlands have seen their market share eaten into by the commercial banks. The Nederlandsche Middenstandsbank in Amsterdam (above) is the prime example of a commercial bank with an affiliated savings subsidiary.

Savings banks become  
a major force

THE SAVINGS and co-operative banks in the Netherlands tend, like their counterparts elsewhere, to keep a fairly low profile. While their lack of a Stock Exchange quotation and the apparently unglamorous character of their operations mean they escape the public scrutiny to which their publicly quoted rivals are subject, they have become a major force in the Dutch banking world.

In the Netherlands, four main groups compete on the savings market. The largest is formed by the agricultural co-operatives—principally the Rabobank, with a few smaller institutions led by the Friesland Bank Co-operative. Together they accounted for 42 per cent of the savings market in 1978.

The rapidly growing activities of the general commercial banks, such as the Algemene Bank Nederland and the Amsterdam-Rotterdam Bank, have pushed them into second place with 24.3 per cent of the savings market. The commercial banks' discovery of the private customer has fundamentally changed the face of banking and created considerable competition for the traditional savings banks.

The commercial banks are followed by the 80 or so savings banks which are linked through the Nederlandse Spaarbankbond—the association of savings banks which was founded in 1807.

The association has seen the number of individual banks affiliated to it fall from around 350 at the beginning of the century to the present level. The process of mergers is continuing, however, as larger units are formed in the major cities.

All sectors took part, though in the absolute increase in savings

the numbers are expected to stabilise. The savings banks proper account for 17.1 per cent of the market.

The Post Office Savings Bank has 14.9 per cent of the savings market. Plans to merge the bank with the Post Office cheque and giro system have been under discussion for several years now and a final set of proposals may be presented within a few weeks.

## Merger

The centre-right Government appears to have dropped the previous left-leaning condition's plans to make the bank into an aggressive competitor in most areas of banking—including the hitherto untouched area of commercial credits—in favour of a less radical merger of their present activities.

The remainder of the savings market—1.8 per cent—is accounted for by savings banks affiliated to the commercial banks—of which the Nederlandsche Middenstandsbank's savings subsidiary is the prime example.

All the other savings institutions have seen their market share eaten into by the commercial banks, in recent years. The commercial banks increased their share by about a third between 1976-78. Rabobank and other agricultural co-operatives saw their share decline slightly from 42.6 per cent in 1976 to 42 per cent last year.

The savings banks fell from 19.8 to 17.1 per cent, while the Post Office Savings Bank declined from 17.3 to 14.9 per cent.

All sectors took part, though in the absolute increase in savings

deposits from a combined F1 66.5bn in 1976 to F1 93.7bn (F45.8bn), last year. The savings banks rose by F1 2.3bn to F1 16bn, the Post Office Savings Bank by F1 2.4bn to F1 13.9bn and the agricultural co-operatives by F1 11.1bn to F1 32.4bn.

This sizeable market has come under pressure, though, in recent years the savings banks association noted in its latest annual report savings as a share of national income fell sharply from around 20 per cent in 1974 to only 14 per cent in 1978. This was largely due to a decline in savings by the Government companies and the social insurance funds.

Family savings levels have also fallen, however. Savings as a share of disposable family incomes, fell to 13.5 per cent in 1978 from 16.6 per cent in 1974. The considerable investments required to revive Dutch industry and improve its competitiveness on foreign markets must be met from family savings.

The association is in favour of more encouragement of savings. It welcomed the recent decision to free the first F1 200 (F100) interest on savings deposits from tax, but called for the tax limits to be raised to at least F1 1,000.

The relatively modest position of the savings banks proper in the total Dutch savings market compared, for example, with their West German counterparts, is largely due to restrictions on the granting of commercial credits by the Dutch banks. While the savings banks' earnings on pure savings business in the Netherlands are not liable for corporation tax, other business does carry the normal tax charge.

The banks would face a considerable tax bill if they were to broaden their activities in this way. Nevertheless, the savings banks are now considering very carefully whether to go into this market, said Mr. W. F. van Leeuwen, deputy director at the Savings Banks Association.

Not that the savings banks have been standing still in recent years. The development of transfers by cheque, which led to most large companies paying wage packets directly into their employees' bank accounts, changed the face of the savings banks. They became money managers for their clients, moving into mortgage lending with the recent increase in home ownership and subsequently offering allied services, such as insurance.

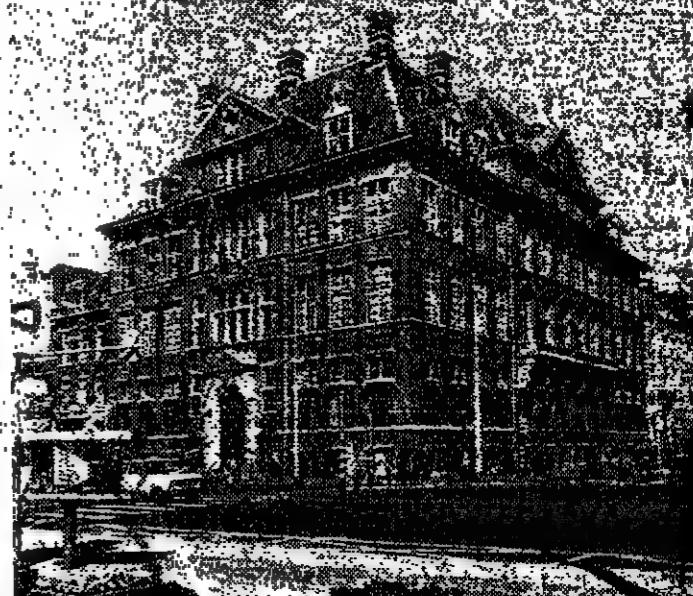
A typical savings bank will now offer deposit and savings accounts, savings deposits and certificates, mortgages, continuous credits, personal loans, home improvement loans, insurance, package holidays, foreign currencies and security transactions.

The largest of the Savings Banks Association's members, the newly-formed Centrumbank, has a balance sheet total of F1 2.9bn (F1.455bn), which makes it considerably larger than many of the smaller commercial banks.

The bank, which assumed its present form in March, represents a merger of eight smaller banks in and around Amsterdam. Centrumbank now has more than 120 branches and 886,300 customers' accounts.

The Savings Banks Association expects the mergers to continue as the smaller banks scale up to meet the rising costs of the computers and other tools of modern banking and to pool skilled staffs. The revised law on the supervision of the credit system, which came into effect in January, is expected to speed up this process.

This law lays down a



The agricultural co-operatives are among the larger groups competing for the savings market. But the fast-growing activities of the general banks, such as the Algemene Bank Nederland (above) and the Amsterdam-Rotterdam Bank, have pushed them into second place with 24.3 per cent of the savings market.

Co-operative Centrale Beheerbank.

The bank is now rationalising the branch network it inherits from these two institutions. Rabobank, too, has extended its range of services it offers to compete with the commercial banks. It now ranks number two in the Netherlands with a balance sheet total of F1 7.4bn.

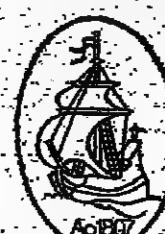
A similar process is under way at the Rabobank where the number of affiliated banks fell to 1,000 in 1978 from 1,200 at the time of the founding of the bank in its present form, in 1971.

The Rabobank resulted from the merger of two independent agricultural co-operative banks, the Co-operative Centrale Raiffeisenbank and the

CJ

BANK VAN DER  
HOOP OFFERS N.V.

Rotterdam



Commercial Banking  
88 Westersingel  
Rotterdam  
Telex: 22199  
Phone: 010-363638

Investment Banking  
197 Keizersgracht  
Amsterdam  
Telex: 15441  
Phone: 020-283600



## UK COMPANY NEWS

Companies and Markets

# Rank tops £64m midway and sees rise for year

PRE-TAX profits up from £57.3m to £64.1m are reported by the Rank Organisation for the 28 weeks ended May 12, 1979. The directors expect the improvement to continue and say pre-tax profit for the year should show an increase over the previous year's £121.9m.

However, the steady progress in the increasing profitability of operations directly controlled by Rank during recent years received a temporary setback in the first half, the directors say.

Trading profit for the group's own operations amounted to £7.76m, a disappointing result compared with last year's £12.29m, and was mainly due to the severe winter and the transport strike. Both the leisure and manufacturing activities in the UK were affected.

Overseas, the Australian subsidiary has yet to benefit from its recent acquisitions while profit margins in the television market remain inadequate.

Stated earnings per 25p share are 16.9p against 15.6p. The interim dividend is raised from 4p to 4.8p and the Board says the removal of dividend restraints will enable the total dividend to be considered on the basis of the group's performance rather than on the statutory basis.

At the time of the January rights issue, the directors intended to pay dividend totalling 10.7p for the current year. The previous total was 8.874p.

The results exclude Butlin's, as usual, and Leisure Caravan Parks.

SSA 12 has been adopted and additional depreciation is allowed of £202,000. Comparisons are restated to allow for additional depreciation of £190,000.

Rank Xerox results are favourably affected by currency movements of about 5.65m. Excluding this factor, underlying growth was 10 per cent.

The directors continued to sell properties and sites no longer required for development, realising over £1m.

Rank Hotels improved over



Mr. Harry Smith, chairman of Rank Organisation

the previous year with the London hotels performing particularly well and the level of bookings from overseas remaining high.

Top Rank Clubs traded well overall and catering operations are now benefiting from new rental concessions.

The film studios at Pinewood, after a slow start, are now fully occupied and will remain so beyond the year end.

Turnover of Rank Precision Industries was lower at £18.64m against £25.87m but pre-tax profits were ahead at £3.81m compared with £3.01m.

An interim dividend of 50p per share is declared absorbing 54m, an increase of 20 per cent on the previous year's interim dividend.

Dividends for Taylor Hobson products continue at a high level but certain overseas contracts for Pullin Controls night-vision equipment have been delayed.

Rank Toshiba, which commenced trading on November 1, is fulfilling expectations and production is running at budgeted levels.

Profit margins from marketing television and audio products continue to be under pressure

but results are now improving after a slow start to the year.

The difficulties experienced at the beginning of the year also affected Rank Audio Visual but a recovery is expected by the year end. Aspects for Akai and Hotel products, where profits were unsatisfactory, have been discontinued.

Sales in Wharfedale hi-fi speakers are buoyant and exports are expanding.

Rank Film Laboratories are having a very successful year, operating to full capacity. Further investment has been made at the video centre.

English Numberless Machines will produce improved results in 1980 while results of Rank Industries in North America are steadily improving.

From-tax profit of the quoted subsidiary, A. Kendal and Sons, improved from £1.6m to £1.95m in the 28 weeks mainly comprising investment income from its substantial holding in Rank Precision Industries (Holdings).

Earnings per share are stated as 11.8p against 16.7p and the interim dividend is raised from 5p to 6.8p per share. The previous total was 21.05p from pre-tax profits of £3.2m.

See Lex

## HIGHLIGHTS

Rank Organisation has produced figures which show high half-time profits but this disguises a setback at non-terex subsidiaries. Rank-Xerox associates have shown good increases. Philips Lamp has finally decided to make a bid for the minority of Pye after considering and rejecting various alternative proposals. Lex also considers yesterday's economic statistics including some trade figures which are not nearly as good as they look. Elsewhere it was a bad day for Ladbroke which lost its fight to hold onto its racing licences. Lex looks at the considerations for the share price. Elsewhere Associated Leisure has produced good results and comments are made on LRC, Ratners, Crown House and Montague Meyer.

## LRC profit down 11.8%: dividend held

SALES of LRC International, the home, health care and leisure products group, rose 6 per cent from £93.2m to £98.9m in the year ended March 31, 1979, but pre-tax profits were down 11.8 per cent from £6.57m to £5.88m.

The directors say that £47.000 of the £78.000 downturn was accounted for by the disposal of Pharmax, the move to a separate status of the Indian and Nigerian companies no longer considered as subsidiaries, and changes in conversion rates on overseas revenue.

The directors say that £47.000

Earnings per 20p share were ahead from 1.47p to 1.72p and the interim dividend is raised to 1.35p (11.8p) net—payments for 1978 totalled 3.149p from £157,021

revenue.

The directors say that £47.000

# Assoc. Leisure ends year 42% ahead at £4.97m

TAXABLE profits of Associated Leisure finished the 53 weeks to March 18, 1979 ahead by 42 per cent at a record £4.97m, against £3.49m for the previous year.

Turnover rose 33 per cent from £29.12m to £39.12m.

At the interim stage the directors said that although recent acquisitions had a seasonal bias in favour of the first half, profits were up from £1.68m to £2.89m—they were confident that progress would continue for the rest of the year.

They now say that all divisions contributed to the improved result for the full period.

Earnings per 5p share and the dividend is stepped up to 1.35p (3.0185p) net with a 2.75p annual.

Dividends shown per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue.

\*\* Increased by rights and/or acquisition issues.

† Malaysian cents.

## DIVIDENDS ANNOUNCED

	Date	Corre.	Total	Total
Current payment	of payment	spending	for	last
Alexander Discr. int.	45	45	4.25	3.02
Assoc. Leisure	273	—	0.57	—
Brentnall Beasal	int.	Nil	2.5	2.39
Crown House	25	—	0.92	—
Dewhurst & Purr. int.	32	Sept. 3	0.28	—
E. Kershaw	int.	9.6	Nov. 2	8
Leeds Inv. Tst.	int.	1.33	Aug. 31	1.14
R. H. Lowe	int.	1.33	Sept. 10	1.33
LRC	1.53	Oct. 1	1.53	2.22
Meggitt	int.	0.42	Oct. 8	0.22
Montague Meyer	int.	3.75	—	5.75
Rank Orga.	int.	1.93	Oct. 5	0.19
Ratners	int.	4.8	Aug. 15	4
Riverview Rbr. 2nd int.	41	—	—	—
Vinten	2	Sept. 7	0.89	2.5
Weara	int.	0.54	Aug. 20	0.55

Dividends shown per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue.

\*\* Increased by rights and/or acquisition issues.

† Malaysian cents.

week and additions to the hotel and holiday side, but nevertheless the performance is very much one of growth. The main consideration has been the change in the payout figure on amusement machines.

This gave a significant boost to demand for new machines capable of the revised payout and a sharp jump to rental levels.

The progress of the materials division advanced substantially in the period with particularly good results being achieved in the amusement arcades, the Dreamland complex at Margate, the Lido at Cliftonville and the Berwick holiday centre.

The trading performance of the group's hotels exceeded expectations and confirms the directors' belief that the division will provide an important source of profit growth for the future.

• comment

The latest figures from Associated Leisure may take the benefit from an extra trading

in the business.

**Rise in new business at Sun Life**

AS FOREWARNED at the last annual meeting, Meggit Holdings, machine tool distributor, reports reduced profits for the half year to April 27, 1979, on turnover of £3.27m compared with £2.228m.

The interim dividend per 25p share is maintained at 1.33p net—last year's total was 4.355p on £497,860 pre-tax profit. A one-for-one scrip issue is also proposed.

The increased payout in Amusement with Prizes (A.W.P.) machines which took effect from February 20, 1978, proved to be beneficial both to customers and to the group's hiring companies, and led to further growth in the inventory of sited machines.

Associated Leisure's turnover in the year was a record and profits showed a healthy increase over last year, they add.

**Meggitt down at six months**

225,394. Interim dividend paid £18,018 (28,488).

**REED INTERNL.**

On October 15, Reed International intends to prepare a 102 per cent bonds representing 4m European Units of Account (54.5m).

This is the balance of the 1988/89 European Units of Account loan outstanding after the normal 1979 redemption of 1m Units.

## STONEHILL HOLDINGS LIMITED

### Highlights from the Accounts for 52 weeks to 1st April 1979

	1978	1979
Turnover	£2000	£2000
Trading Profit	17,871	12,090
Dividend	1,810	1,011
Profit Available for Distribution	531	502
Profit Retained	1,279	593
Earnings per Ordinary Share	22.84p	9.10p
Dividends per Ordinary Share	8.00p	6.00p

• In addition to 33% per cent ordinary dividend increase, shareholders are to receive 18% per cent income boost through preference bonus issue.

• Current period is at a substantially higher level than this time last year and, subject to legislation and other circumstances beyond our control, we anticipate another year of successful trading.

• To meet increased demand, an additional factory has been acquired and over £800,000 spent on plant, transport and equipment.

## Stateroom

Living room and bedroom furniture.

Copies of the Report and Accounts are available from The Secretary, Lee Valley Trading Estate, Angel Road, London N19 9LD.

## Alexanders DISCOUNT COMPANY LIMITED

### INTERIM STATEMENT

Half year ended 30th June 1979

£1,000,000

The recent sharp rise in interest rates has resulted in a depreciation in the value of our assets and the six months period to 30th June 1979 has been unprofitable.

An interim dividend of 4.5p per share (£220,035) on the £4,889,658 issued Ordinary Capital is declared (1978—4.5p—£1218,775 Capital £4,861,658). This, together with the associated tax credit, represents a distribution of 6.4285p per share (£314,335).

The Dividend will be paid on 10th August, 1979, to those shareholders registered on 19th July, 1979.

1 St. Swithin's Lane, London EC4N 8DN

01-825 5457

TELEX 853126

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.

5 Cornhill, London EC3V 3PB. Tel. 01-429 6614

Index Guide as at July 12, 1979

Capital Fixed Interest Portfolio

Income Fixed Interest Portfolio

## BROWN & TAWSE

STEEL AND TUBE STOCKHOLDERS AND PROCESSORS

LIMITED

## 10 years of uninterrupted growth

Mr. S. Douglas Rae, Chairman, reports the tenth successive year of increases in profits and sales. Points from his Statement circulated with the accounts for the year ended 31st March 1979:

★ Group sales up 17% to £49,716,000

★ Profit before tax up 15% to £3,810,000

★ Dividends up 19% to 5.8p per share

★ "We are determined to produce another year of healthy profits... I feel confident in the outcome".

## &lt;h



All these bonds have been sold. This announcement appears as a matter of record only.



## Sociétés de Développement Régional

Société de Développement Régional du Centre-Est CENTREST  
 Société de Développement Régional du Sud-Est  
 Société Alsacienne de Développement et d'Expansion SADE  
 Société de Développement Régional du Nord et du Pas-de-Calais  
 Société de Développement Régional de la Bretagne  
 Société de Développement Régional Méditerranée  
 Société de Développement Régional de Champagne-Ardenne CHAMPEX  
 Société de Développement Régional de Normandie  
 Société pour le Développement Economique du Centre et du Centre-Ouest SODECCO  
 LORDEX SDR de Lorraine  
 Société de Développement Régional de Picardie  
 Société de Développement Régional du Sud-Ouest EXPANSO SDR  
 Société de Développement Régional du Languedoc-Roussillon SODLER

### 24,000,000 European Units of Account

8 1/2 %, Bonds due June 27, 1994

Unconditionally Guaranteed by the French Republic

CRÉDIT LYONNAIS BANQUE BRUXELLES LAMBERT S.A. KREDIETBANK INTERNATIONAL GROUP

ALGEMENE BANK NEDERLAND N.V.

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

BANQUE NATIONALE DE PARIS

BANQUE DE PARIS ET DES PAYS-BAS

BAYERISCHE HYPOTHEKEN- UND WECHSEL-BANK AKTIENGESELLSCHAFT

COMMERZBANK AKTIENGESELLSCHAFT

CRÉDIT INDUSTRIEL ET COMMERCIAL

GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN

AKTIENGESELLSCHAFT

KUWAIT INTERNATIONAL INVESTMENT CO. s.a.k.

SOCIÉTÉ GÉNÉRALE

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

WESTDEUTSCHE LANDES BANK GIROZENTRALE

All of these Notes having been sold, this announcement appears as a matter of record only.

## The Long-Term Credit Bank of Japan Finance N.V.

U.S. \$ 50,000,000

GUARANTEED FLOATING RATE NOTES DUE 1989

Unconditionally guaranteed as to payment of principal and interest by

## The Long-Term Credit Bank of Japan, Limited

(Kabushiki Kaisha Nippon Chukki Shioya Gakko)  
 (A Japanese Corporation)

CREDIT LYONNAIS

CREDIT SUISSE FIRST BOSTON LIMITED

BANKERS TRUST INTERNATIONAL LIMITED

CHASE MANHATTAN LIMITED

COMMERZBANK AKTIENGESELLSCHAFT

KREDIETBANK INTERNATIONAL GROUP

MANUFACTURERS HANOVER LIMITED

SWISS BANK CORPORATION (OVERSEAS) LIMITED

S.G. WARBURG & CO. LTD.

WESTDEUTSCHE LANDES BANK GIROZENTRALE

Nippon European Bank S.A.

Daishi Kangyo Bank Nederland N.V.

Daishi Securities Co., Ltd.

Daiva Europe N.V.

Richard Daus & Co. Bankers

Den Danske Bank of 1871 Aktieselskab

Den norske Creditbank

Deutsche Girozentrale

Deutsche Kommerzbank-

Dresdner Bank Aktiengesellschaft

Dresdner Bank Luxembourg Incorporated

E.F. Hutton & Co. N.V.

Effectenbank-Warburg Aktiengesellschaft

Euromobiliare S.p.A.

European Banking Company Limited

Development Finance Corporation

of New Zealand

DG BANK Deutsche Genossenschaftsbank

Dillon, Read Overseas Corporation

Dominion Securities Limited

Dresdner Bank Aktiengesellschaft

Dresdner Bank Luxembourg Incorporated

E.F. Hutton & Co. N.V.

Effectenbank-Warburg Aktiengesellschaft

Euromobiliare S.p.A.

European Banking Company Limited

First Chicago Limited

Robert Fleming & Co. Limited

Fiji International Finance Limited

Gefine International Ltd.

Genossenschaftliche Zentralbank A.G.

Vienna

Antwerp Glass Holdings Ltd.

Girozentrale und Bank der Österreichischen

Sparkassen Aktiengesellschaft

Goldman Sachs International Corp.

Götabanken

Greenshields Incorporated

Hambros Bank Limited

Handelsbank N.W. (Overseas) Limited

Hessische Landesbank -Girozentrale-

Hill Samuel & Co. Limited

I.B.J. International Limited

Israel Discount Bank Ltd.

Istituto Bancario San Paolo di Torino

Jardine Fleming & Company Limited

Kuwait Finance House Bank

Kidder, Peabody International Limited

Landesbank Rheinland-Pfalz und Saar

International S.A.

Lazard Brothers & Co., Limited

Lazard Frères & Cie.

McLeod Young Weir International

Limited

Lloyds Bank International Limited

London & Continental Bankers Limited

LTCB Asia Limited

Merrill Lynch International

Wood Gundy Limited

Mitsubishi Bank (Europe) S.A.

Mitsui Finance Europe Limited

Morgan Grenfell & Co. Limited

Morgan Stanley International Limited

Nederlandse Middenlandsbank N.V.

Neustadtische Landesbank

TM Nikko (Luxembourg) S.A.

Neupen Kangyo Kokumaru (Europe) Limited

Norman Europe N.V.

Norddeutsche Landesbank Girozentrale

Nordic Bank Limited

Sat. Oppenheim Jr. & Cie

Orion Bank Limited

Oszakaiya Securities Co., Ltd.

Österreichische Landesbank

Aktiengesellschaft

Paine Webber Jackson & Curtis

Securities Limited

Pierson, Hulding & Pierson N.V.

Pierson-Ponponki

Privatebanken Aktieselskab

N.M. Rothschild & Sons Limited

Rothschild & Co. AG

Saxony Münze Banken Corporation

Saxo Securities Co., Ltd.

Scandinavian Bank Limited

J. Henry Schroder Wag. & Co. Limited

Smith Barney, Harris Upham & Co.

N.V. Slovenia's Bank

Sociedad General de Banca S.A.

Société Générale de Banque S.A.

Société Privée de Gestion Financière

et Foncière

Société Générale de Banque S.A.

## BIDS AND DEALS

## Wellman's U.S. deal is too large, claims Redman

Wellman Engineering products will be proposed to shareholders of the listed division of General Electric Company in the U.S. Redman, however, says Wellman will automatically lapse.

The halting of that U.S. deal, which Redman thinks Wellman should not be contemplating, is a formal condition of its £7.3m bid for Wellman.

Memorandum, sent to shareholders yesterday, claims the U.S. deal is too large and should not be pursued, particularly with Wellman bought out by ICI.

Wellman, for its part, is rejecting Redman's offer and will shortly be asking shareholders to approve the U.S. acquisition at a special meeting. The date has not yet been announced for the meeting although the annual meeting will be held on August 10. This is only five days ahead of the closing date for Redman's offer.

Redman points out that the U.S. proposal will effectively double the size of Wellman and add it to a new geographical area with inevitable strains on management. It describes its own cash offer as an alternative to taking that risk.

## COOLAG BUYS ICI PLANT

Agreement has been reached between Imperial Chemical Industries and Coolag, a subsidiary of Tarmac, for Coolag to acquire the ICI Lamination Plant at Heysham, Lancashire, where rigid polyurethane foam insulation products are manufactured. The value of the assets to be acquired is around £1m.

Since May, 1978, Coolag has distributed and marketed the range of insulation products manufactured by ICI at Heysham under the Puriboard trade name.

## GRINDLAY BRANDTS

Grindlay Brandts, insurance brokers, part of the Grindlays Bank Group, are in discussions with PT LBS, Insurance Broking Services of Jakarta to enter into a technical and collaborative agreement which will allow it to extend the range of services which it can offer clients.

PT LBS, Insurance Broking Services provides insurance services to domestic and international clients to Indonesia including aviation, marine, hull and cargo, contractors all risk and industrial insurances.

## SHARE STAKES

Retirement (Jewellers) - Scottish Amicable Life Assurance Society holds 1,250,000 shares.

Bernard Wardle - Birmingham and Midland Counties Trust now holds 1,218,000 shares (14.24 per cent).

Stevens' Securities - Previously reported held by L. A. Ziff, chairman, 1,260,000 shares should have been 22,500.

Computer Holdings - Mr. S. Walker has reduced his shareholding in Computer Holdings to 42,000 (0.6 per cent).

Evans Industries - Norwich Union Insurance Group holds 811,702 shares (5.47 per cent).

Consolidated net assets of the two companies specialised cutting tool distributors were £66,465 and net profits for the year ended August 31, 1978, were £6,715.

## DARES ESTATES

Some 280,000 ordinary shares Dares Estates, the Birmingham-based builder and property developer, have been sold at 35p each in a deal worth just over £81,000 by Tringa, a company owned by the trustees of the settlement formed by Mr. P. D. Jackson, chairman of Dares, and Mr. D. C. Sibley, managing director.

BRICKHOUSE CHEMICALS - The directors of Arrow Chemicals Holdings, formerly Redbrook Investment Trust, have sold 40,500 shares at 130p. Each share of Electronics - E. T.

Harrison, chairman, has sold 40,000 shares.

Clive Discount Holdings - A. N. S. Sales, director, has sold 25,000 shares.

Alexander Howden Group - Mr. R. C. Cooper, Mr. A. J. Page and Mr. M. S. Redman, report that their interest in the company's 52,000 shares has ceased due to a sale of these shares on July 2 at 36p. Mr. K. V. Grob, director, bought 52,000 at 36p on that date.

## BICC TO BUY ELECTRONICS COMPANY

BICC is negotiating to buy a private electronic group, Vero Electronics, which is claimed to be the leading supplier of standard circuit boards in the UK and has U.S. French and German subsidiaries.

Until the negotiations are complete BICC will not disclose details of Vero's profits or assets beyond saying that its sales last year amounted to £15m and significant growth is expected this year.

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## W. E. NORTON COMPLETION

The directors of W. E. Norton Holdings, announces that completion has taken place for the acquisition of the capital of Sidney H. Jackson and Smith (Tools), and Sidney H. Jackson and Smith (1980).

Of the £225,000 cash consideration, £125,000 was paid on completion, the balance to be paid one year later.

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## GENERAL

The sinking of Merriweather No. 2A space ventilation shaft was completed during the quarter and the fans installed and commissioned.

For and on behalf of the board, D. T. WATT (Chairman) R. J. J. FOURIE Directors

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13th July, 1979.

## NORTH AMERICAN NEWS

**Gelco acquires Reliance container unit for \$250m**

BY JOHN WYLES IN NEW YORK

CTI INTERNATIONAL, the world's largest lessor of marine containers, is to be sold by the Reliance Group to the fast-growing Gelco Corporation of Minneapolis for \$250m.

The tentative agreement announced by the two companies yesterday came as something of a surprise, since Reliance had not previously indicated that CTI was for sale. Gelco's takeover ambitions, however, emerged in May when it failed to acquire 48 per cent of another container leasing company, Interway Corporation, for around \$51m.

The provisional agreement provides for Gelco to pay \$140m in cash and another \$110m in

## INTERNATIONAL COMPANIES and FINANCE

**Sharp rise in profits at Chase Manhattan**

By David Lascelles in New York

non-convertible preferred stock which Gelco must redeem within four years. The acquisition of CTI will push the value of Gelco's assets well over the \$1bn mark, but it may also raise some concern about the company's debt burden.

At the end of April, the company's total liabilities amounted to \$955.3m against shareholders' equity of \$107.13m.

Gelco, which specialises in vehicle leasing and transport management, has achieved 100 per cent average annual growth in revenues and 65 per cent growth in earnings in the last five years. During the nine months ended April 30, the company's revenues were \$316.8m

compared with \$233.3m, and net earnings were \$16.75m compared with \$12.98m.

CTI's growth in recent years has also been rapid, and the company has more than doubled its container fleet to 225,000 units in just over two years.

Its revenues rose 47 per cent last year to \$111m, and pre-tax operating earnings were up 28 per cent to \$36.8m.

CTI's revenues were, however, only a small proportion of the Reliance Group's which turned in \$1.23bn in 1978 and earnings of \$91m. Reliance has minority interests in several financial services companies, but its principal operations are in insurance.

**Strong second quarter at CPC**

BY TERRY OGG

SECOND QUARTER net profits earned by CPC International, the large corn refiner, industrial foods and consumer products group, jumped 19.4 per cent to \$1.4m.

Net earnings per share were \$1.74, well ahead of analysts' estimates of between \$1.63 and \$1.65. While the looming downturn in U.S. economic activity could hit figures for the third

and fourth quarter, New York analysts are confident their full year predictions of earnings per share around 7.05 will be fulfilled.

Sales in the three months to June 30 were up from \$793.9m to \$801.1m and took the total for the first half year to \$1.75bn compared with \$1.54bn, last year.

According to analysts, sales and earnings from branded

grocery products have been making good progress both in the U.S. and in CPC's important foreign markets. But the big boost to the figures appears to have come from improvement in the U.S. corn wet milling operations. In recent years this activity has been under pressure from low priced sucrose and from overcapacity within the U.S. corn wet milling industry.

**ITT allays executives' fears**

BY OUR NEW YORK STAFF

INTERNATIONAL Telephone and Telegraph was yesterday seeking to assure its senior executives in Europe that a trip to Germany by the company's chairman, Mr. Harold Geneen, was not the prelude to a major management shake-up among European subsidiaries.

Anxieties were apparently sparked by the resignation last Friday of Mr. Gerhard Andlinger after just four months as president of ITT Europe. Mr. Andlinger, aged 48, was a close associate of Mr. Lyman

Hamilton Jnr., who appointed him, and who was himself ousted as chief executive at a Board meeting last Wednesday. Mr. Geneen apparently played a central role in Mr. Hamilton's sacking, and when his Concord ticket to Europe on Thursday was followed within 24 hours by Mr. Andlinger's resignation, a tremor of anxiety shook senior echelons of ITT management.

However, the company stressed yesterday that Mr. Geneen was making a private visit to Germany

Mr. Andlinger had worked in senior executive posts at ITT between 1960 and 1967, and again between 1972 and 1976. He rejoined the company late last year as an executive vice-president and was appointed four months ago to head the subsidiary whose operating companies last year had sales of \$8.7bn.

Mr. John Gulliford, aged 53, who will succeed Mr. Andlinger, was previously ITT's vice-president in charge of operations in Africa and the Middle East.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Closing prices on July 11

U.S. DOLLAR		Issued	Change on day week Yield
STRAIGHTS		Bid Offer day week Yield	
Aicos of Australia	10 88	80	9.04 9.04 9.04 9.04 10.08
Alico Howden	XIV 88	81	9.04 9.04 9.04 9.04 12.12
Avon Fin. Co.	10 87	80	9.71 9.71 9.71 9.71 10.67
Bayer Fin. F.	XV 88	80	9.23 9.23 9.23 9.23 9.23
CECA 9% 64-69	50	227	9.51 9.51 9.51 9.51 9.51
Canada 9% 64	350	95	9.51 9.51 9.51 9.51 9.51
Canadian 9% 64	350	102	9.51 9.51 9.51 9.51 9.51
Canadian Pacific 8% 89	50	98	9.04 9.04 9.04 9.04 9.23
Carter Hawley 8% 88	50	97	9.04 9.04 9.04 9.04 9.23
Comcast Inv. E.	10 84	81	9.04 9.04 9.04 9.04 10.31
Dominion Fin. 8% 85	50	98	9.04 9.04 9.04 9.04 10.31
Dow Chem. 0.75% 94	200	98	9.51 9.51 9.51 9.51 9.79
EIB 9% 85	150	99	100 100 100 100 10.70
EIB 9% 88	150	100	100 100 100 100 10.70
EIB 10% 89	150	100	100 100 100 100 10.70
EIB 10% 90	150	100	100 100 100 100 10.70
Export Dv. Cen. 8.85 84	100	10205	101 101 101 101 10.70
Export Dv. Cen. 8.85 84	100	10205	101 101 101 101 10.70
Eksportfin. 8% 85	50	98	9.04 9.04 9.04 9.04 9.24
Finnair 8% 85	100	97	9.04 9.04 9.04 9.04 9.24
Finland 5% 85	100	102	9.04 9.04 9.04 9.04 9.24
GTE Finance 8% 84	50	97	9.04 9.04 9.04 9.04 10.27
GTE Finance 8% 85	50	97	9.04 9.04 9.04 9.04 10.27
Gulf Int. Fin. 8% 85	50	98	9.04 9.04 9.04 9.04 10.28
Hoechst Fin. XIV 86 85	125	98	9.04 9.04 9.04 9.04 9.57
Hospital Fin. 8% 85	82	98	9.04 9.04 9.04 9.04 9.57
Hospital Fin. 8% 86	82	98	9.04 9.04 9.04 9.04 9.57
Hospital Fin. 8% 87	82	98	9.04 9.04 9.04 9.04 9.57
ITT Antilles 8% 88	75	97	9.04 9.04 9.04 9.04 9.57
Kennecott Int. 8% 88	100	98	9.04 9.04 9.04 9.04 9.57
Manitoba 8% 88	100	98	9.04 9.04 9.04 9.04 9.57
Mar. Fin. 8% 88	100	98	9.04 9.04 9.04 9.04 9.57
New Fin. 8% 88	100	98	9.04 9.04 9.04 9.04 9.57
New Brunswick 8% 84	75	97	9.04 9.04 9.04 9.04 9.57
Newfoundland 10% 84	90	98	9.04 9.04 9.04 9.04 9.57
Norsk Hydro 8% 84	50	98	9.04 9.04 9.04 9.04 9.57
Norway 8% 84	150	100	100 100 100 100 9.57
Norsk Hydro 8% 85	150	100	100 100 100 100 9.57
Novia Scotia Pwr. 8% 85	50	98	9.04 9.04 9.04 9.04 9.57
Occidental Fin. 10% 84	80	98	9.04 9.04 9.04 9.04 9.57
Occidental Fin. 10% 85	80	98	9.04 9.04 9.04 9.04 9.57
Pennwalt 0.5% F. 84	84	98	9.04 9.04 9.04 9.04 10.27
Portland 10% 84	50	97	9.04 9.04 9.04 9.04 10.54
Quebec Hydro 10% 84	50	98	9.04 9.04 9.04 9.04 10.54
Quebec Hydro 10% 85	50	98	9.04 9.04 9.04 9.04 10.54
Sears Roebuck B 82	150	98	9.04 9.04 9.04 9.04 10.72
Stockholm 8% 84	60	98	9.04 9.04 9.04 9.04 10.72
Sweden 5% 84	80	98	9.04 9.04 9.04 9.04 10.72
Sweden 5% 85	200	98	9.04 9.04 9.04 9.04 10.72
Unilever NV 9% 87	105	97	9.04 9.04 9.04 9.04 9.75
Warner-Lambert 8% 84	100	97	9.04 9.04 9.04 9.04 9.75
DEUTSCHE MARK			
STRAIGHTS		Bid Offer day week Yield	
American Ex. Int. 5% 87	70	93	9.04 9.04 9.04 9.04 10.27
Argentina 5% 89	150	98	9.04 9.04 9.04 9.04 10.27
Argent. Inv. 5% 89	150	98	9.04 9.04 9.04 9.04 10.27
Austria 5% 84	150	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 88	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 89	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 90	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 91	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 92	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 93	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 94	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 95	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 96	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 97	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 98	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 99	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 00	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 01	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 02	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 03	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 04	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 05	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 06	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 07	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 08	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 09	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 10	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 11	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 12	50	98	9.04 9.04 9.04 9.04 10.27
Bartsch Desarrollo 7% 13	50	98	9.04 9.04 9.04 9.04 1

## INTERNATIONAL BANKING

## Gamekeeper becomes poacher

ADVICE has long been offered by a complement of banks by British merchant banks, by U.S. commercial banks, or by German universal banks, each proud to present the full catalogue of services at its disposal. But it is only recently that a select group of investment and merchant banks have stressed some potential clients all of them governments, that they have no interest in financing them at all. Instead they offer "wholly objective" advice as to how these clients should borrow, invest and arrange their financial affairs.

The best-known example of this sort of financial consultancy can be found with the aid of a magnifying glass at the bottom of recent "bonobes" for a 100m Eurodollar loan to the Republic of Gabon. A footnote reveals that the "financial advisers to the borrower" were John Leib Lehman Brothers International in New York, Lazard Frères et Cie in Paris and S. G. Warburg and Co. in London.

These three banks are known to other bankers as the "tried." They came together four years ago when the Indonesian government was facing the disastrous over-indulgence of Pertamina, the state-owned oil company. The Government needed advice as to how it could finance the short-term debt incurred by Pertamina. Each of the three banks offered their services and the Government finally invited them to join forces.

The combine which evolved discovered that it offered a service which was attractive to

other developing countries. It was better insulated than a single merchant/investment bank against the charge that its advice was tinged with self-interest. Its triple nationality was proof against suspicion of nationalism. And an agreement between three banks on financial strategy appeared a quite impressive consensus. The triad has since extended its list of publicly-known clients to include Sri Lanka, Ghana, Peru, Gabon.

The basic rule of the triad is that none of its members can do

else offers advice on currency reserve investment—although here the principle of "all for one and one for all" appears to be interpreted more flexibly. There are other examples of this move to the borrowers side of the table. Indeed a great number of banks will claim that they keep their feet firmly astride the table and that any distinction involves drawing a line through a very grey area. But sticking to the purist definition: Dillon Read, another U.S. investment bank has had a non-lending, advisory relation

with a new brand of banking which involves banks telling countries how to borrow from other banks. It is perhaps the ultimate expression of the fee-earning activity which international banks have developed as an alternative to the competitive business of accepting money and relending it.

NICHOLAS COLCHESTER explains.

business with any client country except via the triad. Whichever bank is taking the lead in the triad's relationship with a particular client—because of long experience with the country or the problem involved, the fees are always split three ways. The other basic principle is that the triad stays firmly on the borrower's side of the table—in any negotiation over financing.

Arranging finance is probably the core of the triad's business in that its clients tend to be countries which need money and advice. But it also advises on contract negotiation, on steps to promote foreign direct investment, on project finance, and on the organisation of domestic monetary systems. The triad

First Boston's European arm was also involved as financial consultant in a case which showed up the uncomfortable aspect of such fee earning. It was asked to help negotiate last year's \$1bn "jumbo" loan for Nigeria—a loan which proved extremely difficult to put together.

First Boston was deeply involved in the negotiations but without the absolute authority needed to conduct them for the Nigerians. When the financing began to prove difficult to arrange, First Boston found

are paying the triad too much, and make the case against such payments.

But on the other hand bankers also concede that it is useful to have financiers "on the other side of the fence" helping the borrowing country do the great work for the loan. One U.S. banker also explains that it is easier to drive a hard bargain with someone who understands your reasons for doing so than with a customer which is suspicious of your motives.

The arrival of investment/merchant banks in the prosperous role of pure consultant is a logical extension of a trend which has existed for some time. In the early days of loan syndication—the early 'seventies—it was investment banks which often managed the lending syndicates. This function was then usurped by banks with the underlying financial fire-power.

Although the borrower's market has made it easier for small banks to retain a share of the lending business, the underlying pressure continues to steer these banks towards consultancy and away from the provision of finance. This adds a new element of competition to the already highly competitive market for international loans.

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## BANCO REAL

(Incorporated in Brazil with limited liability)

US \$ 10,000,000  
Medium-Term Loan  
(Resolution 63)

Arranged and provided by

NIPPON EUROPEAN BANK S.A.

NEB

July 1979

## Italian telephone deal

By Max Wilkins

TELETTRA, Fiat's Italian telecommunications subsidiary, has signed a detailed co-operation test with SIT-Siemens, the state-owned telephone equipment manufacturer.

The deal is one of a complex series of moves which have been proposed for the re-organisation of the Italian telecommunications industry.

SIT-Siemens, with about half the domestic market for switching equipment, is at present developing a new computer-controlled system of exchanges. It is thought that Telettra, an electronics-based company could contribute to this development work.

Telettra—and SIT-Siemens have now both told the Italian government that they have reached formal agreement under three basic headings. These are understood to be:

• Joint production of telephone switching equipment.

• A joint approach to the marketing of telecommunications equipment outside Italy.

• Co-operation in research and development, including electronic switching equipment.

The deal still leaves open the question of how the telephone switching equipment industry in Italy may be further re-organised to reduce the number of suppliers from the present four to perhaps two or three.

The companies in the market are L. M. Ericsson Sweden, ITT, General Telephone Electronics and SIT-Siemens. Telettra has mainly supplied transmission equipment. GTE has been talking informally to both Telettra and to SIT-Siemens about possible co-operation, but so far nothing appears to have resulted from the talks.

## Triumph Werke sharply ahead

BY OUR FINANCIAL STAFF

SHARPLY HIGHER profits for 1978 and a forecast of another positive result in the current year were announced yesterday by Triumph Werke of West Germany, the parent company for the Triumph-Adler office equipment group.

Last year Triumph Werke managed to lift net profits by a record 10.4% to 14.6m (DM 19.3bn). The outlook for 1979 is being influenced by an upturn in domestic demand with the company noting an improvement in orders for office equipment and electronic products.

This was explained yesterday by managing Board chairman Herr Gerd Weers who pointed out that the continued improvement in his company's fortunes was also in part a reflection

of its new parentage following the deal between Litton Industries of the U.S. and German car maker Volkswagen.

VW is in the process of purchasing a majority interest in the Triumph group from the American company and plans subsequently to pump in fresh capital along with other shareholders. VW is to subscribe to an additional DM 19.3bn Triumph nominal capital.

Herr Weers stressed the importance of the links with VW. "The planned takeover combined with an injection of new capital provides us with the means of implementing an all-encompassing and necessary investment programme," he declared.

Herr Weers warned that the

group's earnings could be affected by rising raw materials prices at a time when the consumer market for office equipment was highly price-competitive. However, the reception of the group's products at the recent international Hanover trade fair had been a positive sign for 1979.

Tomorrow's annual meeting will vote on the proposal to raise capital to DM 80.5m from DM 24.5m. After the capital increase and the purchase of new shares, VW will hold around 55 per cent of the outstanding shares.

At some time Dierh. GmbH will have nearly doubled its share of Triumph Werke to 25 per cent, while Litton Industries will hold 18 per cent.

## CIT-Alcatel plans expansion in U.S.

BY DAVID WHITE IN PARIS

THE FRENCH telecommunications company CIT-Alcatel plans to compete in the U.S. market for digital telephone exchanges with a new model designed and made by a subsidiary in Reston, Virginia.

The French concern has given itself two years to bring to the market a switching system adapted to U.S. requirements and dealing with fewer than 10,000 lines.

The move follows the announcement of similar ventures by Siemens of West Germany and Nippon Electric of Japan to make small digital exchanges for the U.S. market.

CIT-Alcatel, which belongs to the CCE Electrical Group, at

first studied possibilities for buying up U.S. interests in the field but decided instead to start from scratch by setting up a wholly-owned subsidiary, Telecommunication Switching Systems.

The company said that its U.S. operation would be given a free hand in planning and marketing the system, which would be a different concept from the larger exchanges made by the parent company in France.

CIT-Alcatel is also looking to other markets such as Canada and Venezuela which conform to the U.S. pattern. It did not disclose how much it planned to invest in the U.S. operation.

## Dutch bank to go ahead with American purchase

BY MICHAEL VAN OS

MAJOR DUTCH bank Algemene Bank Nederland has been given permission by the U.S. authorities to acquire the capital of the Basilea National Bank of Chicago.

The acquisition, which involves an expenditure of \$82m, means an "important expansion" of ABN's activities in the U.S. The Dutch bank already has offices in New York, Chicago, Los Angeles, San Francisco, Houston, Atlanta and Pittsburgh.

Basilea, founded in 1927, has about 700 employees and has built up a strong position in the retail market. Balance sheet total amounted to \$947m at the end of last year. ABN will acquire 84 per cent of the issued

capital of \$43.67m from GATX Corporation, a Chicago-based freighting and financial stores group, and 14 per cent from five other shareholders.

At the same time, ABN will be making a public bid for the remaining 2 per cent of the capital on the same conditions: \$118.20 per share.

ABN has the most extensive network of foreign branches of any Dutch bank with more than 200 operating in some 40 countries. At the end of last year something like 30 per cent of assets were outside Holland with nearly 40 per cent of total earnings arising from non-domestic operations.

## Policy switch for Italian builder

MILAN—Beni Immobili

Italiens (BII), a real estate and construction company, has formally changed its corporate charter to permit it to diversify into other sectors. The switch follows the recent purchase of a 56 per cent interest in BII by unidentified parties represented by Istituto Finanziario Nazionale, a Genoa-based financial company. The company is linked to the Bonomi family holdings. Chairman Anna Bonomi, Bonchi, announced that the company would pay a dividend in 1979 for the first time in five years and would implement a long-delayed operation to issue new shares to give

capital to L22.2bn from L16.0bn. Chase

estimates that the company would pay a dividend of \$3.80m in 1979.

Allowing for the traditional deficit on services and transfers,

estimated in excess of \$4bn, a current account surplus of \$3bn appears assured, contrasting with a deficit of \$3.8bn last year, Chase says.

It adds, "Capital inflow—mainly in the form of Eurodollar loans as well as some \$300m-\$400m in direct investment funds—can be expected to add another \$2bn, resulting in an overall balance of payments surplus of \$5bn this year, compared with a \$1.9bn payments deficit in 1978."

An attempt may be made to

raise funds for Pakistan on the Eurocurrency markets, in order to surmount potential debt-servicing problems later in the year, Simon Henderson writes from Islamabad.

The Government budget last month indicated that \$300m would have to be raised from abroad, in addition to short-term commitments totalling another \$300m which were entered into last year.

While there is no clear picture on how these funds will be raised, there are suggestions that \$200m might be made available from Saudi Arabia to start an Islamic wealth tax system.

The remaining \$100m would be raised for Pakistan on the Euromarkets, while efforts would also be made to roll over the other \$300m of debts.

## Nigeria extends international borrowings

BY JOHN EVANS

NIGERIA WHICH looks likely to return to a balance of payments surplus this year, is nonetheless extending its borrowing in the international credit markets, according to Euromarket bankers.

The country's last loan, a \$750m facility, was completed late last year. However, this credit was surrounded by difficulties, chiefly because of the growing economic problems Nigeria encountered after its economic development plans strip stripped its oil-export revenues.

The current series of transactions are much less ambitious in size and are generally being confined to the financing of specific development projects in the country.

Among the latest loans, Amex Bank is assembling a banking syndicate to advance \$130m which will be devoted to the Chad irrigation project. The eight-year credit carries a spread of 1 per cent.

According to an analysis by the Chase Manhattan Bank economics group, Nigeria stands to earn up to 77 per cent more in oil export receipts this year, as a result of the OPEC pricing decisions in June.

If Nigeria raises the price of its crude to the \$23.50 per barrel ceiling, and if this pricing is sustained, gross oil revenues would increase by an additional \$1bn to a total of \$16.4bn. This would raise total export receipts, including non-oil items, to an estimated

\$17.6bn this year. Chase

estimates that the country would pay a dividend of \$3.80m in 1979.

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US \$ 10,000,000  
Medium-Term Loan  
(Resolution 63)

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NEB

July 1979

All these securities having been sold, this announcement appears as a matter of record only.

FFI

## Finance for Industry Limited

(Incorporated in England under the Companies Act 1948 to 1967)

£30,000,000

## 12½ per cent. Sterling/U.S. dollar payable Bonds 1989

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Banque de Paris et des Pays-Bas

Barclays Bank International Limited

County Bank Limited

Lloyds Bank International Limited

Merrill Lynch International & Co. Limited

Samuel Montagu & Co. Limited

Nomura Europe N.V.

The Royal Bank of Scotland Limited

Salomon Brothers International

Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

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Bache Halsey Stuart Shields Incorporated

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Banca Commerciale Italiana

Bank Guittwiller, Kurz, Bungener

Bank Julius Baer International Limited

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All of these Securities have been sold. This announcement appears as a matter of record only.

**\$50,000,000**

**The Nippon Credit Bank (Curaçao) Finance, N.V.**

**Guaranteed Floating Rate Notes Due 1986**

Payment of principal and interest unconditionally guaranteed by

**The Nippon Credit Bank, Ltd.**  
(Kabushiki Kaisha Nippon Saikai Shinyo Ginko)

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BAYERISCHE VEREINSBANK  
BIG LUXEMBURG, S.A.  
CENTRALE RABOBANK  
CHEMICAL BANK INTERNATIONAL GROUP  
CREDIT COMMERCIAL DE FRANCE  
CREDIT DU NORD  
CREDIT SUISSE FIRST BOSTON  
CREDITANSTALT-BANKVEREIN  
DAI-ICHI KANGYO BANK NEDERLAND N.V.  
DEN NORSKE CREDITBANK  
DEUTSCHE GENOSSENSHAFTSBANK  
DOMINION SECURITIES  
DRESSENBERG BANK  
EFFECTENBANK-WARBURG  
EUROMOBILIARE S.p.A.  
GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN  
HAMBROS BANK  
HESSISCHE LANDESBANK  
GIROZENTRALE  
IBI INTERNATIONAL  
JARDINEFLEMING & COMPANY  
KOREA EXCHANGE BANK  
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LOEB RHOADES, HORNBLOWER INTERNATIONAL  
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NEW JAPAN SECURITIES EUROPE  
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NOMURA EUROPE N.V.  
OKASAN SECURITIES CO. LTD.  
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ORION BANK  
PIERSON, HERLDING & PIERSON N.V.  
POSTIPANKKI  
PRIVATBANKEN  
ROTHSCHILD BANK AG  
SANWA BANK (UNDERWRITERS)  
SALOMON BROTHERS INTERNATIONAL  
SKANDINAViska ENSKILDA BANKEN  
SKANDINAViska ENSKILDA BANKEN  
SOCIETE GENERALE  
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SUN HUNG KAI INTERNATIONAL  
SVENSKA HANDELSBANKEN  
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TRADE DEVELOPMENT BANK  
VEREINS-UND WESTBANK  
WAKO SECURITIES CO. LTD.  
WORLD BANK  
WORLD BANK  
YAMAICHI INTERNATIONAL (NEDERLAND) N.V.  
YAMATANE SECURITIES CO. LTD.

All of these Securities have been sold. This announcement appears as a matter of record only.

**\$150,000,000**

**Honeywell Inc.**

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**BEAR, STEARNS & CO.**

**DILLON, READ & CO. INC.**

**DREXEL BURNHAM LAMBERT**

**E.F. HUTTON & COMPANY INC.**

**LAZARD FRERES & CO.**

**KIDDER, PEABODY & CO.**

**PAINE, WEBBER, JACKSON & CURTIS**

**SHEARSON HAYDEN STONE INC.**

**SMITH BARNEY, HARRIS UPHAM & CO. WERTHEIM & CO., INC.**

**DEAN WITTER REYNOLDS INC.**

**DAIN, KALMAN & QUAIL**

**PIPER, JAFFRAY & HOPWOOD**

**July 12, 1979**

## Nissan asks Ford to sell half of JATCO stake

BY YOKO SHIBATA IN TOKYO

NISSAN MOTOR has requested Ford Motor of the U.S. to part with 50 per cent stake in Japan Automatic Transmission Company (JATCO) to Nissan. The request was made in letter from Nissan's president, Mr. Takashi Ishihara to Mr. Philip Caldwell, previously of Ford. This follows the agreement announced last week for Ford to take a 25 per cent interest in Toyo Kogyo, the maker of Mazda cars.

JATCO was established in 1975 under a Ford manufacturing licence in anticipation of strong future demand for automatic vehicles. The company, which manufactures automatic transmission, was capitalised at Y3.24bn (\$15m), with 50 per cent held by Ford, and 25 per cent each by Nissan and Toyo

Kogyo. executive as president of JATCO. However, Toyo Kogyo has argued.

However, the agreement of Ford's buying a 25 per cent stake in JATCO has caused grave concern for Nissan, where it is seen as threatening the lessening of Nissan's influence over JATCO and the stability of its automatic transmission supply.

At the time, Toyo Kogyo and Ford had made it clear that it would like to bring its stake in JATCO up to 50 per cent, and eventually attain full control. According to Toyo Kogyo, the original intention of setting up JATCO was to achieve domestic production of automatic transmissions.

After the tie-up, Ford and Toyo Kogyo together control 75 per cent of JATCO, and Nissan 25 per cent. The capital distribution ratio should reflect the operations of JATCO by 20 per cent of the products of which are purchased by Nissan.

Over the years, Nissan has tightened its grip on JATCO by purchasing 80 per cent of its output and installing a Nissan

supply of automatic transmission is, in view of this, indispensable for Toyo Kogyo.

Nissan appears to have made the change to negotiating with Ford in an attempt to break the deadlock in its attempts to acquire the Toyo Kogyo stake.

**Advance in profits for Bahrain banks**

By Mary Fing in Bahrain

BAHRAINS two biggest retail banks have reported increased profits for the first six months of 1979.

The National Bank of Bahrain earned Bd 1.88m (\$4.9m), or 64 per cent more than in the same period last year, while the Bank of Bahrain and Kuwait earned Bd 1.16m (\$2.8m), for a increase of 23.3 per cent.

While the seven-year-old Bank of Bahrain and Kuwait appears to be growing more rapidly than the older established National Bank, the two are not directly comparable. BBK is the only locally incorporated bank to have a foreign branch and it consolidated balance sheet includes both the year-end Kuwait operation and the onshore banking unit of the Bahrain Commercial Bank.

Consolidated assets have increased in the past six months from Bd 222.1m to Bd 256.2m.

National Bank's assets Bd 183.7m, were Bd 204.2m down on June 30, 1978, and Bd 43m down on December.

This was attributed by Mr. John House, the general manager, largely to an increase in construction in some market activities resulting from sharp fluctuations in the interest rates of regional currencies in which NBB deals.

The loan volume increased to more than Bd 16m from Bd 14.5m in June 1978 to Bd 19.5m at the end of last month. All figures are unaudited and subject to adjustment.

## Ovenstone rights terms

CAPE TOWN—Ovenstone Investments has proposed a rights issue of some 34,420 ordinary shares of 12.50 cents each, on the basis of 1.20 new ordinary shares for every 100 old shares at 25 cents a share.

The offer, which will raise R8.6m (equivalent to about \$10m), will open on July 27 and close on August 17, with results to be announced on August 27.

The participation of ordinary shareholders apart, holders of the 3.5 per cent and 11.25 per cent convertible redeemable cumulative preference shares of R1 each will be entitled to new ordinary shares for every 100 of 3.5 per cent preference held, and to 144 new ordinary shares for every 100 of 11.25 per cent preference held.

The issue, plus a simultaneous one-for-one scrip issue, raised the paid-up capital of the bank to \$101.67m from \$77m.

Reuter

## Palm oil plant venture

BY WONG SULONG IN KUALA LUMPUR

TOKYO—Kubota, a diversified Japanese manufacturer of agricultural and industrial machinery, has announced a fall of 0.8 per cent in consolidated net profit, to Y19.49bn (\$89.8m) in the fiscal year to April 15, from Y19.57bn in the previous year, reports AP-DJ.

Sales totalled Y529.71bn (\$2.4bn), down 4.3 per cent from the previous year's level, while

exports totalled Y55.23bn, rising 20.4 per cent from the preceding fiscal year.

Officials said sales of agricultural machinery were brisk, contributing to an overall increase. Their net profit declined, however, partly because of foreign exchange fluctuations.

Reuter

Meanwhile, Negreti Sembila Oil Palms (NSOP), a quoted company on the Kuala Lumpur exchange has announced a three-for-two scrip issue to capitalise on the 17.5m ringgit surplus arising from the revaluation of its estates.

Reuter reports from Singapore that Overseas Union Bank has announced that its one-for-six rights issue of 12.83m shares at \$32 for each \$1 share closed oversubscribed.

The issue, plus a simultaneous one-for-one scrip issue, raised the paid-up capital of the bank to \$101.67m from \$77m.

Reuter

New Issue

These Notes having been sold, this announcement appears as a matter of record only.

## National Westminster Bank Limited

**U.S. \$100,000,000 Floating Rate Capital Notes 1994**



Credit Suisse First Boston

Banque de Paris et des Pays-Bas

Credit Commercial de France

Morgan Stanley International

Union Bank of Switzerland (Securities)

Westdeutsche Landesbank Girozentrale

Global Bank A.G.

County Bank Limited

Banque Nationale de Paris

Banque Populaire Suisse S.A. Luxembourg

Kidder, Peabody International Limited

Swiss Bank Corporation (Overseas) Limited

Handelsbank NW (Overseas) Limited

Commercial Monographe de Paris

Continental Illinois National Bank

Credit Agricole (C.A.C.A.)

Credit Industriel et Commercial

Credit Lyonnais

Credit du Nord

Credit Foncier de l'Etat (A.F.C.E.)

Credit Foncier de la Zone Industrielle de Suresnes

Credit International de Luxembourg S.A.

Credit Louis-Dreyfus

Credit Lyonnais



# Early Wall St. trading moderately active

## INVESTMENT DOLLAR PREMIUM

\$2.60 to \$1.2715 (26.1%). Effective \$2.2420 9.9% (31%). TRADING on Wall Street firm in moderately active trading after a weak start.

Analysts said stock prices were hit at the outset by a sharp drop in the dollar on President Carter's energy message.

Closing prices and market reports were not available for this edition.

Commenting on the firming trend, they noted the market declined last week on expectations of a weak speech from President Carter. With that out of the way, analysts said, bargain hunting set in.

Selected issues that should benefit from specific energy programmes were also gaining, but there was little to spur the overall market in Carter's Kansas City speech.

The Dow Jones industrial average lost a fraction but advances led declines six to five on volume of 12m shares.

Volume leader IBM tacked on 1 to 70 after touching a new low of 69 for the year on Friday. Last week IBM reported a 3.5 per cent fall in second quarter profits.

Among issues that could benefit from expanded use of coal and production of synthetic fuels and oil from shale, North American Coal rose 13 to 37.5, Occidental Petroleum 1 to 24 in active trading. Cambuskin Engineering 1 to 53, and Dynalitron, the American Stock Exchange volume leader, 1 to 19.

Railroads also advanced. Burlington Northern, which reported sharply higher second quarter net and raised the dividend, jumped 21 to 60. Norfolk and Western added 1 to 28.5 and Chessie System 1 to 30.

Bank America and Chase Manhattan both added fractions on news of improved second quarter profits.

Amex prices were mixed in moderate trading. The index added 0.50 to 196.59 but losses led winners by a small margin on volume of 1.5m shares.

Goldfield, which holds coal properties, added 1 to 13 as the second most active stock. Gains of 1 point or more were recorded by Research-Cottrell, Banister Continental and Dome Petroleum. Dome agreed to buy some oil and gas properties from Mesa Petroleum for CS200m. Mesa added 1 to 8651 on the NYSE.

Cook Paint and Varnish lost

1 to \$37. It reported a fiscal second quarter loss and said it is discussing the sale of its assets.

## Canada

The market continued higher in moderate trading as the composite index rose 4.3 to 1,541.7. Advances led declines 180 to 114.

Ram Petroleum fell 11 to 10.

A subsidiary of the company has tested salt water in a Utah well.

Among other oils, Canadian Superior at 132, Gulf Canada at 551 and Texaco Canada at 67.5 rose 5, while Range Oil Canada gained 56 to 281.

On a record London fix, gold issues were higher as Campbell Red Lake rose 1 to 22. Dickinson Red Lake rose 1 to 22. Dickinson Mines 1 to 42 and Dickenson Mines 1 to 83.

Non oil volume was 1,658,182 shares compared with 2,838,276 in the previous session.

## Tokyo

Share prices closed higher in active trading, led by energy-related issues after President Carter's speech dealers said.

The market average rose \$3.00 to close at 6,188.73, with the volume at 400m shares. The Tokyo Stock Exchange Index closed at 439.56, up 2.26.

Share related to alternative sources of oil rose widely.

including Tokyo Sanyo Electric up 26 to 509, Fujitsu 24 to 403 and Nippon Electric 26 to 356.

Some oil, mining and trading houses also rose on reports that China is ready to begin negotiations with Japan on the possible joint exploration of oil in the East China Sea.

Steels and heavy electricals closed firmer on good earnings prospects, with Hitachi up three to 233, Toshiba six to 149, Kawasaki Steel three to 125 and Nippon Steel two to 118.

However, some shipping lines and some oil's closed lower on profit taking. The second market closed slightly higher with the volume at 8m shares.

## Australia

The telecommunications dispute continued to have a dampening effect on the market today, dealers said.

Operators were also holding off to see how Wall Street reacted to President Carter's energy speech and for the issue of the latest Australian cost of living figures later this week.

Western Mining rose AS1.44 from AS1.38 while Hartog Mining rose from AS1.65 to AS1.72.

Queensland Mines ended 25 cents ahead at AS1.80 and Kitec Investments gained 10 cents.

Deutsche easing 30 pfennigs while in Stores Karstadt lost 1.50 and Herten gained the same.

Stahl, diamond stocks, Ashton rose 2 cents to AS1.00 and Oster was steady at 77 cents.

Market leader BHP closed 6 cents ahead, with the market, anticipating a strong profit figure when the annual results are released on Friday. Asset lost a cent to AS1.26 and TNT eased 2 cents to AS1.34.

CSR firms 2 cents to AS3.57, while Bundaberg Sugar dropped 5 cents to AS4.25.

In Sydney uranium interests were well supported with leader Pan Canadian rising 70 cents to AS14.10, Queensland 25 to AS3.80 and Kaduna Investments 10 to AS3.80.

Market leader BHP, firms 4 cents to AS9.36, with brokers predicting a substantial profit rise, if not a record, when BHP reports on Friday for the year ended last May.

## Paris

The market was mixed in quiet trading as operators awaited Wall Street's reaction to President Carter's energy speech.

Oils and Electric firms, Chemicals and Mechanical Engineers ended with Food, Department Stores and Metals were mixed and Banks, Insurance Investments. Properties and Constructions were steady.

Cie Francaise des Petroles firms 2.70 to 11.70 AS18.80 after announcing it will sell its unprofitable subsidiary Total Suisse to Catell International Inc.

Among foreign stocks, Americans, Oils, Coppers and Gold Mines were mixed. Germans were steady and Canadians firms.

Among foreign stocks, UK, Canadian and French were lower, Dutch unchanged, German steady and US. higher. Petreina, American Petros and Canadian Petrofina all rose.

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## Hong Kong

Stock prices eased across the board in thin featureless trading with market sentiment depressed by the latest increase in local oil prices and a disappointing land auction on Friday, dealers said.

The Hang Seng index closed 2.61 points down at 548.90. Utilities fell the brunt of the oil price increase, with HK Electric falling 2 cents to \$4.49, and China Light easing 30 cents to \$30.30.

Among properties, Chemex gained 10 cents to 12.20, Great Eagle 74 to 4.375, Sun Hung Kai Properties 20 to 20 and Swire Properties 5 to 5.20.

## Amsterdam

Share prices closed mostly lower in very quiet trading with Unilever and Royal Dutch 1 and 1.80 lower respectively, to 1.80 and 1.60 lower respectively, to 1.60.

Shares with losses of 1.10 or

more included Bois, Alcan and Van Oordt.

Bank Nederland, VNM Stock and Westland.

Utrecht Hypothekbank 1.1-2.20.

State Loans were narrowly mixed.

Properties and Constructions were steady.

Cie Francaise des Petroles

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after announcing it will sell its unprofitable subsidiary Total

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## Brussels

Belgian shares closed mostly lower in moderate trading.

Source said.

Tele-rose, while Reserve, Sefina, Sider, Intercom, Astremera, FN, Cockfield, Wagon Lits, GR, ST Rock and Tessenderlo, all fell. Gold Mines were mixed.

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## Switzerland

Prices closed steady on minimal turnover, with moderate interest continuing for a few secondary stocks, dealers said.

Industries tended slightly higher but fell on profit-taking after last Friday's advances.

## Germany

Most leading shares on the Frankfurt bourse firms though some registered slight losses in late trading.

Chemical and Electricals

firm, while Autos were mixed,

with BMW and Daimler, easing

and VW gaining DM 3.50 against the trend.

In Banks Dresdner was un-

changed with Commerz and

Westdeutsche, while Deutsche

and Dresdner gained 10 cents.

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## Indices

### NEW YORK DOW JONES

1978 Since Comp.

July 13 July 12 July 11 July 10 July 9 July 6 High Low High Low

♦ Industrials 867.50 855.86 846.50 850.24 852.30 846.18 870.72 867.80 100.78 100.78

H.M's B'nds 85.70 85.58 85.70 85.50 85.52 85.52 85.50 85.52 100.50 100.50

Transport 246.00 245.64 246.00 245.54 245.54 245.54 247.00 247.00 100.50 100.50

Utilities 107.35 107.51 108.00 108.29 108.29 108.29 108.50 108.50 100.50 100.50

Trading vol. 35,100 31,900 35,700 35,500 35,500 35,500 35,500 35,500 100.50 100.50

♦ Dow's high 827.88 low 827.79

Ind. div. yield % 5.69 5.72 5.67 5.75 5.75 5.75 5.75 5.75 5.75 5.75

STANDARD AND POORS

1978 Since Comp.

July 13 July 12 July 11 July 10 July 9 July 6 High Low High Low

Industrials 115.18 116.55 114.85 116.00 117.00 114.77 116.60 116.40 114.50 114.50

Composite 102.32 102.45 101.84 102.20 104.47 102.02 102.50 102.50 101.50 101.50

July 11 July 3 July 5 July 7 July 9 July 11 July 13 July 15 July 17 July 19

Industrial 860.46 861.82 860.82 861.82 862.82 861.82 862.82 862.82 862.82 862.82

Composite 250.35 250.35 250.35 250.35 250.35 250.35 250.35 250.35 250.35 250.35

July 13 July 12 July 11 July 10 July 9 July 6 High Low High Low

Industrial Combined 860.46 8

## Fear of recession fuels base metals decline

By CHRISTOPHER FRANCIS

FORWARD PRICES of all base metals fell in the London Metal Exchange yesterday, dragged downwards by renewed fears of recession in the U.S., the seasonal lack of demand from industry and the continuing decline in lead quotations.

Traders said President Carter's energy policy plans were not far-reaching enough to avert fears of a recession.

Lead prices, which fell heavily at last week in the absence of Soviet buyers, dropped again under the influence of an increase in LME warehouse stocks. Cash lead was down 22.5c on the day, closing at \$52.8 a tonne while the three-month quotation also fell 20c to \$50.42.

Copper prices also slipped, in spite of a reduction in stocks. Cash wirebars were down 18.5c on the day at \$7.28. Three-month metal finished at \$8.27.5, £17.75 a tonne lower than Friday's close, after touch-

ing \$197 during the morning, the lowest price since January.

The tin market provided the only upswing of the day, with the continuing shortage of nearby stocks pushing cash prices up 25c to \$2.22c at the close. Forward tin, however, followed the general trend, closing 20.5 to \$1.75 a tonne.

Three months tin continued its week-long slide, falling £1.75 to close at £31.15.

After a sharp fall in the morning, aluminium futures staged a modest recovery in the afternoon, but still fell ground on the day. Three-month metal closed at \$85.8 a tonne, down \$1.75.

Dealers said news that Alcan was to resume talks with Goodyear with workers at its three strike-bound smelters in Canada also encouraged selling.

LME officials yesterday were "content" with warehouse stocks of nickel, a week before

the start of spot quotations for the metal. Holdings totalling 2,394 tonnes were made up of 576 tonnes of cathodes and 1,818 tonnes of briquettes.

Copper stocks fell 3,700 tonnes to 187,000, zinc holdings were 825 tonnes lower at 61,400 and reserves of silver also slipped by 700,000 to 18.1m troy ounces.

Tin stocks were 550 tonnes higher at 3,075 tonnes, and lead holdings at 22,800 tonnes were up 1,725.

Rubber strike threat lifted

AKRON—The United Rubber Workers' Union and Goodyear said yesterday they had agreed on terms on a new contract, ending a strike which had been set for one minute after midnight last night.

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## LONDON STOCK EXCHANGE

# June trade figures greeted favourably in markets

## 30-share index rises 4.1 to 470.7—Gilt also higher

Account Dealing Dates  
Option  
\*First Declara- Last Account  
Dealing tions Dealing Day  
Jun. 18 Jun. 28 Jun. 29 July 10  
July 2 July 12 July 13 July 24  
July 16 July 26 July 27 Aug. 7  
July 30 Aug. 9 Aug. 10 Aug. 21

\* New time "dealing may take place from 9.30 am two business days earlier.

First reactions in stock markets yesterday to the June current account surplus of £61m were favourable and leading shares extended earlier gains by a few more pence. Government stocks also improved on their 3.30 pm levels, but the headway was rescinded following the subsequent announcement that after making allowances for various distortions the June current account was in deficit by some £300-£400m.

Prior to the trade figures, business in both equities and the funds had again been slow with special situations providing the features. Unigate were surprisingly suspended pending a statement today when the group's annual results should be announced; the move notably around the stronger possibilities mentioned was a merger or deal with the US-based Hines regarding the latter's UK interests.

Speculative hopes of a possible offer for Decca were whetted by the Philips' bid for the outstanding minority interest in Pye, which jumped 50 to 166p. Mean-

while, the clearing banks featured prominently following Press estimates of a likely 50 per cent increase in interim profits and all the big four made double-figure gains. Lloyds start the season on Friday.

Measuring a slightly cautious air at the opening to the new trading Account, the 30-share index was marginally easier at the first calculation and, although leading issues often closed a touch of the best, it ended 4.1 up at the day's highest of 470.7.

Gilt-edged securities were encouraged by light demand in the wake of the stronger rally for sterling and held gains of 10 to 20p to 166p and 377p respectively. Elsewhere, Standard Chartered was favoured at 475p up 15, but Alexander's Discount or so to the official close. Receipt of the June trade return immediately prompted a fresh improvement but this was eventually lost and quotations reverted to their 3.30 pm levels. Especially notable were selected low-coupon shorts which, in clean form, established gains extending to a full point as in Exchequer 3 per cent 1981 at 89p.

A less nervous investment currency market saw rates recover from Friday's lower levels despite the strength of sterling and the premium closed nearly a point higher on the day at 271 per cent. Yesterday's rate of about 91 per cent. Yesterday's SE conversion factor was 0.9127.

For the second Monday in succession, activity in Traded options sunk to meagre propor-

tions. Only 238 contracts were completed, compared with last Monday's 268 and last week's daily average of 490.

## Banks strong

Comment on dividend potential ahead of the interim dividend season which Lloyds starts on Friday helped the major clearing banks attract a useful demand which left double-figure rises. Barclays led the advance with a gain of 15 to 455p and NatWest put on 12 to 370p while Lloyds and Midland added 11 pence apiece to 347p and 377p respectively. Elsewhere, Standard Chartered was favoured at 475p up 15, but Alexander's Discount, or so to the official close. Receipt of the June trade return immediately prompted a fresh improvement but this was eventually lost and quotations reverted to their 3.30 pm levels. Especially notable were selected low-coupon shorts which, in clean form, established gains extending to a full point as in Exchequer 3 per cent 1981 at 89p.

News of the first-half loss and omission of the interim dividend further boosted the recently troubled Brewin Beard and the shares fell to a 1978 low of 14p before rallying late to close unchanged at 16p. Hogg Robinson hardened 2 to 94p in front of today's preliminary results.

Leading Breweries traded almost, and although initial firmness followed the trade figures, lack of follow-through support left most prices in overnight levels. Secondary issues however, provided a few bright spots. Alcanalated Distilled Products were again in demand, up 5 to 60p, still benefiting from Mr. James Gulliver's stake in the company. Press comment prompted a gain of 2 in Bellhaven, 45p, while continuing bid hopes buoyed Sandeman, up 4 to 52p.

Special situations provided the main focal points in Building issues. Steady awaiting the annual results, Montmore 14 Meyer fell to 89p. On the announcement before rallying to close 2 firmer on balance at 85p. Press comment about the company's recent performance prompted a gain of 10 to 275p in Brown and Jackson, while renewed demand in a thin market lifted Derek Crouch 18 to 170p. Hovis enjoyed a fair trade on vague bid rumours and put on 4 to 54p and, awaiting today's annual results, H.A.T. firm 14 to 281p.

ICI were marked progressively higher and closed 10 up to 334p. Among other chemicals, Allied Colloids, annual results today, hardened a penny to 94p, while Aliphatic added 3 to 370p; publication of the Monopolies Com-

mission's report on the attempted mergers with Merck Incorporated and FMC Corporation is expected a week today.

## Peters Stores wanted

Speculative buying fuelled by rumours that Millets Leisure are likely suitors to Peters Stores put on 8 to 64p. News of the sharp dividend increase and proposed 50 per cent scrip-issue helped Ratners rise 6 to 109p, after 110p, and also prompted a sympathetic improvement in Ratners 10 to 135p, while Press comment prompted a rise of 3 to 75p in British Land and Lifford Town and City 24 to 212p. Occasional support was forthcoming for selected speculative counters and Property Partners added 11 to 180p.

## Rank Org. pleases

Quietly firm miscellaneous

Industries were featured

by a late surge of 11 to 222p,

after 224p, in Rank Organisation

following publication of the

better-than-expected first half

profits. Elsewhere, Vinten fell

15 to 152p in reaction to the

disappointing preliminary re-

sults and Jacksons Bourne End

lost 15 to 145p on the revelation

that Rossmoor, which holds a

58 per cent stake in the com-

pany and unsuccessfully bid for

its rest earlier this year, had

its rest visited by the Inland

Revenue last Friday.

Maynards dipped 8 to 146p and

De La Rue relinquished a like

amount to 485p, while Williams

Press, after easing to 21p on

adverse Press mention, picked

up late to close unaltered at

22p. Further consideration of

the agreed bid from Penton

prompted a rise of 7 to 192p

in Capstan Profile, while Penton

hardened a penny to 53p. Favourable

Press comment helped L.C. Gas

rise 8 to 535p and brought

respective improvements of 2p

and 5 in Mentmore, 161p, and

Ley, 305p. Renewed speculative

support lifted Henshaw "A" 4 to

45p and buying in front of

tomorrow's annual figures left

Syntex 8 to the good at 188p.

G. R. Holdings advanced 11 to

186p and R. P. Watson put on

12 to 127p. Despite the re-

duced earnings, LRC hardened

13 to 271p.

Associated Leisure firms 3 to

100p in response to the satis-

factory annual results, while

Barr and Wallace Arnold Trust

"A" added 4 to 136p following

weekend Press comment.

Narrowly easier at the outset,

Motors and kindred issues

steamed following the trade

figures and finished slightly

firmer on balance. Heron

featured Distributors, rising 4

to 55p in anticipation of the

preliminary results today.

Foden, with annual results ex-

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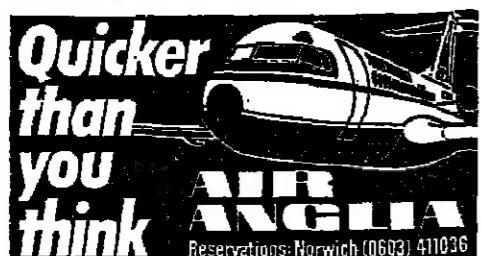
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Among motors and kindred</









Tuesday July 17 1979



## Brentnall Beard directors suspended

BY JOHN MOORE

THREE directors of Brentnall Beard, the Lloyd's of London publicly quoted insurance broker, have been suspended from all executive duties in the group.

The three directors are Mr. John Newman, Mr. Derek Gravestock, and Mr. Stanley Elsley, the group chairman.

Brentnall Beard has made this move after Lloyd's announcement last Friday that it intended to discipline the three directors under rarely-used Lloyd's Acts of 1871 and 1911 and Lloyd's by-laws.

Lloyd's has taken its disciplinary action after an investigation into the trading relationship of a Brentnall subsidiary, Brentnall Beard International, with the underwriting syndicate, formerly managed by Mr. Frederick Sasse.

The Sasse syndicate is facing a total of £13.6m of losses, of which £10.6m were sustained on fire insurances which were placed with the syndicate by Brentnall Beard International.

Brentnall broke standard market procedures in the Sasse affair when it failed to gain Lloyd's approval of a major producer in the U.S. of fire insurance business for the Sasse syndicate which led to £8m of the losses.

Mr. Elsley, although due to retire as chairman of the group at the end of this month, has been replaced with immediate effect by Mr. Maurice Fullerton. Mr. Fullerton, 48, was chief executive of Willows Francis Group, the toothpaste and sheep-dip manufacturer taken over by Guinness Peat Group in 1977.

Mr. Fullerton, a company "doctor," said yesterday that Brentnall was seeking "highly experienced insurance people to join the Brentnall Beard board."

The board changes were announced as the group declared half-year losses for the six months ended March 31, 1979, of £607,000 compared with a profit of £233,000.

Mr. Newman and Mr. Gravestock have been suspended on full pay until the outcome of the Lloyd's proceedings are known.

Meanwhile, legal representatives of the Sasse syndicate are attempting to reach an out-of-court settlement with the Brazilian Reinsurance Institute on fire reinsurance claims of \$10m which the Brazilians refused to pay.

Lloyd's confirmed yesterday that it was requiring Brentnall to report regularly on its solvency position to ensure that the group was meeting the Lloyd's solvency tests for insurance brokers which operate in its market.

## Spending record in rush to beat VAT

BY DAVID FREUD

SPENDING IN shops was at an all-time high last month as consumers rushed to beat the budget increase in VAT, which took effect on June 18.

There are signs that after the VAT rise—from 8 and 12½ per cent to the unified rate of 15 per cent—retail sales have remained fairly buoyant.

According to provisional figures released yesterday by the Department of Trade, the index for the volume of retail sales in June rose 6.8 per cent to 121 (1971=100), seasonally adjusted.

This was 11.4 per cent higher than in the same month last year and well ahead of the previous high of 11.8 registered in April 1975—also an abnormal month because the 25 per cent luxury rate of VAT had been announced.

The June result—together with the buoyant figures for April and May—means that sales volumes in the first six

months of the year was 6 per cent above the level of the same period in 1978.

Consumer reaction to the last VAT rise seems to be very different to the experience of 1975, when trading in many items came to a complete standstill for five or six weeks after the buying surge.

Store groups report that business was much better than they expected after the VAT rise. In some cases sales were above the level of the same period last year.

British Home Stores said that it had advanced its sales as a result business was showing a reasonable volume rise on the summer sale last year.

Tesco said there was no change at all in the pattern of food sales, while the VAT increases on the non-food side, had been absorbed for two weeks, after which its sale was brought forward. The results of the sale "were particularly

encouraging."

The John Lewis Partnership reported that department store business was around the level of 1978 in cash terms in the two weeks to July 7. On the furnishing side there were already signs of a recovery.

Currys, the electrical chain, said that while business was a little down on last year's summer sales period, the market was strong. Fridges, freezers and televisions were in heavy demand in spite of the rise in VAT from 12½ to 15 per cent.

Mr. Richard Weir of the Retail Consortium, which represents a wide range of stores, said that in view of the buoyancy of sales the outturn for the year was likely to be higher than previously forecast.

The volume increase for 1979 over 1978 was therefore likely to be in the 3-4 per cent range, rather than the 2½ per cent expected previously.

## Philips offers £35m for rest of Pye

BY MAX WILKINSON

PHILIPS of Holland yesterday announced a £34.7m offer for the 39 per cent shareholding in Pye which it does not already own.

The offer, of 180p per share, representing a 55 per cent premium on last week's stock market price, has been recommended for acceptance by the non-Philips directors of Pye.

The bid puts a value of £284.4m on the whole of Pye, which recorded a pre-tax profit of £13m on sales of £208m last year.

Yesterday's move by Philips comes 12 years after it acquired Pye in a takeover battle with Thorn.

At that time Philips bought 100 per cent of the shares in Pye of Cambridge but offered shareholders an option to buy shares in a new holding company at 70p each. These shares are now being bought back by Philips. If the offer is accepted, Pye Holdings will disappear, and Pye of Cambridge will become a wholly-owned subsidiary of Philips.

Philips has been expected for some time to tidy up its relationship with Pye. In February it announced that a "reconstruction" was being considered. This followed the take-over of Pye's television interests in the UK and Australia in 1977.

The semi-independence of Pye

has created managerial anomalies as many of its divisions have moved closer over the years to Philips's worldwide strategy.

In particular Pye T.V.T., the professional equipment division, already works closely with Philips and depends upon its research and development.

The same is true of Pye T.M.C., the telephone equipment division, and Pye Telecom, the mobile radio operation. Pye Unicam, the instrument division, sells Philips' equipment, and Pye Business Communications has considerable overlap with Philips' business equipment operations.

It has become obvious that the progress of all electronics companies will depend on the effectiveness of their research and development in the next decade. The general direction of research is in turn closely related to marketing and product strategies which will be determined centrally.

Although some of the smaller parts of Pye will probably be allowed considerable independence, the larger divisions are likely to be brought into a closer relationship with the parent.

Philips has pledged that Pye's activities will be continued and "where appropriate, developed." It does not expect that a large number of redundancies will be necessary.

## Singh leads in race for new Indian Premier

By K. K. Sharma in New Delhi

MR. CHARAN SINGH emerged yesterday as the strongest contender to succeed Mr. Morarji Desai as Prime Minister of India, after securing the leadership of the newly formed Janata (S) party.

Senior members of the Janata (S)—the "S" in the title stands for secular—are thought to have secured assurances of support from several other parties, including the official Congress opposition.

The same is true of Pye T.M.C., the telephone equipment division, and Pye Telecom, the mobile radio operation. Pye Unicam, the instrument division, sells Philips' equipment, and Pye Business Communications has considerable overlap with Philips' business equipment operations.

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## Britain drops EEC loan claim

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT.

BRITAIN YESTERDAY gave up its claim, pressed strongly by the last Labour Government, that it should be entitled automatically to receive substantial subsidised loans from the EEC if it decided to become a full member of the European Monetary System.

Instead, Sir Geoffrey Howe, Chancellor of the Exchequer, accepted that Britain's eligibility for EEC aid should depend on an examination of its relative economic performance to be undertaken in the event of a decision to join the EMS.

The retarding of Britain's position unlocked a dispute which has blocked payment of EEC interest rate subsidies worth 200m units of account (£125m) a year to Italy and Ireland.

The two countries were promised the money, which will provide a 3 per cent subsidy on EEC loans totalling 500m ECU over the next five years, as an incentive to join the EMS at the end of last year. But the UK had been unwilling to give its approval to the subsidies until other countries accepted that it should be entitled to receive similar aid, if it joined the EMS.

France has consistently refused to acknowledge that Britain's economic position lagged sufficiently far behind its Community partners for it to be categorised as one of the EEC's less prosperous countries.

This argument was pressed home again yesterday by M. René Monory, the French Economics Minister, who said that in the current world economic situation Britain's strong exchange rate and its substantial reserves of North Sea oil must be counted as sources of substantial economic strength.

Sir Geoffrey continued to insist, however, that these two points in Britain's favour were "not a decisive consideration." The UK's overall economic situation must be judged by other criteria, in particular its gross domestic product per capita and

standard of living relative to those of its EEC partners.

He also indicated yesterday that he was moving away from the previous Government's threat to freeze its payments to the EEC budget after 1981 if it obtained no satisfaction in its efforts to reduce the size of its net contribution expected to exceed £1bn next year.

The link between the two issues was forged at the Paris summit last March by Mr. Callaghan, then Prime Minister. He gave a warning that the UK might be unwilling to increase the resources available to the budget in two years' time, when current financing arrangements reach their ceiling, unless there

were radical reforms of the pattern of EEC spending.

But Sir Geoffrey said yesterday that in his mind there was no automatic link between the two questions. He remained hopeful that the problem of Britain's budget contribution would be finally resolved at the next EEC summit to be held in Dublin in November.

Sir Geoffrey refused to be drawn publicly yesterday on whether the Government would, in fact, decide to join the EMS or whether it was planning a further relaxation of exchange controls in the light of the continued strengthening of sterling on foreign exchange markets.

Mr. Lawson, who will attend Monday's Brussels meeting, said he expected significant amendments to the budget by the end of the year.

"It may well be undesirable that any EEC member should suffer a loss on this scale. It is wholly wrong that the UK, one of the poorer members of the Community, should be doing so."

Mr. Lawson said that the financial mechanism providing for refunds of contributions to countries in balance of payments deficit had been "an abysmal failure."

Even on the most favourable terms, Britain would only qualify for a refund of £250m. The amount appeared more likely to be £20m.

But Mr. Lawson said that expansion of the regional and social funds could make no more than a modest extra contribution to Britain's budget imbalance.

Unless there were changes in EEC policies this would mean that Britain's net contribution would amount to more than £1bn which he called "manifestly and massively inequitable."

Parliament, Page 8

Mr. Charan Singh is also thought to have the support of Mrs. Indira Gandhi's Congress (I) which is the largest opposition party next to Mr. Chavan's Congress. However, Mrs. Gandhi is not expected to join any coalition government that might be formed.

Mr. Charan Singh was Mr. Desai's strongest rival and it is largely because of their differences that the Janata party has reached its present crisis. Mr. Desai dismissed Mr. Charan Singh as Home Minister in June, 1978, but in a compromise made him Deputy Prime Minister and Finance Minister last February.

Mr. Ram, who is also a strong contender for the Prime Ministership, was made Deputy Prime Minister and Defence Minister at the same time.

Mr. Desai, too, still claims that he can form a government with the support of what remains of the Janata party and others.

He said he had instructed Dr. Schlesinger, his Energy Secretary, to summon industry leaders and direct them to hasten the process.

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## Goodyear loses record £21.4m

BY LISA WOOD

GOODYEAR'S UK subsidiary yesterday reported a record pre-tax loss of £21.4m in 1978.

This far exceeded its gloomy predictions earlier this year when it said it expected losses of up to £18m. In May the company closed one of its two British plants at Drumchapel, Glasgow—with the loss of 700 jobs.

In 1977 the company made a loss of £507,000 on turnover of £187.5m. Last year turnover dropped to £179.7m. The company, like other British tyre manufacturers, is suffering from a declining market.

But Goodyear's Board said it was less than the VAT rise that had convinced that action being taken to streamline production and to re-organise both marketing and distribution to improve service to customers would help ensure that the group was able to make future progress in the UK tyre markets.

Goodyear's Drumchapel plant is now being advertised for sale. The closure was precipitated when workers rejected management proposals including a 15-shift working system instead of the existing 14 shifts. Despite a last-minute acceptance of the proposals by the unions and appeals by Mr. Gregor Mackenzie, the former Scottish Office Industry Minister, the company decided in February to close the plant.

Goodyear said that productivity at Drumchapel had remained at less than half the average of European plants using identical machinery. Absenteeism was high and there was nearly twice as much waste as at other plants.

Further streamlining of Goodyear's UK operations took place at its Wolverhampton plant this year.

British tyre demand has fallen by about 4m in the past two to three years. Imports of foreign vehicles have increased during this period. Many tyres for the replacement market are to be imported, coming immediately after the rights issue.

At least the shares have recovered a little of the post-rights damage: from the equivalent of 262p in January just ahead of the issue the shares touched a low of 211p on Friday but put on 11p on the results, to yield a prospective 7 per cent.

However, the group's earnings statement that group pre-tax profits for the year "should show an increase" does not give any guide to how the Xerox and non-Xerox sides fare. RX is said to be showing underling growth, removing currency distortions, of around 10 per cent, but the currency factors are likely to be unfavourable for the remainder of the year. How it works out is impossible to estimate at this stage, but if non-Xerox profits were to come out below last year's £2m pre-tax, this would be unfortunate, coming immediately after the rights issue.

Earlier in the course of a day of hectic political activity, Mr. Charan Singh had formally resigned his post of Deputy Prime Minister in Mr. Desai's caretaker administration.

Mr. Charan Singh's political base is among the prospering farmers of the Hindi belt of Northern India. His bid for the premiership will be resisted in the south and also by the Harijan (Untouchable) community of 80m.

Mr. Jagjiwan Ram, who remains as Deputy Prime Minister and Defence Minister in the interim Desai Government, has also let it be known that his hat is in the ring. He was bitterly disappointed at failing to get the premiership after the Janata Party's victory in 1977, and will now be putting himself forward as an all-India candidate with a strong constituency among the Harijans.

Mr. Charan Singh's claim is not without some justification. The Janata (S) party, formed by the former Health Minister, Mr. Raj Narain last week when he walked out from the Janata, is growing in strength as defectors from the disintegrating party climb on to its bandwagon.

The Janata (S) leaders have held talks with other parties in the Indian Parliament and are thought to have obtained many assurances of support. These include Mr. Chavan, who moved the no-confidence motion last week which triggered the events leading to Mr. Desai's abrupt resignation on Sunday.

## Gandhi support

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## THE LEX COLUMN

# A harsh winter for Rank